

CORANGAMITE SHIRE  
**BUDGET**

**2018-2019**

Adopted 12 June 2018



**CORANGAMITE  
SHIRE**

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## Introduction

Corangamite Shire Council is pleased to release the draft Council Budget 2018-2019. The budget builds on our Council Plan 2017-2021 which focuses on the following six strategic themes:

- Governance and Financial Sustainability
- Roads
- Vibrant Economy, Agriculture and Tourism
- Built and Natural Environment
- Safe and Healthy Communities
- Organisational Performance.

The Council Plan 2017-2021, sets out our strategy to deliver our vision over the full term of the Council.

The proposed budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of proposed capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

The proposed budget includes a rate increase of 2.25 per cent. This is in line with the State Government's rate capping framework which has capped rate increases by Victorian councils. The waste management charge will increase by 21% per property reflecting increases in price due to unfavourable market conditions for recyclables.

In this proposed budget we have allocated funding of \$13.277 million for new assets, asset upgrades and renewals. Highlights of the capital program include:

- Roads (\$7.038 million) – including rehabilitation, roads to recovery projects, resheeting and kerb and channel improvements.
- Bridges (\$1.240 million) – completion of stage 3 of the Castle Carey bridge replacement and road realignment.
- Buildings (\$1.218 million) – including solar panel installations, preschool upgrades, Theatre Royal flooring and toilet upgrades at the lakes and craters holiday park.
- Plant and Equipment (\$2.611 million) – including ongoing cyclical replacement of the plant and vehicle fleet and upgrade and replacement of information technology

We have also allocated funding to continue existing community grants programs including

- Community Grants Funding \$25,000
- Community Planning township allocations \$30,000
- CBD Façade Improvement Program \$50,000
- Facility Grants \$70,000
- Environment Support Grants \$30,000.

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. You are encouraged to read the remainder of this document, in conjunction with our Council Plan 2017-2021.

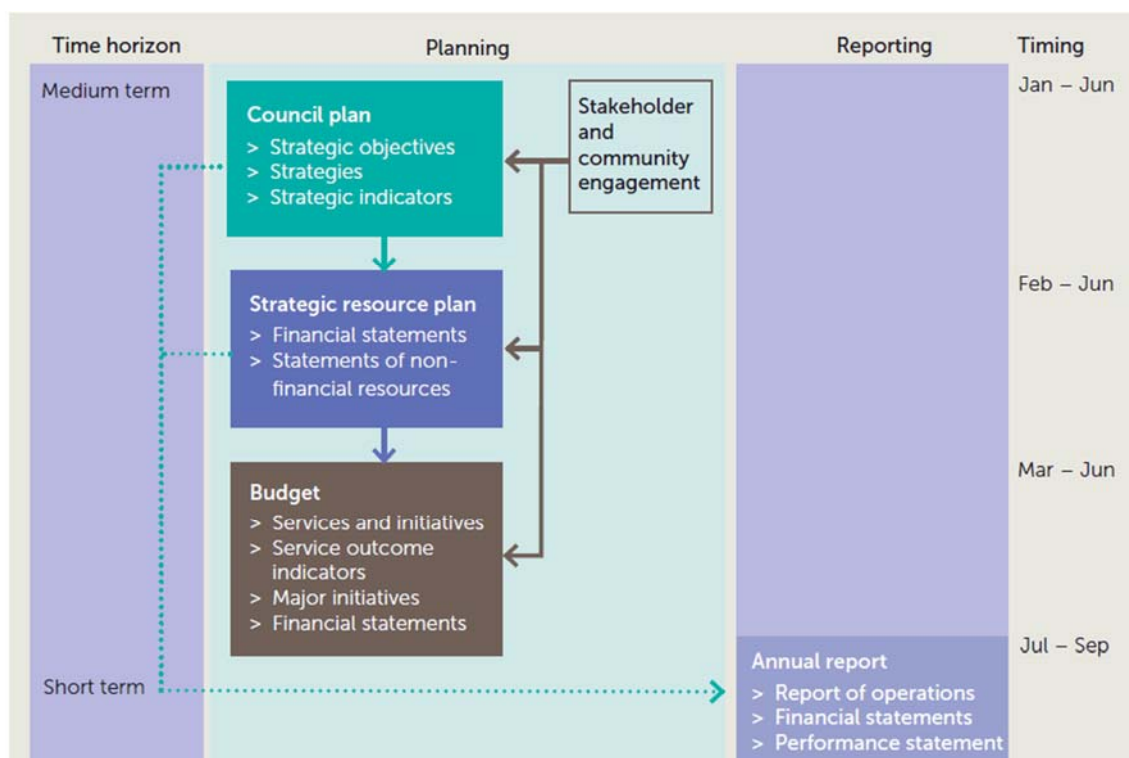


## 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

### 1.1 Planning and accountability framework

The Strategic Resource Plan, which is part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

The Council Plan articulates the Council vision, mission and values and is prepared with reference to Council's township community plans.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

## 1.2 Our purpose

### Our vision

We strive for a connected and thriving community.

### Our mission

We will manage the opportunities and challenges facing Corangamite Shire to ensure that we improve the lives of people through strong, ethical and responsive representation with a focus on providing value to ratepayers.

### Our values

Corangamite Shire will display the following behaviours in the way we conduct business

- Respect
- Integrity
- Innovation
- Collaboration
- Leadership.

### Key Challenges and opportunities

#### *Challenges*

- Cost shifting and expansion of service delivery
- Delivering services in a financially constrained environment
- Below average education attainment
- Communications and connections (NBN)
- Roads, weeds and drainage
- South West Complex Fires response and recovery.

#### *Opportunities*

- Economically competitive
- Tourism, including the Shipwreck Coast Master Plan and Twelve Apostles Trail
- Gas, natural resources/energy
- Diversifying agricultural enterprise
- Quality of life/liveability for all ages, walking trails, location, affordable land, landscapes.

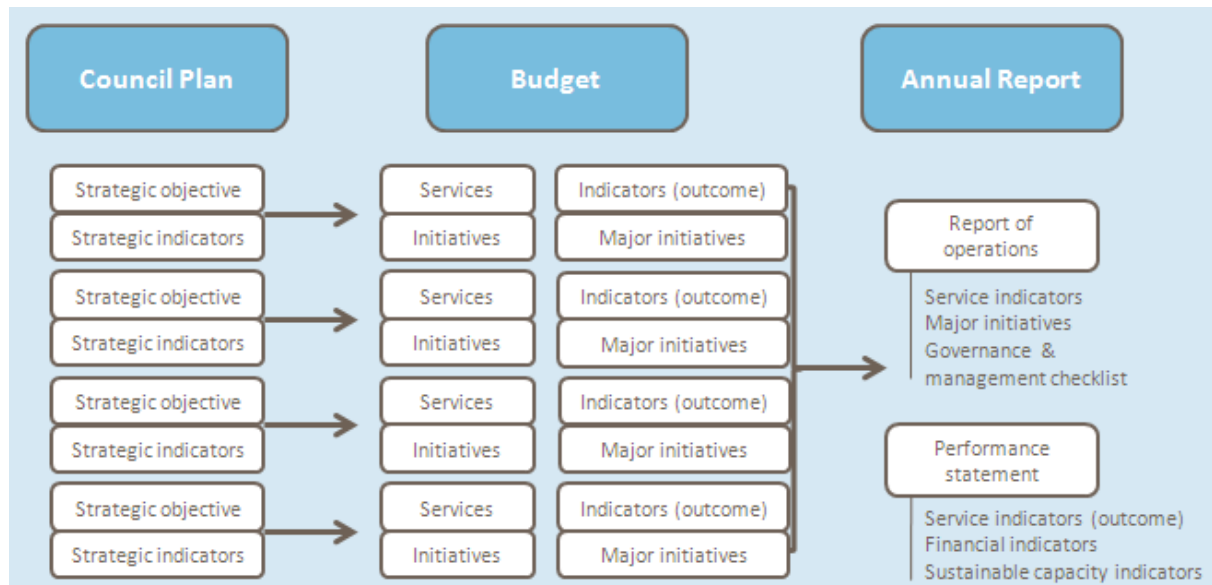
### 1.3 Strategic objectives

Council delivers activities and initiatives under various service categories. Each contributes to the achievement of one of the six Strategic Themes as set out in the Council Plan for the year 2017 to 2021. The following table lists the six Strategic Themes as described in the Council Plan.

Strategic Theme	Description
<b>1. Governance and Financial Sustainability</b>	We are committed to ensuring the ethical behaviour of Councillors and staff, maintaining good governance and remaining financially sustainable.
<b>2. Roads</b>	We are committed to maintaining our local roads and advocating to the State and Federal Governments for improvements to the road network.
<b>3. Vibrant Economy, Agriculture and Tourism</b>	We value the importance of local business to our economy and the overall prosperity of Corangamite Shire.
<b>4. Built and Natural Environment</b>	We are committed to improving the liveability of Corangamite Shire through the management of facilities, town planning and environmental sustainability.
<b>5. Safe and Healthy Communities</b>	We are committed to working towards ensuring the safety, health and wellbeing of our communities.
<b>6. Organisational Performance</b>	We value our employees, their contribution and are committed to providing a safe workplace. We will ensure our organisation delivers a high level of customer service and our employees act with integrity at all times.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018-2019 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

## 2.1 Strategic Objective 1: Governance and Financial Sustainability

We are committed to ensuring the ethical behaviour of Councillors and staff, maintaining good governance and remaining financially sustainable.

### Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Governance	The area of <b>governance</b> provides direct administrative support to councillors and includes the Chief Executive Officer and support staff. It includes organisational marketing and publications, such as the Council Plan. This service also provides for support to the Great South Coast Municipalities Group.	1,044 <u>0</u> <b>1,044</b>
Finance	Finance provides all the financial support for Council including rating, investment management, payroll, creditors and property valuation.	808 <u>(511)</u> <b>297</b>
Corporate and Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	457 <u>0</u> <b>457</b>

### Major Initiatives

- Façade Renewal Program (\$50,000 net cost)
- Community Planning township allocations (\$30,000 net cost)

### Initiatives

- Photos and video production (\$25,000 net cost)
- Future Leaders of Industry contribution (\$2,000 net cost)

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community



## 2.2 Strategic Objective 2: Roads

We are committed to maintaining our local roads and advocating to the State and Federal Governments for improvements to the road network.

### Services

Service area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Roads	This area undertakes regular maintenance on Councils roads and drainage and will oversee the capital program for roads and drainage.	3,460 0 <b>3,460</b>
Works & Service Management	This service provides the management, administration and supervisory support for Council roads, parks and gardens and fleet operations. It also manages our internal works unit in implementation of major capital and operational works, as well as provision of contract management.	1,010 (300) <b>710</b>
Works	Works includes operational maintenance activities to maintain Council's extensive <b>road network</b> and parks and gardens activities. It includes street tree maintenance as well as depot operations as well as works carried out for private customers.	1,979 (7) <b>1,972</b>
Private Works	This service is to provide the management and operational support to manage private works carried out by Council under contract or quote.	550 (531) <b>20</b>
Plant	This service purchases and maintains Council's car and heavy plant fleet to meet functional requirements and safety needs. The net surplus is used to fund capital purchases.	(1,437) (160) <b>(1,597)</b>

### Major Initiative

- Drainage Improvements – Local Roads (\$450,000 net cost)
- Raised Bed Cropping Drainage Improvement (\$50,000 net cost)

### Initiatives

- Road Condition Data Collection (\$30,000 net cost)
- Improved Communication with Outdoor Staff (\$25,000 net cost)
- Signs and Line marking Improvements (\$20,000 net cost)
- Focus on Safety program (\$15,000 net cost)
- Streetlight improvements (\$5,000 net cost)
- Cobden Aerodrome Future Use investigation (\$15,000 net cost)
- Contribution for Camperdown Showgrounds Mower (\$10,000 net cost)

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

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## 2.3 Strategic Objective 3: Vibrant Economy, Agriculture and Tourism

We value the importance of local business to our economy and the overall prosperity of Corangamite Shire.

### Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Economic Development	Economic Development develops and manages projects to support the business and tourism sector. It includes contributions to the Regional Tourism Board.	267 <u>0</u> <b>267</b>
Saleyards	Includes the direct management and operation of the Camperdown Livestock Selling Centre.	0 <u>0</u> <b>0</b>
Tourism	Provision of tourist information services at Port Campbell and management of information centres.	405 <u>(50)</u> <b>355</b>

### Major Initiatives

- Festival and Events funding (\$50,000 net cost)
- Waste Water subsidy population attraction (\$30,000 net cost)

### Initiatives

- Living in Corangamite marketing materials (\$20,000 net cost)
- Farm Stay / Bed & Breakfast workshops (\$15,000 net cost)
- Great Ocean Road Regional Tourism Project Funding (\$20,000 net cost)

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses  (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year <i>less</i> the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

## 2.4 Strategic Objective 4: Built and Natural Environment

We are committed to improving the liveability of Corangamite Shire through the management of our facilities, town planning and environmental sustainability.

### Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Building and Planning	Statutory Building and Planning provides management and administration of Council's planning scheme and building services, including processing of permits, enforcement and representation at appeals. Strategic Planning provides management and support services for strategic town planning initiatives and heritage functions. It includes the undertaking of strategic studies and research in the review and update of the Corangamite Planning Scheme.	816 <u>(355)</u> <b>461</b>
Sustainable Development Management	Sustainable Development Management provides executive support and strategy development services for Council's development units and includes the Director of Sustainable Development.	681 <u>(18)</u> <b>663</b>
Waste Management	The <b>waste management</b> area provides the management and operations for Council's kerbside collection services, transfer stations and the Corangamite Regional Landfill. It also provides funding for waste projects.	4,368 <u>(2,591)</u> <b>1,777</b>
Asset Management	This service undertakes design, supervision and planning for Council's road infrastructure assets. It also provides support and advice on engineering related activities for Council services and private development services.	845 0 <b>845</b>
Environment	This service provides the management and support for Council's environmental initiatives, including management and funding of projects and Camperdown's Elms.	562 <u>(123)</u> <b>439</b>
Building and Facilities	Building and facilities maintenance provides the long term maintenance management programs and operation of Council's property assets. It also provides specific programs and projects to support community managed facilities.	2,652 <u>(303)</u> <b>2,349</b>

### Major Initiatives

- Prepare Kerbside Collection Contract Schedules and Joint Procurement Plan (\$80,000 net cost)
- Emergency Management – Review Plan (\$60,000 net cost)

### Initiatives

- Simpson/Timboon Strategic Placement for Tourism Services (\$50,000 net cost)
- Infrastructure for Industrial Land – Planning, Scoping and Design (\$50,000 net cost)
- Rural Residential Living Planning Scheme Amendment (\$30,000 net cost)
- Environment Support Fund Community Grants Program (\$30,000 net cost)
- Fire Access Road Subsidy Grants (\$9,000 net cost)
- Terang Indoor Stadium - Toilet Refurbishment (\$12,500 net cost)
- Open Space Furniture Asset Renewal & Rationalisation Assessment (\$10,000 net cost)
- Cobden Kindergarten and MCH Centre Minor Refurbishment (\$5,000 net cost)
- Camperdown Stadium Court Lights LED Replacement (\$10,000 net cost)

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.5 Strategic Objective 5: Safe and Healthy Communities

We are committed to working towards ensuring the safety, health and wellbeing of our communities.

### Services

Service area	Description of services provided	Expenditure (Revenue) <b>Net Cost</b> \$'000
Community Relations	Community Relations provides the initial contact with our citizens and supports internal customers through the provision of customer service. It also provides media, marketing and communications services internally and externally in addition to overseeing community planning and engagement commitments. This area also provides funding for Council's cultural programs and activities and develops plans and strategies to facilitate cultural practices.	1,228 (41) <b>1,187</b>
Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	517 (66) <b>451</b>
Children's Services	Provides for management and operation of Council's <b>maternal and child health</b> , family day care, in-home childcare, mobile childcare, Kindergartens and preschools.	3,116 (3,034) <b>82</b>
Youth services	Youth services provides management and operation of Council's youth services, including Youth Council and Freeza funding.	152 (55) <b>97</b>
Aged and Disability	The <b>aged and disability</b> area provides management and operation of Council's aged and disability support services and assessments, meals on wheels, home property maintenance and home care.	1,548 (1,518) <b>31</b>
Environmental Health and Immunisations	Provides management and operations of environmental health services, including septic tank permits, and <b>registration of premises</b> as well as Council's community immunisations.	256 (124) <b>133</b>
Emergency Management and Local Laws	Provides operation and administration of emergency management, fire protection and <b>animal regulation</b> and local laws. It also includes staff for school crossing supervision	912 (160) <b>752</b>
Recreation and Facility management administration	This service provides the management support and co-ordination resources for recreation and facility management including <b>libraries and swimming pools</b> . Recreation Programs provides varied ongoing programs to support recreation pursuits in the Shire. It includes support provided to community groups for recreation programs and projects.	460 (21) <b>439</b>

### Major Initiatives

- Grants Program - Facility Grants Program (\$70,000 net cost)
- Aged and Disability Services Review (\$25,000 net cost)

### Initiatives

- Registered Premises Water Supply Investigation and Audit Project (\$10,000 net cost)
- Improving Children's Services Corporate Connections (\$25,000 net cost)
- Derrinallum Kindergarten - Planning Facility Improvements (\$nil net cost)
- Children's Facilities Infrastructure Plan (\$20,000 net cost)



- Beyond the Bell Local Action Group Support (\$20,000 net cost)
- Grants Program – Community (\$25,000 net cost)
- Trails Strategy (\$10,000 net cost)

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

## 2.6 Strategic Objective 6: Organisational Performance

We value our employees, their contribution and are committed to providing a safe workplace. We will ensure our organisation delivers a high level of customer service and our employees act with integrity at all times.

### Services

<b>Service area</b>	<b>Description of services provided</b>	<b>Expenditure (Revenue) Net Cost \$'000</b>
Information Systems	Information Services provides all IT support and licensing for Council's operation. It also includes operation of and support for Council's telephone, mobile and internet communication and records management	1,254 (31) <b>1,224</b>
HR & Risk	Human Resources provides all the support services in relation to recruitment, training and enterprise bargaining. It also includes Risk Management services which manages workplace compliance, OH&S and supports the organisation in protection from loss and damage.	1,106 1 <b>1,107</b>

### Major Initiatives

- Property & Rating Workflow Improvements (\$60,000 net cost)
- Ongoing Development of Geographical Information System (GIS) Implementation (\$18,000 net cost)

### Initiatives

- CiAnywhere Deployment (\$10,000 net cost)
- Office 365 Transition Audit (\$15,000 net cost)
- Internal IT security testing (\$14,000 net cost)
- Employee Health & Wellbeing Initiatives (\$10,000 net cost)

## 2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2018-2019 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

## 2.8 Reconciliation with budgeted operating result

	<b>Net Cost (Revenue) \$'000</b>	<b>Expenditure \$'000</b>	<b>Revenue \$'000</b>
Governance & Financial Sustainability	1,797	2,308	(511)
Roads	4,565	5,562	(998)
Vibrant Economy, Agriculture & Tourism	622	672	(50)
Built and Natural Environment	6,534	9,924	(3,390)
Safe & Healthy Communities	3,172	8,190	(5,018)
Organisational Performance	2,330	2,360	(30)
<b>Total services and initiatives</b>	<b>19,020</b>	<b>29,016</b>	<b>(9,996)</b>
Other non-attributable	10,347		
<b>Deficit before funding sources</b>	<b>29,367</b>		
<b>Funding sources:</b>			
Rates & charges	(21,532)		
Capital grants	(2,895)		
Financial assistance grants	(7,505)		
<b>Total funding sources</b>	<b>(31,932)</b>		
<b>Surplus for the year</b>	<b>(2,564)</b>		

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2019-2020 to 2021-2022 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report:

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017- 2018	2018- 2019	2019- 2020	2020- 2021	2021- 2022
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	20,737	<b>21,532</b>	22,049	22,578	23,120
Statutory fees and fines		271	<b>386</b>	395	405	415
User fees		5,964	<b>5,765</b>	5,910	6,057	6,209
Grants - Operating	4.1.2	11,231	<b>10,410</b>	10,670	10,937	11,210
Grants - Capital	4.1.2	6,122	<b>2,895</b>	9,281	5,147	4,574
Contributions - monetary		553	<b>280</b>	493	555	691
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		270	-	-	-	-
Other income		831	<b>660</b>	677	693	711
<b>Total income</b>		<b>45,979</b>	<b>41,928</b>	<b>49,474</b>	<b>46,373</b>	<b>46,930</b>
<b>Expenses</b>						
Employee costs		14,798	<b>14,673</b>	15,060	15,384	15,715
Materials and services		14,607	<b>11,720</b>	10,500	10,841	11,193
Depreciation and amortisation		10,132	<b>10,347</b>	10,348	10,348	10,348
Bad and doubtful debts		2	<b>2</b>	2	2	2
Borrowing costs		104	-	-	-	-
Other expenses		2,804	<b>2,621</b>	2,699	2,780	2,864
<b>Total expenses</b>		<b>42,446</b>	<b>39,363</b>	<b>38,609</b>	<b>39,356</b>	<b>40,123</b>
<b>Surplus/(deficit) for the year</b>		<b>3,533</b>	<b>2,564</b>	<b>10,865</b>	<b>7,017</b>	<b>6,807</b>
<b>Total comprehensive result</b>		<b>3,533</b>	<b>2,564</b>	<b>10,865</b>	<b>7,017</b>	<b>6,807</b>

### 3.2 Balance Sheet

For the four years ending 30 June 2022

	Forecast Actual	Budget	Strategic Resource Plan Projections		
			2017- 2018	2018- 2019	2019- 2020
NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	15,680	<b>16,104</b>	13,968	15,030	17,535
Trade and other receivables	2,665	<b>2,500</b>	2,563	2,627	2,692
Other financial assets	68	<b>36</b>	21	8	-
Inventories	80	<b>80</b>	82	84	86
Other assets	484	<b>494</b>	507	519	532
<b>Total current assets</b>	<b>18,976</b>	<b>19,214</b>	<b>17,141</b>	<b>18,268</b>	<b>20,845</b>
<b>Non-current assets</b>					
Trade and other receivables	45	<b>46</b>	47	49	50
Other financial assets	46	<b>13</b>	8	-	-
Investments in associates, joint arrangement and subsidiaries	260	<b>260</b>	260	260	260
Property, infrastructure, plant & equipment	442,030	<b>444,388</b>	457,622	463,824	468,354
<b>Total non-current assets</b>	<b>442,381</b>	<b>444,707</b>	<b>457,937</b>	<b>464,133</b>	<b>468,664</b>
<b>Total assets</b>	<b>461,357</b>	<b>463,922</b>	<b>475,078</b>	<b>482,400</b>	<b>489,510</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	2,300	<b>2,300</b>	2,369	2,440	2,513
Trust funds and deposits	203	<b>203</b>	208	213	219
Provisions	3,850	<b>3,850</b>	3,927	4,011	4,088
Interest-bearing liabilities	4.1.3 -	<b>-</b>	-	-	-
<b>Total current liabilities</b>	<b>6,353</b>	<b>6,353</b>	<b>6,504</b>	<b>6,665</b>	<b>6,820</b>
<b>Non-current liabilities</b>					
Provisions	5,694	<b>5,694</b>	5,835	5,979	6,127
Interest-bearing liabilities	4.1.3 -	<b>-</b>	-	-	-
<b>Total non-current liabilities</b>	<b>5,694</b>	<b>5,694</b>	<b>5,835</b>	<b>5,979</b>	<b>6,127</b>
<b>Total liabilities</b>	<b>12,047</b>	<b>12,047</b>	<b>12,339</b>	<b>12,644</b>	<b>12,946</b>
<b>Net assets</b>	<b>449,310</b>	<b>451,875</b>	<b>462,740</b>	<b>469,756</b>	<b>476,563</b>
<b>Equity</b>					
Accumulated surplus	180,082	<b>176,853</b>	190,303	197,905	205,287
Reserves	269,228	<b>275,022</b>	272,436	271,851	271,276
<b>Total equity</b>	<b>449,310</b>	<b>451,875</b>	<b>462,740</b>	<b>469,756</b>	<b>476,563</b>



### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2022

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2018 Forecast Actual</b>				
Balance at beginning of the financial year	445,777	175,849	267,201	2,727
Surplus/(deficit) for the year	3,533	3,533	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(341)	-	341
Transfers from other reserves	-	1,042	-	(1,042)
<b>Balance at end of the financial year</b>	<b>449,310</b>	<b>180,082</b>	<b>267,201</b>	<b>2,026</b>
<b>2019 Budget</b>				
Balance at beginning of the financial year	449,310	180,082	267,201	2,026
Surplus/(deficit) for the year	2,564	2,564	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(5,805)	-	5,805
Transfers from other reserves	-	12	-	(12)
<b>Balance at end of the financial year</b>	<b>451,874</b>	<b>176,854</b>	<b>267,201</b>	<b>7,820</b>
<b>2020 Budget</b>				
Balance at beginning of the financial year	451,874	176,854	267,201	7,820
Surplus/(deficit) for the year	10,865	10,865	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(526)	-	526
Transfers from other reserves	-	3,112	-	(3,112)
<b>Balance at end of the financial year</b>	<b>462,739</b>	<b>190,304</b>	<b>267,201</b>	<b>5,234</b>
<b>2021 Budget</b>				
Balance at beginning of the financial year	462,739	190,304	267,201	5,234
Surplus/(deficit) for the year	7,017	7,017	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(527)	-	527
Transfers from other reserves	-	1,112	-	(1,112)
<b>Balance at end of the financial year</b>	<b>469,756</b>	<b>197,905</b>	<b>267,201</b>	<b>4,649</b>
<b>2022 Budget</b>				
Balance at beginning of the financial year	469,756	197,905	267,201	4,649
Surplus/(deficit) for the year	6,807	6,807	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	(528)	-	528
Transfers from other reserves	-	1,103	-	(1,103)
<b>Balance at end of the financial year</b>	<b>476,563</b>	<b>205,287</b>	<b>267,201</b>	<b>4,074</b>

### 3.4 Statement of Cash Flows

For the four years ending 30 June 2022

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2017- 2018	2018- 2019	2019- 2020	2020- 2021	2021- 2022
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	20,736	<b>21,697</b>	21,986	22,514	23,054
Statutory fees and fines	271	<b>386</b>	395	405	415
User fees	5,962	<b>5,763</b>	5,908	6,055	6,207
Grants - operating	11,231	<b>10,410</b>	10,670	10,937	11,210
Grants - capital	6,122	<b>2,895</b>	9,281	5,147	4,574
Contributions - monetary	553	<b>280</b>	493	555	691
Interest received	45	<b>375</b>	384	394	404
Other receipts	786	<b>285</b>	292	299	307
Net GST refund / payment		-	-	-	-
Employee costs	(14,793)	<b>(14,684)</b>	(14,984)	(15,300)	(15,640)
Materials and services	(17,395)	<b>(14,341)</b>	(12,998)	(13,415)	(13,845)
Trust funds and deposits repaid		-	-	-	-
Other payments		-	-	-	-
<b>Net cash provided by/(used in) operating activities</b>	<b>13,518</b>	<b>13,066</b>	<b>21,427</b>	<b>17,591</b>	<b>17,377</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(18,481)	<b>(13,278)</b>	(24,124)	(17,095)	(15,367)
Proceeds from sale of property, infrastructure, plant and equipment	935	<b>573</b>	543	545	488
Payments for investments	-	-	-	-	-
Proceeds from sale of investments	-	-	-	-	-
Loan and advances made	67	<b>62</b>	19	20	7
Payments of loans and advances	-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	<b>(17,479)</b>	<b>(12,642)</b>	<b>(23,562)</b>	<b>(16,530)</b>	<b>(14,872)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(104)	-	-	-	-
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	(2,224)	-	-	-	-
<b>Net cash provided by/(used in) financing activities</b>	<b>(2,328)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>(6,289)</b>	<b>424</b>	<b>(2,135)</b>	<b>1,061</b>	<b>2,505</b>
Cash and cash equivalents at the beginning of the financial year	21,968	<b>15,680</b>	16,104	13,968	15,030
<b>Cash and cash equivalents at the end of the financial year</b>	<b>15,680</b>	<b>16,104</b>	<b>13,968</b>	<b>15,030</b>	<b>17,535</b>

### 3.5 Statement of Capital Works

For the for years ending 30 June 2022

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000	2021- 2022 \$'000
<b>Property</b>					
Land		-	-	-	-
<b>Total land</b>		-	-	-	-
Buildings	733	1,218	2,262	679	634
<b>Total buildings</b>	733	1,218	2,262	679	634
<b>Total property</b>	733	<b>1,218</b>	2,262	679	634
<b>Plant and equipment</b>					
Furniture and equipment	-	12	-	21	19
Heavy Fleet and Minor Plant	1,850	1,519	1,209	1,523	989
I.T. Hardware/Software	318	495	148	229	127
Light Fleet	605	585	597	609	621
<b>Total plant and equipment</b>	2,774	<b>2,611</b>	1,953	2,381	1,756
<b>Infrastructure</b>					
Artworks	10	-	-	-	32
Bridges	2,165	1,240	510	489	318
Drainage	253	-	459	468	478
Footpaths	114	210	167	321	185
Kerb and channel	317	255	222	227	308
Parks and gardens	195	356	6,514	630	378
Playgrounds and Skate Parks	5	140	31	94	32
Roads	6,836	6,828	7,672	7,495	6,615
Streetscapes	24	420	3,927	3,745	3,933
Waste	89	-	407	566	699
<b>Total infrastructure</b>	10,008	<b>9,449</b>	19,908	14,035	12,977
<b>Total capital works expenditure</b>	13,515	<b>13,278</b>	24,124	17,095	15,367
<b>Represented by:</b>					
New asset expenditure	558	761	7,123	1,247	994
Asset renewal expenditure	9,998	9,834	14,016	13,722	12,893
Asset upgrade expenditure	2,959	2,683	2,984	2,127	1,479
<b>Total capital works expenditure</b>	13,515	<b>13,278</b>	24,124	17,095	15,367
<b>Funding sources represented by:</b>					
Grants	4,784	2,895	9,467	5,355	4,854
Contributions	218	253	210	94	105
Council cash	8,513	10,130	14,447	11,647	10,408
Borrowings	-	-	-	-	-
<b>Total capital works expenditure</b>	13,515	<b>13,278</b>	24,124	17,095	15,367

### 3.6 Statement of Human Resources

For the four years ending 30 June 2022

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000	2021- 2022 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	14,798	<b>14,673</b>	15,060	15,384	15,715
Employee costs - capital	1,164	<b>1,388</b>	1,415	1,444	1,472
<b>Total staff expenditure</b>	<b>15,962</b>	<b>16,061</b>	<b>16,476</b>	<b>16,828</b>	<b>17,187</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	186	<b>182</b>	182	182	182
<b>Total staff numbers</b>	<b>186</b>	<b>182</b>	<b>182</b>	<b>182</b>	<b>182</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2018-2019 \$'000	Comprises		
		Permanent		Casual \$'000
		Full Time \$'000	Part time \$'000	
Corporate & Community Services	<b>5,400</b>	2,655	2,076	668
Executive Services	<b>1,178</b>	622	523	32
Sustainable Development	<b>2,935</b>	2,301	562	72
Works & Services	<b>5,161</b>	4,888	9	264
<b>Total permanent staff expenditure</b>	<b>13,637</b>			
Casuals, temporary and other expenditure	<b>1,037</b>			
Capitalised labour costs	<b>1,388</b>			
<b>Total expenditure</b>	<b>16,061</b>			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2018-2019	Comprises		
		Permanent		Casual
		Full Time	Part time	
Corporate & Community Services	<b>61</b>	25	26	11
Executive Services	<b>11</b>	4	6	0
Sustainable Development	<b>31</b>	23	7	1
Works & Services	<b>58</b>	54	0	3
Capitalised labour	<b>22</b>	20		2
<b>Total staff</b>	<b>182</b>			

## 4. Notes to the financial statements

### 4.1.1 Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018-2019 the FGRS cap has been set at 2.25%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25% in line with the rate cap.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	17,516	<b>17,918</b>	401	<b>2.29%</b>
Municipal charge*	1,635	<b>1,672</b>	37	<b>2.27%</b>
Waste management charge	1,592	<b>1,936</b>	344	<b>21.62%</b>
Cultural & Recreational Land rates	6	<b>6</b>	-	<b>0.00%</b>
Special rates and charges	27	<b>66</b>	39	<b>143.92%</b>
Interest on rates and charges	57	<b>40</b>	(17)	<b>-30.29%</b>
<b>Total rates and charges</b>	<b>20,834</b>	<b>21,637</b>	<b>804</b>	<b>3.86%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017-2018 cents/\$CIV	2018-2019 cents/\$CIV	Change (%)
General rate for rateable residential properties	0.39130	<b>0.38137</b>	<b>-2.54%</b>
General rate for rateable commercial properties	0.39130	<b>0.38137</b>	<b>-2.54%</b>
General rate for rateable industrial properties	0.39130	<b>0.38137</b>	<b>-2.54%</b>
General rate for rateable farm properties	0.35608	<b>0.34323</b>	<b>-3.61%</b>
General rate for rateable vacant industrial land properties	0.46956	<b>0.45764</b>	<b>-2.54%</b>
General rate for cultural and recreational land properties	0.19565	<b>0.19069</b>	<b>-2.54%</b>

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2017-2018	2018-2019	Change	
	\$'000	\$'000	\$'000	%
Residential	4,951	<b>5,245</b>	295	<b>5.95%</b>
Commercial	565	<b>571</b>	6	<b>1.08%</b>
Industrial	2,288	<b>2,068</b>	(220)	<b>-9.60%</b>
Farm	9,698	<b>10,018</b>	320	<b>3.30%</b>
Vacant Industrial Land	15	<b>14</b>	(1)	<b>-4.25%</b>
Cultural & Recreational Land	6	<b>6</b>	()	<b>-1.61%</b>
<b>Total amount to be raised by general rates</b>	<b>17,523</b>	<b>17,923</b>	<b>400</b>	<b>2.28%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2017-2018	2018-2019	Change	
	Number	Number	Number	%
Residential	6,049	<b>6,050</b>	1	<b>0.02%</b>
Commercial	493	<b>492</b>	-1	<b>-0.20%</b>
Industrial	121	<b>121</b>	0	<b>0.00%</b>
Farm	2,919	<b>2,917</b>	-2	<b>-0.07%</b>
Vacant Industrial Land	21	<b>21</b>	0	<b>0.00%</b>
Cultural & Recreational Land	3	<b>3</b>	0	<b>0.00%</b>
<b>Total number of assessments</b>	<b>9,606</b>	<b>9,604</b>	<b>-2</b>	<b>-0.02%</b>

4.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land compared with the previous financial year

Type or class of land	2017-2018	2018-2019	Change	
	\$'000	\$'000	\$'000	%
Residential	1,267,318	<b>1,375,375</b>	108,057	<b>8.53%</b>
Commercial	144,535	<b>149,777</b>	5,242	<b>3.63%</b>
Industrial	584,738	<b>542,221</b>	(42,517)	<b>-7.27%</b>
Farm	2,723,065	<b>2,918,681</b>	195,617	<b>7.18%</b>
Vacant Industrial Land	3,218	<b>3,380</b>	162	<b>5.03%</b>
Cultural & Recreational Land	3,184	<b>3,214</b>	30	<b>0.94%</b>
<b>Total value of land</b>	<b>4,726,058</b>	<b>4,992,648</b>	<b>266,590</b>	<b>5.64%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per	Per	Change	
	Rateable	Rateable		
	Property	Property		
	2017-2018	2018-2019		
	\$	\$	\$	%
Municipal charge	193.30	<b>197.65</b>	4.35	<b>2.25%</b>



4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2017-2018	2018-2019	Change	
	\$	\$	\$	%
Municipal charge	1,635,082	<b>1,672,119</b>	37,037	<b>2.27%</b>

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017-2018	Per Rateable Property 2018-2019	Change	
	\$	\$	\$	%
Waste Management Charge*	296.50	<b>360.00</b>	63.50	<b>21.42%</b>
Kerbside Collection Organics (Schools and Businesses)	108.00	<b>109.00</b>	1.00	<b>0.93%</b>
Kerbside Collection Waste 120l (Schools and Businesses)	131.50	<b>134.00</b>	2.50	<b>1.90%</b>
Kerbside Collection Waste 240l (Schools and Businesses)	221.50	<b>227.00</b>	5.50	<b>2.48%</b>
Kerbside Collection Recycling-(Schools and Businesses)	58.00	<b>93.00</b>	35.00	<b>60.34%</b>
Kerbside Collection Recycling-Community Groups	58.00	<b>70.00</b>	12.00	<b>20.69%</b>

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017-2018	2018-2019	Change	
	\$	\$	\$	%
Waste Management Charge*	1,590,653	<b>1,928,880</b>	338,227	<b>21.26%</b>
Kerbside Collection Organics (Schools and Businesses)	230	<b>327</b>	97	<b>42.17%</b>
Kerbside Collection Waste 120l (Schools and Businesses)	496	<b>670</b>	174	<b>35.08%</b>
Kerbside Collection Waste 240l (Schools and Businesses)	3,323	<b>4,540</b>	1,217	<b>36.62%</b>
Kerbside Collection Recycling-(Schools and Businesses)	388	<b>837</b>	449	<b>115.72%</b>
Kerbside Collection Recycling-Community Groups	174	<b>840</b>	666	<b>382.76%</b>
<b>Total</b>	<b>1,595,264</b>	<b>1,936,094</b>	<b>340,830</b>	<b>21%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2017-2018	2018-2019	Change	
	\$'000	\$'000	\$'000	%
General Rates	17,523	<b>17,924</b>	401	<b>2.29%</b>
Municipal Charge	1,635	<b>1,672</b>	37	<b>2.27%</b>
Waste Management Charge	1,595	<b>1,936</b>	341	<b>21.37%</b>
<b>Total Rates and charges</b>	<b>20,753</b>	<b>21,532</b>	779	<b>3.75%</b>

4.1.1(l) Fair Go Rates System Compliance

Corangamite Shire Council is fully compliant with the State Government's Fair Go Rates System

	2017-2018	2018-2019
Total Rates	18,649,919.00	19,159,377.00
Number of rateable properties	9,582.00	9,603.00
Base Average Rates	1,946.35	1,995.14
Maximum Rate Increase (set by the State Government)	<b>0.0200</b>	<b>0.0225</b>
Capped Average Rate	1,985.25	2,040.04
Maximum General Rates and Municipal Charges Revenue	18,995,098.45	19,590,463.08
Budgeted General Rates and Municipal Charges Revenue	18,994,771.00	19,589,716.00

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes farm land and vice versa.

4.1.1(n) Differential Rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate for rateable residential properties of 0.38137 cents in the dollar of CIV
- A general rate for rateable commercial properties of 0.38137 cents in the dollar of CIV
- A general rate for rateable industrial properties of 0.38137 cents in the dollar of CIV
- A general rate for rateable farm properties of 0.34233 cents in the dollar of CIV
- A general rate for rateable vacant industrial land properties of 0.45764 cents in the dollar of CIV
- A general rate for cultural and recreation land properties of 0.19069 cents in the dollar of CIV.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### General Rate

#### Classification

All rateable property (other than farm, vacant industrial land or cultural and recreational properties).

### Reasons for the Use and Level of Rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained.

### **Farm rate**

#### Classification

Farmland means any rateable land –

- a) that is not less than 2 hectares in area; and
- b) that is used by a business –
  - i) that has a significant and substantial commercial purpose or character; and
  - ii) that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
  - iii) that is making profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

### Reasons for the Use and Level of Rate

The farm rate is lower than for other classes of land because farming operations involve large properties which have significant value and which are often operated as family concerns. Agricultural producers are unable to pass on increases in costs like other businesses. Farm profitability is affected by the vagaries of weather and international markets. In this sense farms are seen to be more susceptible or fragile than other commercial and industrial operations. The farm rate will be set at 90% of the general rate for 2018-2019.

### **Vacant industrial land rate**

#### Classification

The vacant industrial land classification is defined as land:

- a) Located within an Industrial zone under the Planning scheme; and
- b) Which is vacant or not developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services;

### Reasons for the Use and Level of Rate

The vacant industrial land rate is higher than the general rate to promote responsible land management through appropriate maintenance and development of the land so that foregone community and economic development resulting from underutilisation of land is minimised. The vacant industrial land rate will be set at 120% of the general rate for 2018-2019.

### **Cultural and recreational rate**

#### Classification

Property which is primarily used as Cultural and recreational lands means

- a) lands which are –
    - i) vested in or occupied by any body corporate or unincorporated which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members; and
    - ii) used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or
  - b) lands that are primarily used as agricultural showgrounds.
1. All cultural and recreational lands shall be exempt from the payment of municipal rates, except where:
- a) the land is subject to a grazing lease, in which case it will attract the general rate (or farm rate if applicable); or

- b) the land is used for housing gaming machines, in which case the portion of the premises used for housing gaming machines shall attract the commercial rate, and the balance of the property shall be exempt from the payment of municipal rates; or
  - c) the land is used as a horse racing venue, in which case the property shall attract the cultural and recreational lands rate.
2. All cultural and recreational lands shall be liable for the annual service charges for the provision of specific services such as waste collection, where Council makes those services available to the property.

#### Reasons for the Use and Level of Rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained between recreational land and other classes of land. The cultural and recreational land rate will be set at 50% of the general rate for 2017-2018.

#### *Cultural and Recreational Land Act 1963*

Land defined under the Cultural and Recreational Land Act as recreational shall be rated both differentially and under that Act in accordance with this statement.

#### Properties Charged Cultural and Recreational Rate

The following properties will be rated:

- . Terang Trotting Club;
- . Camperdown Racecourse;
- . Terang Racecourse.

#### 4.1.1(o) Municipal Charge

In addition to differential rates, Council levies a municipal charge to cover some of the administrative costs of Council. The total revenue from a municipal charge must not exceed 20% of the sum total of the general rates and municipal charge combined in a financial year. The application of a municipal charge represents a fixed component of rates for all properties, rather than sole use of the CIV valuation method.

#### 4.1.1(p) Waste Management Charge

The Waste Management Charge covers kerbside waste collection and disposal where available, emptying and disposal of public rubbish and recycling bins, public education programs and costs associated with contract administration and dealing with customer service inquiries. "Kerbside waste" includes general waste, green waste (including kitchen organics) and recyclables.

## 4.1.2 Grants

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 7% or \$0.82 million compared to 2017-2018 predominately due to grants received for Flood Recovery in that year, offset by 2 quarters of Financial Assistance Grants funding received in 2016-2017. Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants is projected to decrease by 23% or \$3.23 million compared to 2017-2018 due mainly to specific funding for some large capital works projects completed in 2017-2018. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

	Forecast	Budget	Change	
	Actual 2017-2018 \$'000	2018-2019 \$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	8,352	6,985	(1,367)	-16%
State funded grants	8,999	6,319	(2,680)	-30%
<b>Total grants received</b>	<b>17,351</b>	<b>13,304</b>	<b>(4,047)</b>	<b>-23%</b>
<b>(a) Operating Grants</b>				
<i>Recurrent - Commonwealth Government</i>	2,232	4,090	1,859	83%
<i>Recurrent - State Government</i>	4,460	6,183	1,724	39%
<b>Total recurrent grants</b>	<b>6,691</b>	<b>10,274</b>	<b>3,582</b>	<b>54%</b>
<i>Non-recurrent - Commonwealth Government</i>	-	-	-	
<i>Non-recurrent - State Government</i>	4,540	136	(4,404)	-97%
<b>Total non-recurrent grants</b>	<b>4,540</b>	<b>136</b>	<b>(4,404)</b>	<b>-97%</b>
<b>Total operating grants</b>	<b>11,231</b>	<b>10,410</b>	<b>(821)</b>	<b>-7%</b>
<b>(b) Capital Grants</b>				
<i>Recurrent - Commonwealth Government</i>	1,600	1,600	-	0%
<i>Recurrent - State Government</i>	-	-	-	0%
<b>Total recurrent grants</b>	<b>1,600</b>	<b>1,600</b>	<b>-</b>	<b>0%</b>
<i>Non-recurrent - Commonwealth Government</i>	4,520	1,295	(3,226)	-71%
<i>Non-recurrent - State Government</i>	-	-	-	0%
<b>Total non-recurrent grants</b>	<b>4,520</b>	<b>1,295</b>	<b>(3,226)</b>	<b>-71%</b>
<b>Total capital grants</b>	<b>6,120</b>	<b>2,895</b>	<b>(3,226)</b>	<b>-53%</b>
<b>Total Grants</b>	<b>17,351</b>	<b>13,304</b>	<b>(4,047)</b>	<b>-23%</b>

#### 4.1.3 Statement of Borrowings

During 2017-2018 Corangamite Shire repaid all borrowings and has not projected to have any borrowing in the 2018-2019 budget as shown below.

	2017-2018	2018-2019
	\$	\$
Amount borrowed as at 30 June of the prior year	3,850	-
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	(3,850)	-
Amount of borrowings as at 30 June	-	-

## 4.2 Capital Works Program for the year ending 30 June 2019

This section presents a listing of the capital works projects that will be undertaken for the 2018-2019 year.

### 4.2.1 Summary of Capital Works

	<b>Forecast Actual 2017-2018 \$'000</b>	<b>Budget 2018-2019 \$'000</b>	<b>Change \$'000</b>	<b>%</b>
Infrastructure	10,008	9,449	485	5%
Plant and equipment	2,774	2,611	(163)	-6%
Property	733	1,218	(559)	-76%
<b>Total</b>	<b>13,515</b>	<b>13,278</b>	<b>(237)</b>	<b>-2%</b>

#### 4.2.1 Summary of Capital Works by type

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
Infrastructure	9,449	199	7,107	2,143	4,724	126	5,158
Plant and equipment	2,611	142	2,469	-	-	-	2,774
Property	1,218	420	258	540	60	91	582
<b>Total</b>	<b>13,278</b>	<b>761</b>	<b>9,834</b>	<b>2,683</b>	<b>4,784</b>	<b>218</b>	<b>8,513</b>

#### 4.2.2 Detailed list of Capital Works

Capital Works 2018-2019	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Infrastructure</b>							
<b>Bridges</b>							
Castle Carey Road Bridge (B025) Realignment Stage 3	1,240	-	-	1,240	500	-	740
<b>Footpaths</b>							
(SCS) Prince St, Estcourt St to Strong St, Terang, north side	33	33	-	-	-	10	23
(SCS) High Street, West St to Cunningham St, Lismore north side	33	33	-	-	-	10	23
(SCS) Jones St, Church St to Cole St, Camperdown, south side	17	17	-	-	-	5	12
(SCS)Dover St, Silvester St to Mitchell St, Cobden east side	57	57	-	-	-	17	40
Baynes St, Shadforth St to Simpson St, Terang, North Side	5	-	5	-	-	-	5
Cobden Shared Path, McKenzie St to Graylands St	35	-	35	-	-	-	35
Fergusson St, Pike St to Cressy St, Camperdown	7	-	7	-	-	-	7
Footpath Connection Improvements for Camperdown College Campuses	15	15	-	-	-	-	15
Footpath Pram Crossings and New Parking Linemarking - Simpson Shopping Strip	8	8	-	-	-	-	8
<b>Kerb and channel</b>							
(SCS) Ewing St McKinnon St to Strong St, Terang	36	36	-	-	-	23	13
Bowen St, Camperdown Kerb & Channel Renewals	38	-	38	-	-	-	38
Desaily St, Port Campbell Kerb & Channel Replacement	30	-	30	-	-	-	30
Fergusson St, Pike St to Cressy St, Camperdown Kerb & Channel	13	-	13	-	-	-	13
McKinnon St, Terang Kerb & Channel Replacement	25	-	25	-	-	-	25
Oman Street, Lismore Kerb & Channel Replacement	33	-	33	-	-	-	33
Reserve Queens Park, Camperdown Kerb & Channel Replacement	40	-	40	-	-	-	40
Walker St Nth & Sth, Cobden Kerb & Channel Replacement	40	-	40	-	-	-	40



Capital Works 2018-2019	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Parks and gardens</b>							
Hard Court Allocation	20	-	20	-	-	-	20
Urban Street Tree Asset Management Program	336	-	336	-	-	-	336
<b>Playgrounds and Skateparks</b>							
Playground Renewal - Port Campbell; Construction	140	-	140	-	70	15	55
<b>Roads</b>							
Ansons Road (4.02km to 4.8km) Final Seal	28	-	28	-	-	-	28
Boorcan Road (0km to 0.68km) Final Seal	13	-	13	-	-	-	13
Boorook Road (2.15km to 2.87km) Rehab	179	-	179	-	-	-	179
BSW Dairy Supply Chain Implementation - Strategic Local Road Upgrades	500	-	-	500	250	-	250
Castle Carey Rd (5.09km to 6.04km) Final seal	35	-	35	-	-	-	35
Cross Forest Road (2.03km to 2.96km) Rehab	246	-	246	-	-	-	246
Curdievale- Port Campbell Road (11.42km to 12.08km) Rehab	175	-	175	-	-	-	175
Dow Street, Emeny Street to The Parade, Final Seal	7	-	7	-	-	-	7
Eastern Creek Road at Waarre Road Rehab	255	-	255	-	-	-	255
Gravel Resheet	1,681	-	1,681	-	1,599	-	82
Jancourt Road (0.0km to 1.0km) Final Seal	28	-	28	-	-	-	28
Local Roads to Business Projects	194	-	-	194	138	-	56
Mount Bute Road (Ch. 2.02km to 3.82km) Final Seal	33	-	33	-	-	-	33
Patching Prior to Reseal	200	-	200	-	-	-	200
Reseal Program	1,868	-	1,868	-	-	-	1,868
Roycrofts Road (5.3km to 6.28km) Final Seal	28	-	28	-	-	-	28
Sealing of parking areas on both sides of Princetown Road, Simpson next to Bowls Cl	75	-	-	75	-	38	38
Shenfield Lane (2.57km to 3.04km) Widen & Rehab	134	-	-	134	-	-	134
Timboon Curdievale Road (9.5km to 12.0km) Final Seal	75	-	75	-	-	-	75
Timboon-Curdievale Road (7.98km to 9.28km) Widen & rehab Stage 1	386	-	386	-	-	-	386
Urches Road (6.26km to 7.26km) Rehab	160	-	160	-	-	-	160
Valley View Road (3.33km to 4.28km & 4.76km to 5.38km) Final Seal	29	-	29	-	-	-	29
Vite Vite Rd (1.00km to 2.01km) Rehab	307	-	307	-	-	-	307
Walshs Road (0.1km to 0.72km & 2.46km to 2.99km) Rehabs	193	-	193	-	-	-	193
<b>Streetscapes</b>							
Camperdown Stage 2B - Town Square	400	-	400	-	-	-	400
Derrinallum - Design	20	-	20	-	-	-	20
<b>TOTAL INFRASTRUCTURE</b>	<b>9,449</b>	<b>199</b>	<b>7,107</b>	<b>2,143</b>	<b>2,557</b>	<b>118</b>	<b>6,774</b>

Capital Works 2018-2019	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>PLANT AND EQUIPMENT</b>							
<b>Furniture and equipment</b>							
Compactus for document storage	12	12	-	-	-	-	12
<b>Heavy Fleet and Minor Plant</b>							
GPS Purchase and Install	60	60	-	-	-	-	60
Heavy Plant Replacement Program	1,429	-	1,429	-	-	-	1,429
Minor Plant and Equipment Purchases	30	-	30	-	-	-	30
<b>I.T. Hardware/Software</b>							
Council Meeting Sound Equipment	20	20	-	-	-	-	20
New Intranet	10	10	-	-	-	-	10
Server Renewal Program including SAN	55	-	55	-	-	-	55
Social Media Management Tool	20	20	-	-	-	-	20
Transition to Single Enterprise Asset Management System	370	-	370	-	-	-	370
Zerto VM replication	20	20	-	-	-	-	20
<b>Light Fleet</b>							
Light Fleet Replacement Program	585	-	585	-	-	-	585
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,611</b>	<b>142</b>	<b>2,469</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,611</b>
<b>PROPERTY</b>							
<b>Buildings</b>							
Botanic Gardens - New Toilet Facility - Construction Lakes and Craters Holiday Park	250	250	-	-	-	50	200
Camperdown Civic Centre - Toilet Upgrade	20	-	-	20	-	-	20
Camperdown Depot - Additional Shedding	60	60	-	-	-	-	60
Camperdown Killara Centre/Senior Citizens/ McCabe - Replace floorcoverings	30	-	30	-	-	-	30
Camperdown Kindergarten - Entrance Construction	120	-	-	120	60	40	20
Camperdown Library Shelving	25	-	-	25	13	-	13
Camperdown Stadium Cooling	35	-	-	35	5	15	15
Camperdown Theatre Royal - Replace floor	90	-	90	-	-	-	90
Circuit De Savage Lighting	80	80	-	-	40	20	20
Cobden Civic Hall - Concertina Doors and Wall Removal	30	30	-	-	-	10	20
Cobden Senior Citizens - Kitchen Floor Replacement	15	-	15	-	-	-	15
Disability Access to Public Buildings	20	-	-	20	-	-	20
Implementation of Solar Panel Installations and Savings from Audit Process	200	-	-	200	100	-	100
Public Toilet Renewal	20	-	20	-	-	-	20
Skipton Kindergarten - Redevelopment Planning and Construction	120	-	-	120	120	-	-
Swimming Pool Renewal	60	-	60	-	-	-	60
Terang Senior Citizens Window Replacement	10	-	10	-	-	-	10
Theatre Shop Windows Replacement	25	-	25	-	-	-	25
Timboon Childcare Centre - Internal Paint	8	-	8	-	-	-	8
<b>TOTAL PROPERTY</b>	<b>1,218</b>	<b>420</b>	<b>258</b>	<b>540</b>	<b>338</b>	<b>135</b>	<b>745</b>
<b>TOTAL CAPITAL WORKS</b>	<b>13,278</b>	<b>761</b>	<b>9,834</b>	<b>2,683</b>	<b>2,895</b>	<b>253</b>	<b>10,130</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	+ / o / -
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-1.9%	-6.5%	-0.8%	2.7%	3.2%	3.7%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	239.4%	298.7%	302.4%	263.5%	274.1%	305.7%	o
Unrestricted cash	Unrestricted cash / current liabilities		146.4%	246.1%	252.7%	214.0%	224.8%	257.1%	o
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	11.1%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.5%	11.7%	0.0%	0.0%	0.0%	0.0%	o
Indebtedness	Non-current liabilities / own source revenue		24.6%	13.9%	16.5%	12.1%	14.7%	15.2%	o
Asset renewal	Asset renewal expenses / Asset depreciation	4	121.1%	96.6%	95.0%	135.5%	132.6%	124.6%	+
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	42.9%	44.5%	50.7%	44.1%	48.1%	48.8%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	o
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		4,574	4419	4099	4020	4098	4178	+
Revenue level	Residential rate revenue / no. of residential property assessments		784	818	867	889	911	934	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period meaning council will not have to rely on cash reserves or borrowings to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level.

**3 Debt compared to rates** - Trend indicates Council's not having any projected borrowings in the four years of the Strategic Resource Plan.

**4 Asset renewal** - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become less reliant on rate revenue compared to all other revenue sources.

**Appendix A**  
**Fees and charges schedule**

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2018-2019 year.

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Information Services	Knowledge & Record Services	<b>Freedom of Information Requests</b>						
Information Services	Knowledge & Record Services	Freedom of Information request for access to document(s)	per request	No	Statutory	\$28.40	\$28.90	1.76%
Information Services	Knowledge & Record Services	Charge for search time	Hourly Rate	Yes	Statutory	\$21.30	\$21.68	1.76%
Information Services	Knowledge & Record Services	Charge for supervision	per hour	No	Statutory	\$21.30	\$21.68	1.76%
Information Services	Knowledge & Record Services	Freedom of Information request report cost	per A4 page	No	Statutory	\$0.40	\$0.40	0.00%
Information Services	Information and Communications Technology	<b>Printing</b>						
Information Services	Information and Communications Technology	Plan Printing	A3 sheet	Yes	Discretionary	\$3.35	\$3.45	2.99%
Information Services	Information and Communications Technology	Plan Printing	A1 & A2 sheet	Yes	Discretionary	\$6.70	\$6.85	2.24%
Information Services	Information and Communications Technology	Plan Printing	A0	Yes	Discretionary	\$8.75	\$9.00	2.86%
Information Services	Information and Communications Technology	Maps	A4	Yes	Discretionary	\$1.05	\$1.10	4.76%
Community Relations	Community Relations	<b>Advertising</b>						
Community Relations	Community Relations	Warrnambool Standard advertising fee	per advertisement	Yes	Discretionary	\$290.00	\$300.00	3.45%
Community Relations	Community Relations	Western District advertising fee	per advertisement	Yes	Discretionary	\$170.00	\$175.00	2.94%
Community Relations	Community Relations	<b>Colour Printing</b>						
Community Relations	Community Relations	A4	A4 Single sided	Yes	Discretionary	\$1.10	\$1.15	4.55%
Community Relations	Community Relations	A4 Double Sided	A4 Double sided	Yes	Discretionary	\$1.55	\$1.60	3.23%
Community Relations	Community Relations	A3	A3 Single sided	Yes	Discretionary	\$1.55	\$1.60	3.23%
Community Relations	Community Relations	A3 Double Sided	A3 Double sided	Yes	Discretionary	\$2.10	\$2.15	2.38%
Community Relations	Community Relations	<b>Laminating</b>						
Community Relations	Community Relations	A4	Per page	Yes	Discretionary	\$0.55	\$0.60	9.09%
Community Relations	Community Relations	A3	Per page	Yes	Discretionary	\$0.80	\$0.85	6.25%
Community Relations	Community Relations	<b>Photocopying</b>						
Community Relations	Community Relations	Black & White	A4 Single sided	Yes	Discretionary	\$0.55	\$0.60	9.09%
Community Relations	Community Relations	Black & White	A3 Single sided	Yes	Discretionary	\$0.80	\$0.85	6.25%
Community Relations	Community Relations	Black & White	A4 Double sided	Yes	Discretionary	\$0.80	\$0.85	6.25%
Community Relations	Community Relations	Black & White	A3 Double sided	Yes	Discretionary	\$1.10	\$1.15	4.55%
Finance	Finance	<b>Bad Debts</b>						
Finance	Finance	Any account listed with Council's debt collectors	per debt listed	Yes	Discretionary	\$15.00	\$15.50	3.33%
Finance	Rates	<b>Land Information Certificates</b>						
Finance	Rates	Land Information Certificates	each	No	Statutory	\$25.90	\$26.30	1.54%
Finance	Rates	Land Information Certificates - Urgent request	each	No	Discretionary	\$80.00	\$82.00	2.50%
Finance	Rates	Provision of sales data	Yearly	Yes	Discretionary	\$210.00	\$215.00	2.38%
Community Services	Aged and Disability Services	<b>Transport - Community</b>						
Community Services	Aged and Disability Services	To Geelong/Ballarat - from Terang	Per trip	No	Discretionary	\$62.10	\$63.65	2.50%
Community Services	Aged and Disability Services	Around Town	Per trip	No	Discretionary	\$6.70	\$6.87	2.50%
Community Services	Aged and Disability Services	To other local towns	Per trip	No	Discretionary	\$21.20	\$21.73	2.50%
Community Services	Aged and Disability Services	To Warrnambool - from Terang	Per trip	No	Discretionary	\$21.20	\$21.73	2.50%
Community Services	Aged and Disability Services	To Geelong/Ballarat - from Camperdown	Per trip	No	Discretionary	\$58.00	\$59.45	2.50%
Community Services	Aged and Disability Services	Lismore to Derrinallum/Derrinallum to Lismore	Per trip	No	Discretionary	\$14.00	\$14.35	2.50%
Community Services	Aged and Disability Services	To Geelong/Ballarat - from Lismore/Derrinallum	Per trip	No	Discretionary	\$49.70	\$50.94	2.50%
Community Services	Aged and Disability Services	To Melbourne/Portland - from Camperdown / Lismore / Derrinallum	Per trip	No	Discretionary	\$88.00	\$90.20	2.50%
Community Services	Aged and Disability Services	To Melbourne/Portland To Melbourne from Terang	Per trip	No	Discretionary	\$96.30	\$98.71	2.50%
Community Services	Aged and Disability Services	To Warrnambool - from Lismore/Derrinallum	Per trip	No	Discretionary	\$49.70	\$50.94	2.50%
Community Services	Aged and Disability Services	To Warrnambool - from Camperdown	Per trip	No	Discretionary	\$29.00	\$29.73	2.50%
Community Services	Aged and Disability Services	<b>Assessed Domestic Assistance</b>						

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Community Services	Aged and Disability Services	Low Fee - individual < \$38,157; couple < \$58,438; family (1 child) < \$64,644 (plus \$6,195 per additional child)	per hour	No	Statutory	\$6.10	\$6.20	1.64%
Community Services	Aged and Disability Services	Medium Fee - individual >\$38,157 and < \$83,487; Couple > \$58,438 and < \$111,608; family (1 child ) > \$64,644 and < \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$15.20	\$15.50	1.97%
Community Services	Aged and Disability Services	High Fee - individual > \$83,487; couple >\$111,608; Family (1 child) > \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$46.40	\$47.50	2.37%
Community Services	Aged and Disability Services	<b>Assessed Personal Care</b>						
Community Services	Aged and Disability Services	Low Fee - individual < \$38,157; couple < \$58,438; family (1 child) < \$64,644 (plus \$6,195 per additional child)	per hour	No	Statutory	\$4.50	\$4.60	2.22%
Community Services	Aged and Disability Services	Medium Fee - individual >\$38,157 and < \$83,487; Couple > \$58,438 and < \$111,608; family (1 child ) > \$64,644 and < \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$9.20	\$9.30	1.09%
Community Services	Aged and Disability Services	High Fee - individual > \$83,487; couple >\$111,608; Family (1 child) > \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$46.40	\$46.52	0.26%
Community Services	Aged and Disability Services	<b>Assessed Property Maintenance</b>						
Community Services	Aged and Disability Services	Low Fee - individual < \$38,157; couple < \$58,438; family (1 child) < \$64,644 (plus \$6,195 per additional child)	per hour	No	Statutory	\$12.20	\$12.40	1.64%
Community Services	Aged and Disability Services	Medium Fee - individual >\$38,157 and < \$83,487; Couple > \$58,438 and < \$111,608; family (1 child ) > \$64,644 and < \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$18.20	\$18.50	1.65%
Community Services	Aged and Disability Services	High Fee - individual > \$83,487; couple >\$111,608; Family (1 child) > \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$48.10	\$48.81	1.48%
Community Services	Aged and Disability Services	<b>Assessed Respite Care</b>						
Community Services	Aged and Disability Services	Low Fee - individual < \$38,157; couple < \$58,438; family (1 child) < \$64,644 (plus \$6,195 per additional child)	per hour	No	Statutory	\$3.10	\$3.10	0.00%
Community Services	Aged and Disability Services	Medium Fee - individual >\$38,157 and < \$83,487; Couple > \$58,438 and < \$111,608; family (1 child ) > \$64,644 and < \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$4.50	\$4.60	2.22%
Community Services	Aged and Disability Services	High Fee - individual > \$83,487; couple >\$111,608; Family (1 child) > \$114,804 (plus \$6,195 per additional child).	per hour	No	Statutory	\$46.37	\$46.52	0.32%
Community Services	Aged and Disability Services	Group programs	per session	No	Statutory	\$10.20	\$10.50	2.94%
Community Services	Aged and Disability Services	<b>Assessed - Meals on Wheels</b>						
Community Services	Aged and Disability Services	Juice/Fruit	Per serve	No	Discretionary	\$0.80	\$0.82	2.50%
Community Services	Aged and Disability Services	Sweet	Per serve	No	Discretionary	\$1.40	\$1.44	2.50%
Community Services	Aged and Disability Services	Main Course	Per serve	No	Discretionary	\$6.40	\$6.56	2.50%
Community Services	Aged and Disability Services	Soup	Per serve	No	Discretionary	\$0.80	\$0.82	2.50%
Community Services	Aged and Disability Services	Full Meal	Per meal	No	Discretionary	\$9.20	\$9.43	2.50%
Community Services	Aged and Disability Services	<b>Agency Fees</b>						
Community Services	Aged and Disability Services	Domestic Assistance -core hours	per hour	No	Discretionary	\$51.20	\$52.48	2.50%
Community Services	Aged and Disability Services	Domestic Assistance -out of core hours	per hour	No	Discretionary	\$53.70	\$55.04	2.50%
Community Services	Aged and Disability Services	Domestic Assistance -weekends & public holidays	per hour	No	Discretionary	\$72.10	\$73.90	2.50%
Community Services	Aged and Disability Services	Personal Care-core hours	per hour	No	Discretionary	\$51.20	\$52.48	2.50%
Community Services	Aged and Disability Services	Personal Care- out of core hours	per hour	No	Discretionary	\$58.90	\$60.37	2.50%
Community Services	Aged and Disability Services	Personal Care-weekends & public holidays	per hour	No	Discretionary	\$75.90	\$77.80	2.50%
Community Services	Aged and Disability Services	Respite Care -core hours	per hour	No	Discretionary	\$51.20	\$52.48	2.50%
Community Services	Aged and Disability Services	Respite Care -out of core hours	per hour	No	Discretionary	\$58.90	\$60.37	2.50%
Community Services	Aged and Disability Services	Respite Group Activities	per session	No	Discretionary	\$11.20	\$11.48	2.50%
Community Services	Aged and Disability Services	Respite Care -weekends & public holidays	per hour	No	Discretionary	\$75.90	\$77.80	2.50%
Community Services	Aged and Disability Services	Overnight /8 hour care (non active)	8 hours	No	Discretionary	\$176.00	\$180.40	2.50%
Community Services	Aged and Disability Services	24 hour care	24 hours	No	Discretionary	\$313.50	\$321.34	2.50%
Community Services	Aged and Disability Services	Property Maintenance	per hour	No	Discretionary	\$73.00	\$74.83	2.50%
Community Services	Aged and Disability Services	Meals	per meal	No	Discretionary	\$14.10	\$14.45	2.50%
Community Services	Aged and Disability Services	Travel over 10 kms	per km	No	Discretionary	\$1.40	\$1.44	2.50%
Community Services	Family Day Care	<b>Assessed - Family Day Care (In Venue)</b>						



Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Community Services	Family Day Care	Fee per hour for 'core hours' (8:00am-6:00pm Monday - Friday excluding public holidays)	per hour	No	Discretionary	Min \$6.00 Max \$10.00	\$10.90	
Community Services	Family Day Care	Fee per hour for 'non-core hours' (outside core hours, weekends and public holidays)	per hour	No	Discretionary	Min \$8.00 Max \$14.00	\$15.00	
Community Services	Family Day Care	<b>Meals</b>	per meal per child	No	Discretionary			
Community Services	Family Day Care	Breakfast	per meal per child	No	Discretionary	Min \$0.00 Max \$3.10	Min \$0.00 Max \$3.20	
Community Services	Family Day Care	Snack	per meal per child	No	Discretionary	Min \$0.00 Max \$2.10	Min \$0.00 Max \$2.15	
Community Services	Family Day Care	Lunch	per meal per child	No	Discretionary	Min \$0.00 Max \$5.20	Min \$0.00 Max \$5.35	
Community Services	Family Day Care	Dinner	per meal per child	No	Discretionary	Min \$0.00 Max \$7.25	Min \$0.00 Max \$7.45	
Community Services	Family Day Care	Transport (>4cyl vehicle)	per km family	No	Discretionary	Min \$0.00 Max \$1.25	\$1.25	
Community Services	Family Day Care	Transport (<4cyl vehicle)	per km family	No	Discretionary		\$1.03	
Community Services	Mobile Child Care	<b>Assessed - Mobile Child Care</b>						
Community Services	Mobile Child Care	5 hour session	per child	No	Discretionary	NA	\$58.85	
Community Services	Mobile Child Care	8 hour session	per child	No	Discretionary	NA	\$94.15	
Community Services	Mobile Child Care	5 hour session (first child)	1st child	No	Discretionary	\$24.80	NA	
Community Services	Mobile Child Care	5 hour session (first child) Health Care Card	1st child	No	Discretionary	\$19.60	NA	
Community Services	Mobile Child Care	5 hour session (subsequent children)	per child	No	Discretionary	\$17.50	NA	
Community Services	Mobile Child Care	5 hour session (subsequent children) Health Care Card	per child	No	Discretionary	\$10.30	NA	
Community Services	Kindergartens	<b>Pre-school - Fees</b>						
Community Services	Kindergartens	Four year old programs, terms 3 and 4 (Q1 and Q2) per term	per child	No		\$231.00	\$309.00	33.77%
Community Services	Kindergartens	Four year old programs, terms 1 and 2 (Q3 and Q4) per term	per child	No		\$309.00	\$340.00	10.03%
Community Services	Kindergartens	Three year old programs (stand alone), terms 3 and 4 (Q1 and Q2) per term, 3 hours per week	per child		Discretionary	\$200.00	\$220.00	10.00%
Community Services	Kindergartens	Three year old programs (stand alone), terms 1 and 2 (Q3 and Q4) per term, 3 hours per week	per child		Discretionary	\$220.00	\$225.50	2.50%
Community Services	Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 3 hours per week	per child	No	Discretionary	\$100.00	\$110.00	10.00%
Community Services	Kindergartens	Three year old programs (integrated), terms 1 and 2 (Q3 and Q4), per term, 3 hours per week	per child	No	Discretionary	\$110.00	\$112.80	2.55%
Community Services	Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 5 hours per week	per child	No	Discretionary	\$146.00	\$160.00	9.59%
Community Services	Kindergartens	Three year old programs (integrated), terms 1 and 2 (Q1 and Q2), per term, 5 hours per week	per child	No	Discretionary	\$160.00	\$164.00	2.50%
Facilities and Recreation	Senior Citizens	<b>Senior Citizen Centre - Activity Community Activities - Dining Room</b>						
Facilities and Recreation	Senior Citizens	Commercial Hirers & Government Depts.	full day	Yes	Discretionary		\$150.00	
Facilities and Recreation	Senior Citizens	Commercial Hirers & Government Depts.	half day	Yes	Discretionary	\$63.00	\$75.00	19.05%
Facilities and Recreation	Senior Citizens	Single Bookings - Community	full day	Yes	Discretionary		\$50.00	
Facilities and Recreation	Senior Citizens	Single Bookings - Community	half day	Yes	Discretionary	\$32.00	\$25.00	-21.88%
Facilities and Recreation	Senior Citizens	Regular Users (per year)	monthly users	Yes	Discretionary	See Property Officer to organise an agreement	See Property Officer to organise an agreement	
Facilities and Recreation	Senior Citizens	Regular Users (per year)	weekly users	Yes	Discretionary	See Property Officer to organise an agreement	See Property Officer to organise an agreement	
Facilities and Recreation	Senior Citizens	<b>Senior Citizen Centre - Facility Whole Facility</b>						
Facilities and Recreation	Senior Citizens	Hourly rate	per hour	Yes	Discretionary	\$63.00	\$65.00	3.17%
Environment and Emergency	Environmental Health	<b>REGISTRATIONS</b>						
Environment and Emergency	Environmental Health	<b>Other - Other Health</b>						

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Environment and Emergency	Environmental Health	Transfer of Registration	per application 50% discount on full registration	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Environmental Health	Registered Premises (eg: Hairdressers, Skin Penetration, etc.)	per application	No	Discretionary	\$140.00	\$144.00	2.86%
		Hairdressers (only providing hairdressing or non skin penetration cosmetics services)	Single Fee Ongoing	No	Statutory	\$210.00		
Environment and Emergency	Environmental Health	Hairdressers (only providing hairdressing or non skin penetration cosmetics services)	Single Fee Ongoing	No	Discretionary	\$210.00	\$216.00	2.86%
Environment and Emergency	Environmental Health	Solicitors or Purchasers (Requests or Purchase) 10 Business Days	per application	No	Discretionary	\$179.00	\$184.00	2.79%
Environment and Emergency	Environmental Health	Solicitors or Purchasers (Requests or Purchase) 5 Business Days or less	per application		Discretionary	\$250.00	\$256.00	2.40%
Environment and Emergency	Environmental Health	New Premises Fitout Inspections prior to registration (includes 2 inspections prior to registration)	per application	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Environmental Health	<b>Other - Other Health Registered Premises</b>						
Environment and Emergency	Environmental Health	Class 1 - High	per application	No	Statutory	\$295.00	\$303.00	2.71%
Environment and Emergency	Environmental Health	Class 2 - Medium	per application	No	Statutory	\$265.00	\$272.00	2.64%
Environment and Emergency	Environmental Health	Class 2 - Medium Community Groups (not for profit)	per application	No	Statutory	\$200.00	\$205.00	2.50%
Environment and Emergency	Environmental Health	Class 3 - Low	per application	No	Statutory	\$140.00	\$144.00	2.86%
Environment and Emergency	Environmental Health	Class 4 - No Fee (except water transport)	per application	No	Statutory	nil	nil	
Environment and Emergency	Environmental Health	Community Group Fund Raising BBQ's and Sausage Sizzles	per application	No	Statutory	nil	nil	
Environment and Emergency	Environmental Health	Class 2-3 Community Groups Fund Raising (3 or less times per year)	per application	No	Statutory	nil	nil	
Environment and Emergency	Environmental Health	Water Transport Vehicles	per application	No	Discretionary	\$140.00	\$144.00	2.86%
		Single Event Community Group Registrations for Class 2 and 3			Discretionary			
Environment and Emergency	Environmental Health	Late registration fee (all categories and registrations)	per late registration	No	Discretionary	\$50.00	\$50.00	0.00%
Environment and Emergency	Environmental Health	Follow-up Inspection fees (all categories and registrations)	per inspection	No	Discretionary	\$100.00	\$103.00	3.00%
Environment and Emergency	Environmental Health	<b>Note: Fees will be adjusted on a quarterly basis for new registrations</b>				pro-rata	Quarterly pro-rata	
Environment and Emergency	Environmental Health	<b>Prescribed premises - Prescribed Accommodation</b>						
Environment and Emergency	Environmental Health	Caravan Parks – In accordance with Statutory Fee Number of Sites 0-25 = 17 Fee Units 26-50 = 34 Fee Units 51-100 = 68 Fee Units 101-150 = 103 Fee Units 151-200 = 137 Fee Units 201-250 = 171 Fee Units 251-300 = 205 Fee Units	Fee Units are based on monetary Units Act	No	Statutory	100%	100%	0.00%
Environment and Emergency	Environmental Health	B & B's, Self Contained, Camps, Hotels & Motels	per application	No	Discretionary	\$220.00	\$226.00	2.73%
Environment and Emergency	Environmental Health	Water Sampling Fee (Collection and Sample)	per sample		Discretionary	\$200.00	\$205.00	2.50%
Environment and Emergency	Environmental Health	<b>Septic Tank</b>						
Environment and Emergency	Environmental Health	<b>Permit to Alter - Fees Septic Tanks</b>						
Environment and Emergency	Environmental Health	Alterations to System	per application	No	Discretionary	\$385.00	\$395.00	2.60%
Environment and Emergency	Environmental Health	<b>Permit to Install - Fees Septic Tanks</b>						
Environment and Emergency	Environmental Health	Septic Tank Applications – Including 2 site inspections	per application	No	Discretionary	\$494.00	\$506.00	2.43%
Environment and Emergency	Environmental Health	Additional Septic Tank Inspections	per inspection	No	Discretionary	\$164.00	\$168.00	2.44%
Environment and Emergency	Local Laws	<b>Permits</b>						
Environment and Emergency	Local Laws	Permits Local Laws No.1 and No. 2	per application	No	Discretionary	\$104.00	\$107.00	2.88%
Environment and Emergency	Local Laws	Roadside Grazing permit	per application	No	Discretionary	\$52.00	\$1.00	-98.08%
Environment and Emergency	Local Laws	Disabled Parking Permit	per permit	No	Discretionary	\$10.30	\$10.60	2.91%
Environment and Emergency	Local Laws	<b>Droving of Livestock</b>						
Environment and Emergency	Local Laws	Application Fee - Non refundable	per application	No	Discretionary	\$104.00	\$107.00	2.88%
Environment and Emergency	Local Laws	Bond	per application	No	Discretionary	\$1,000.00	\$1,000.00	0.00%
Environment and Emergency	Local Laws	Daily Fee - cattle	per head	No	Discretionary	\$0.200	\$0.210	5.00%
Environment and Emergency	Local Laws	Daily Fee - sheep	per head	No	Discretionary	\$0.060	\$0.062	3.33%



Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Environment and Emergency	Local Laws	Daily Fee - other livestock	per head	No	Discretionary	\$0.060	\$0.062	3.33%
Environment and Emergency	Local Laws	Road Leasing Agreement (Policy)	per application	No	Discretionary	\$174.00	\$178.00	2.30%
Environment and Emergency	Local Laws	<b>Pound fees - Fines Impounding Fees - All other animals, including Poultry and Birds (but not dogs or cats)</b>						
Environment and Emergency	Local Laws	For every head	Sustenance per head per day	Yes	Discretionary	\$4.15	\$4.25	2.41%
Environment and Emergency	Local Laws	For every head	per head impound	No	Discretionary	\$15.30	\$15.70	2.61%
Environment and Emergency	Local Laws	<b>Pound Fees - Fines Impounding Fees - Cats</b>						
Environment and Emergency	Local Laws	Daily Rate	per animal	No	Discretionary	\$10.60	\$10.90	2.83%
Environment and Emergency	Local Laws	Release Fee	per animal	No	Discretionary	\$60.50	\$62.00	2.48%
Environment and Emergency	Local Laws	<b>Pound Fees - Fines Impounding Fees - Dogs</b>						
Environment and Emergency	Local Laws	Daily Rate	per animal	No	Discretionary	\$10.60	\$10.90	2.83%
Environment and Emergency	Local Laws	Release Fee	per animal	No	Discretionary	\$92.00	\$94.00	2.17%
Environment and Emergency	Local Laws	<b>Pound Fees - Fines Impounding Fees - Cattle</b>						
Environment and Emergency	Local Laws	For every head of cattle	Sustenance per head per day	Yes	Discretionary	\$15.40	\$15.70	1.95%
Environment and Emergency	Local Laws	For every head of cattle	For each extra	No	Discretionary	\$15.40	\$15.70	1.95%
Environment and Emergency	Local Laws	For every head of cattle	For first	No	Discretionary	\$89.50	\$92.00	2.79%
Environment and Emergency	Local Laws	<b>Pound Fees - Fines Impounding Fees - Goats and Pigs</b>						
Environment and Emergency	Local Laws	For every head	Sustenance per head per day	Yes	Discretionary	\$9.10	\$9.30	2.20%
Environment and Emergency	Local Laws	For every head	For each extra	No	Discretionary	\$16.20	\$16.60	2.47%
Environment and Emergency	Local Laws	For every head	For first	No	Discretionary	\$47.80	\$49.00	2.51%
Environment and Emergency	Local Laws	<b>Pound Fees - Fines Impounding Fees - Horses</b>						
Environment and Emergency	Local Laws	For every head	Sustenance per head per day	Yes	Discretionary	\$15.40	\$15.70	1.95%
Environment and Emergency	Local Laws	For every head	For each extra	No	Discretionary	\$15.40	\$15.70	1.95%
Environment and Emergency	Local Laws	For every head	For first	No	Discretionary	\$89.50	\$92.00	2.79%
Environment and Emergency	Local Laws	<b>Pound Fees - Fines Impounding Fees - Sheep</b>						
Environment and Emergency	Local Laws	For every head of sheep	Sustenance per head per day	Yes	Discretionary	\$6.10	\$6.30	3.28%
Environment and Emergency	Local Laws	For every head of sheep	For each extra	No	Discretionary	\$6.10	\$6.30	3.28%
Environment and Emergency	Local Laws	For every head of sheep	For first	No	Discretionary	\$30.70	\$31.50	2.61%
Environment and Emergency	Local Laws	<b>Pound Fees - Transport costs Other Ranger Services</b>						
Environment and Emergency	Local Laws	Transport – total transport costs incurred	per circumstance	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	<b>Registrations - Dog Fees</b>						
Environment and Emergency	Local Laws	Full Registration Includes new \$4 Govt. levy	per animal	No	Discretionary	\$93.00	\$96.90	4.19%
Environment and Emergency	Local Laws	Reduced fee Includes new \$4 Govt. levy	per animal	No	Statutory	\$31.00	\$32.30	4.19%
Environment and Emergency	Local Laws	Concession (not applicable to Menacing, Dangerous and Restricted breed)	per animal 50% Discount on registration	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Local Laws	Menacing, Dangerous and Restricted Breeds Includes new \$4 Govt. levy	per animal	No	Discretionary	\$177.00	\$182.00	2.82%
Environment and Emergency	Local Laws	<b>Registrations - Cat Fees</b>						
Environment and Emergency	Local Laws	Full Registration Includes new \$4.00 Govt. levy	per animal	No	Discretionary	\$48.00	\$55.20	15.00%
Environment and Emergency	Local Laws	Reduced fee Includes \$4.00 Govt. levy	per animal	No	Statutory	\$16.00	\$18.40	15.00%
Environment and Emergency	Local Laws	Concession	per animal 50% Discount on registration	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Local Laws	<b>Registrations - Registration Fees Registration</b>						
Environment and Emergency	Local Laws	Animal business Includes new \$20.00 Govt. levy	per site	No	Discretionary	\$177.00	\$191.00	7.91%
Environment and Emergency	Local Laws	<b>Equipment Hire</b>						
Environment and Emergency	Local Laws	Animal Trap hire	per week	No	Discretionary	\$10.50	\$0.00	-100.00%
Environment and Emergency	Local Laws	<b>Local Laws</b>						

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Environment and Emergency	Local Laws	<b>Infringement Notices Offences and Codes - Control of Livestock Violations Other Ranger Services</b>						
Environment and Emergency	Local Laws	Charged at hourly rate applicable for Ranger, Vehicle, Transport	per hour full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	<b>Permits - Inspections Local Law</b>						
Environment and Emergency	Local Laws	Inspections	per 1/4 hour at full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Permit fee plus all inspection and reinstatement costs where applicable	per application	No	Discretionary	\$104.00	\$107.00	2.88%
Environment and Emergency	Local Laws	Reinstatements	per opening at full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	<b>Permits - Inspections Other Ranger Services</b>						
Environment and Emergency	Local Laws	Ranger Services to VicRoads	per hour per ranger-full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Vehicle Charge – charged at rate as costed out against the unit	per hour- full cost recovery	Yes	Discretionary	100%	100%	0.00%
Works	Private Works	<b>Private Works</b>						
Works	Private Works	Direct cost and overhead recovery plus margin	% of cost	Yes				
Building and Planning	Building Services	<b>Building Fees</b>						
Building and Planning	Building Services	<b>Fees set by Building Regulations 2006</b>						
Building and Planning	Building Services	Application for Report and Consent (Section 29A Demolition) - Regulation 36(1)	per application	No	Statutory	\$64.10	\$83.10	29.64%
Building and Planning	Building Services	Application for Report and Consent - Regulation 36(2)	per application	No	Statutory	\$256.90	\$283.40	10.32%
Building and Planning	Building Services	Request for report on Legal Point of Discharge under regulation 133(2) - Regulation 36(4)	per application	No	Statutory	\$64.10	\$141.20	120.28%
Building and Planning	Building Services	Report and Consent for building over an easement under regulation 130 <b>NO FEE UNIT SPECIFIED IN REGS.</b>	per application	No	Statutory	\$64.10	\$66.50	3.74%
Building and Planning	Building Services	Fee for lodgement of building permit documents - Regulation 45	per application	No	Statutory	\$38.30	\$118.90	210.44%
Building and Planning	Building Services	Fees for requests for information under regulation 51(1), 51(2) or 51(3) - Regulation 52 (Building Information Certificate)	per application	No	Statutory	\$51.20	\$46.10	-9.96%
Building and Planning	Building Services	<b>State Government Levy - Section 205G Building Act 1993</b>						
			<b>Note</b> the levy paid under this section is paid into the Building account of the Victorian Building Authority Fund					
Building and Planning	Building Services	Building Permit Levy payable for every dollar of the cost of building work for which a permit is sought when cost of building work is over \$10,000	per application	No	Statutory	0.128% of the cost of building work	0.128% of the cost of building work	
Building and Planning	Building Services	<b>Building Permit Applications for Domestic Works (Class 1 and 10) Fees for Construction/Alteration/Demolition Permits based on value of work</b>						
			The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993					
Building and Planning	Building Services	0-\$5,000		Yes	Discretionary	\$220.00	\$226.00	2.73%
Building and Planning	Building Services	5,001-10,000		Yes	Discretionary	\$559.00	\$573.00	2.50%
Building and Planning	Building Services	10,001-25,000		Yes	Discretionary	\$703.00	\$721.00	2.56%
Building and Planning	Building Services	25,001-50,000		Yes	Discretionary	\$846.00	\$867.00	2.48%
Building and Planning	Building Services	50,001-150,000		Yes	Discretionary	\$1,210.00	\$1,240.00	2.48%
Building and Planning	Building Services	150,001-250,000		Yes	Discretionary	\$2,420.00	\$2,481.00	2.52%
Building and Planning	Building Services	250,001-500,000		Yes	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building and Planning	Building Services	500,001+		Yes	Discretionary	by quotation	by quotation	

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Building and Planning	Building Services	<b>Building Permit Applications for Commercial Works (Class 2 to 9) Fees for Construction/Alteration/Demolition Permits based on value of work</b>	The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993					
Building and Planning	Building Services	0-\$5,000		Yes	Discretionary	\$220.00	\$226.00	2.73%
Building and Planning	Building Services	5,001-10,000		Yes	Discretionary	\$666.00	\$683.00	2.55%
Building and Planning	Building Services	10,001-25,000		Yes	Discretionary	\$846.00	\$867.00	2.48%
Building and Planning	Building Services	25,001-50,000		Yes	Discretionary	\$1,258.00	\$1,289.00	2.46%
Building and Planning	Building Services	50,001-150,000		Yes	Discretionary	\$1,937.00	\$1,985.00	2.48%
Building and Planning	Building Services	150,001-250,000		Yes	Discretionary	\$2,900.00	\$2,973.00	2.52%
Building and Planning	Building Services	250,001-500,000		Yes	Discretionary	value divided by 80 or by quote	value divided by 80 or by quote	
Building and Planning	Building Services	500,001+		Yes	Discretionary	by quotation	by quotation	
Building and Planning	Building Services	<b>Other Building Fees</b>						
Building and Planning	Building Services	Historical Building Permit Search (3-7 days)	per permit plus printing costs see photocopying function	Yes	Discretionary	\$116.00	\$119.00	2.59%
Building and Planning	Building Services	Historical Building Permit URGENT Search (1-2 days)	per permit plus printing costs see photocopying function	Yes	Discretionary	\$347.00	\$356.00	2.59%
Building and Planning	Building Services	For each inspection additional to statutory inspections included in building permit application fee	per inspection	Yes	Discretionary	\$241.00	\$247.00	2.49%
Building and Planning	Building Services	Administration fee for assessing and processing lapsed building permits	per inspection	Yes	Discretionary	\$241.00	\$247.00	2.49%
Building and Planning	Building Services	Erection of a fence (if value of work is less than \$5,000 otherwise use fee schedule for building permit applications)	per application	Yes	Discretionary	\$180.00	\$185.00	2.78%
Building and Planning	Building Services	Essential Services Inspections	per request	Yes	Discretionary	300 max or by quote	300 max or by quote	
Building and Planning	Building Services	Inspection fees for Private Building Surveyors	per inspection plus travel	Yes	Discretionary	300 max or by quote	300 max or by quote	
Building and Planning	Building Services	Extension of Time Request	per request	Yes	Discretionary	\$126.00	\$129.00	2.38%
Building and Planning	Building Services	Application to Amend Plans	per application	Yes	Discretionary	\$126.00	\$129.00	2.38%
Building and Planning	Building Services	Title Search	per application	Yes	Discretionary	\$55.00	\$56.40	2.55%
Building and Planning	Building Services	POPE permits	per application	Yes	Discretionary	\$600.00	\$615.00	2.50%
Building and Planning	Building Services	Temporary Structures Permit	per application	Yes	Discretionary	\$500.00	\$513.00	2.60%
Building and Planning	Building Services	Resolution of works without a building permit - based on the cost of works and multiplying fee that would have been charged under building application fees by 2		Yes	Discretionary			
Building and Planning	Planning Services	<b>Planning Fees</b>						
Building and Planning	Planning Services	<b>Fees for amendment to Planning Scheme (Regulation 6)</b>						
Building and Planning	Planning Services	<b>Stage 1:</b> a) Considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987 (the Act); and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	per application		Statutory	\$2,929.30	\$2,976.70	1.62%
Building and Planning	Planning Services	<b>Stage 2:</b> a) Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel:	based on number submissions		Statutory			
Building and Planning	Planning Services	i. up to 10 submissions			Statutory	\$14,518.60	\$14,753.50	1.62%
Building and Planning	Planning Services	ii. 11 to (and including) 20 submissions			Statutory	\$29,008.80	\$29,478.00	1.62%

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Building and Planning	Planning Services	iii. submissions that exceed 20 submissions b) providing assistance to a panel in accordance with Section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with Section 27 of the Act; and e) after considering submission and the panel's report, abandoning the amendment. <i>Paid to the Planning Authority</i>			Statutory	\$38,778.00	\$39,405.20	1.62%
Building and Planning	Planning Services	<b>Stage 3:</b> a) Adopting an amendment or a part of an amendment in accordance with Section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with Section 31 of the Act; and c) giving the notice of approval of the amendment required by section 36(2) of the Act. <i>Paid to the Planning Authority</i>	per application		Statutory	\$462.20	\$469.60	1.60%
Building and Planning	Planning Services	<b>Stage 4:</b> a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act. <i>Paid to the Minister for Planning (DELWP)</i>	per application		Statutory	\$462.20	\$469.60	1.60%
Building and Planning	Planning Services	<b>Fees for applications for Planning Permits under section 47 of the Planning and Environment Act 1987 (Regulation 9)</b>						
Building and Planning	Planning Services	Use Only	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the development included in the application is:					\$0.00	
Building and Planning	Planning Services	\$0 - \$10,000	per application		Statutory	\$192.00	\$195.10	1.61%
Building and Planning	Planning Services	\$10,001 - \$100,000	per application		Statutory	\$604.40	\$614.10	1.60%
Building and Planning	Planning Services	\$100,001 - \$500,000	per application		Statutory	\$1,237.10	\$1,257.20	1.62%
Building and Planning	Planning Services	\$500,001 - \$1,000,000	per application		Statutory	\$1,336.70	\$1,358.30	1.62%
Building and Planning	Planning Services	\$1,000,001 - \$2,000,000	per application		Statutory	\$1,436.20	\$1,459.50	1.62%
Building and Planning	Planning Services	If cost for a single dwelling is greater than \$2,000,000 the fee will be calculated by adding fee from other development plus half of the use fee if applicable.					\$0.00	
Building and Planning	Planning Services	VicSmart application if the estimated cost of the development is:						
Building and Planning	Planning Services	\$0 - \$10,000	per application		Statutory	\$192.00	\$195.10	1.61%
Building and Planning	Planning Services	\$10,001 +	per application		Statutory	\$412.40	\$419.10	1.62%
Building and Planning	Planning Services	VicSmart application to subdivide or consolidate land	per application		Statutory	\$192.00	\$195.10	1.61%
Building and Planning	Planning Services	To develop land (other than for a single dwelling or to subdivide) if the cost of the development is:					\$0.00	
Building and Planning	Planning Services	\$0 - \$100,000	per application		Statutory	\$1,102.00	\$1,119.90	1.62%
Building and Planning	Planning Services	\$100,001 - \$1,000,000	per application		Statutory	\$1,486.00	\$1,510.00	1.62%
Building and Planning	Planning Services	\$1,000,001 - \$5,000,000	per application		Statutory	\$3,277.70	\$3,330.70	1.62%
Building and Planning	Planning Services	\$5,000,001 - \$15,000,000	per application		Statutory	\$8,354.30	\$8,489.40	1.62%
Building and Planning	Planning Services	\$15,000,001 - \$50,000,000	per application		Statutory	\$24,636.20	\$25,034.60	1.62%
Building and Planning	Planning Services	\$50,000,001 +	per application		Statutory	\$55,372.70	\$56,268.30	1.62%
Building and Planning	Planning Services	Subdivide existing building	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	Subdivide land into two lots	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	Realignment or consolidation	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	Subdivide land into three or more Lots	per 100 lots created	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	A permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	per application		Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	A permit not otherwise provided for in this regulation	per application		Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	<b>Fees for applications to amend planning permits under section 72 of the Planning and Environment Act 1987 (Regulation 11)</b>						
							\$0.00	

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Building and Planning	Planning Services	To amend a permit to change the use of the land allowed by the permit or to allow a new use	per application		Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	To amend a permit (other than a permit to use and/or develop land for a single dwelling per lot) to change a statement of what the permit allows or change any or all conditions which apply to the permit	per application		Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	To amend a permit to use and/or develop land for a single dwelling per lot or to undertake ancillary development if the estimated cost is:					\$0.00	
Building and Planning	Planning Services	\$0 - \$10,000	per application		Statutory	\$192.00	\$195.10	1.61%
Building and Planning	Planning Services	\$10,001 - \$100,000	per application		Statutory	\$604.40	\$614.10	1.60%
Building and Planning	Planning Services	\$10,001 - \$500,000	per application		Statutory	\$1,237.10	\$1,257.20	1.62%
Building and Planning	Planning Services	\$500,001 - \$2,000,000	per application		Statutory	\$1,336.70	\$1,358.30	1.62%
Building and Planning	Planning Services	Amendment to a VicSmart permit if the estimated cost of development is:					\$0.00	
Building and Planning	Planning Services	\$0 - \$100,000	per application		Statutory	\$192.00	\$195.10	1.61%
Building and Planning	Planning Services	\$10,001 +	per application		Statutory	\$412.40	\$419.10	1.62%
Building and Planning	Planning Services	VicSmart permit to subdivide or consolidate land	per application		Statutory	\$192.00	\$195.10	1.61%
Building and Planning	Planning Services	To amend a permit to develop land (other than a permit to use and/or develop land for a single dwelling per lot) if the estimated cost is:					\$0.00	
Building and Planning	Planning Services	\$0 - \$100,000	per application		Statutory	\$1,102.00	\$1,119.90	1.62%
Building and Planning	Planning Services	\$100,001 - \$1,000,000	per application		Statutory	\$1,486.00	\$1,510.00	1.62%
Building and Planning	Planning Services	\$1,000,001 +	per application		Statutory	\$3,277.70	\$3,330.70	1.62%
Building and Planning	Planning Services	Subdivide an existing building	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	Subdivide land into two lots	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	Realignment or consolidation	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	Subdivide land into three or more Lots	per 100 lots created	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	To amend a permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	per application	No	Statutory	\$1,265.60	\$1,286.10	1.62%
Building and Planning	Planning Services	An amendment to a permit not otherwise provided for in this regulation	per application	No	Statutory	\$1,102.10	\$1,286.10	16.70%
Building and Planning	Planning Services	<b>Other Statutory Planning Fees</b>						
Building and Planning	Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act	per application	No	Statutory	\$3,839.40	\$3,901.50	1.62%
Building and Planning	Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act	per application	No	Statutory	\$924.30	\$947.00	2.46%
Building and Planning	Planning Services	For combined applications	per application	No	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	



Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Building and Planning	Planning Services	Amendment to an application under section 57A(3) of the Act after notice is given (Regulation 12): a) for an application for a permit b) for an application to amend a permit c) If an application to amend an application has the effect of changing the class of that permit to a new class, having a higher application fee set out in the tables to regulation 9 or 11, the applicant must pay an additional fee being the difference between the original class of permit and the amended class of permit.	per application	No	Statutory	40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	
	Planning Services	For combined application to amend permit	per application	No	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	
Building and Planning	Planning Services	For a certificate of compliance	per application		Statutory	\$312.80	\$321.00	2.62%
Building and Planning	Planning Services	Application for planning certificate (S198 of the Act) - Reg 14	per application	No	Statutory			
Building and Planning	Planning Services	Amend or end an agreement under section 173 of the Act	per application		Statutory	\$632.80	\$643.00	1.61%
Building and Planning	Planning Services	a) application not made electronically	per application		Statutory	\$21.30	\$21.70	1.88%
Building and Planning	Planning Services	b) made electronically	per application		Statutory	\$7.00	\$7.00	0.00%
Building and Planning	Planning Services	Where the Planning Scheme specifies that the matter must be done to the satisfaction of the responsible authority, Minister, public authority or municipal council - Regulation 18	per application		Statutory	\$312.80	\$317.90	1.63%
Building and Planning	Planning Services	<b>Subdivision (Fees) Regulations 2016</b>						
Building and Planning	Planning Services	Application to certify plan and for statement of compliance	per application		Statutory	\$167.80	\$170.50	1.61%
Building and Planning	Planning Services	Fee for alteration of plan	per application		Statutory	\$106.70	\$108.40	1.59%
Building and Planning	Planning Services	Amendment to certified plan	per application		Statutory	\$135.10	\$137.30	1.63%
Building and Planning	Planning Services	Checking engineering plans	per application % of value of works	Yes	Statutory	0.75% of the estimated cost of constructing the works	0.75% of the estimated cost of constructing the works	
Building and Planning	Planning Services	Engineering plan prepared by Council	per application % of value of works	Yes	Statutory	3.5% of the estimated cost of constructing the works	3.5% of the estimated cost of constructing the works	
Building and Planning	Planning Services	Supervision of works	per application % of value of works	Yes	Statutory	2.5% of the estimated cost of constructing the works	2.5% of the estimated cost of constructing the works	
Building and Planning	Planning Services	<b>Fees for applications - Regulation 6</b>						
Building and Planning	Planning Services	<b>Discretionary Planning Fees</b>						
Building and Planning	Planning Services	Historical planning permit search (3-7 days)	per application plus copy costs	Yes	Discretionary	\$117.00	\$120.00	2.56%
Building and Planning	Planning Services	Historical planning permit URGENT search (1-2 days)	per application plus copy costs	Yes	Discretionary	\$235.00	\$241.00	2.55%
Building and Planning	Planning Services	Extension of Time Request - First request	Per application	Yes	Discretionary	\$300.00	\$308.00	2.67%
Building and Planning	Planning Services	Extension of Time Request - Second request	Per application	Yes	Discretionary	\$600.00	\$615.00	2.50%
Building and Planning	Planning Services	Extension of Time Request - Any subsequent request	Per application	Yes	Discretionary	\$1,200.00	\$1,230.00	2.50%
Building and Planning	Planning Services	Secondary consent application	Per application	Yes	Discretionary	\$126.00	\$129.00	2.38%
Building and Planning	Planning Services	Written information requests	per request	Yes	Discretionary	\$62.00	\$63.60	2.58%
Building and Planning	Planning Services	Notification signage	per sign	Yes	Discretionary	\$51.00	\$52.30	2.55%

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Building and Planning	Planning Services	Notification costs	base charge	Yes	Discretionary	\$41.00	\$42.00	2.44%
Building and Planning	Planning Services	Notification costs for over 10 letters	per letter >10	Yes	Discretionary	\$4.00	\$4.10	2.50%
Building and Planning	Planning Services	Urgent Planning Certificate - request to be process next business day	per application	Yes	Discretionary	\$100.00	\$103.00	3.00%
Building and Planning	Planning Services	Section 173 Agreement review by Solicitor (if required at Councils discretion)	per application	Yes	Discretionary	at cost	at cost	
Environment and Emergency	Waste Management	<b>Landfill - General Industrial Category</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$178.05	\$182.39	2.44%
Environment and Emergency	Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$169.85	\$173.97	2.43%
Environment and Emergency	Waste Management	Bricks and Concrete	per tonne	Yes	Discretionary	\$10.61	\$10.87	2.45%
Environment and Emergency	Waste Management	Cover Material (Clean)	per tonne	Yes	Discretionary	\$55.73	\$56.85	2.01%
Environment and Emergency	Waste Management	<b>Landfill - General Municipal Category</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$154.19	\$158.04	2.50%
Environment and Emergency	Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$145.99	\$149.63	2.49%
Environment and Emergency	Waste Management	<b>Landfill - Green Waste and Kitchen Organics</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$84.60	\$86.71	2.49%
Environment and Emergency	Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$84.60	\$86.71	2.49%
Environment and Emergency	Waste Management	Contaminated Green Waste	per tonne	Yes	Discretionary	\$154.19	\$158.04	2.50%
Environment and Emergency	Waste Management	<b>Transfer Stations - General Industrial Category</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$214.74	\$220.05	2.47%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	\$5.20	\$5.30	1.92%
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$8.10	\$8.30	2.47%
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$31.10	\$33.10	6.43%
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$48.40	\$49.60	2.48%
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$51.60	\$52.90	2.52%
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$83.80	\$85.90	2.51%
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$42.48	\$33.01	-22.29%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$64.42	\$66.01	2.47%
Environment and Emergency	Waste Management	<b>Transfer Stations - General Municipal Category</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$190.88	\$195.70	2.53%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	\$4.60	\$4.70	2.17%
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$7.20	\$7.40	2.78%
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$28.70	\$29.40	2.44%
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$43.00	\$44.10	2.56%
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$45.90	\$47.00	2.40%
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$74.50	\$76.40	2.55%
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$28.63	\$29.36	2.55%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$57.27	\$58.71	2.51%
Environment and Emergency	Waste Management	<b>Transfer Stations - Green Waste and Kitchen Organics</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$105.75	\$108.39	2.50%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	\$3.40	\$3.50	2.94%
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$5.30	\$5.50	3.77%
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$21.20	\$21.70	2.36%
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$31.80	\$32.60	2.52%
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$33.90	\$34.70	2.36%
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$55.00	\$56.40	2.55%
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$21.20	\$21.68	2.26%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$42.30	\$43.36	2.51%
Environment and Emergency	Waste Management	<b>Landfill and Transfer Stations- Recycling</b>						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$48.96	\$159.50	225.78%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	NA	\$2.00	
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	NA	\$3.00	

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	NA	\$12.00	
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	NA	\$18.00	
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	NA	\$19.20	
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	NA	\$31.20	
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$7.40	\$11.96	61.62%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	NA	\$23.93	
Environment and Emergency	Waste Management	<b>Dead Animal Composting</b>						
Environment and Emergency	Waste Management	Dogs /Cats/Sheep		Yes	Discretionary	\$8.70	\$8.90	2.30%
Environment and Emergency	Waste Management	Yearling		Yes	Discretionary	\$21.00	\$21.50	2.38%
Environment and Emergency	Waste Management	Heifer/Alpaca		Yes	Discretionary	\$35.70	\$36.60	2.52%
Environment and Emergency	Waste Management	Cow/bulls and horses		Yes	Discretionary	\$79.40	\$81.40	2.52%
Environment and Emergency	Waste Management	<b>Steel and Waste Oil Municipal Category</b>						
Environment and Emergency	Waste Management	Steel		Yes	Discretionary	\$0.00	\$0.00	
Environment and Emergency	Waste Management	Used motor oil		Yes	Discretionary	\$0.00	\$0.00	
Environment and Emergency	Waste Management	<b>Silage Wrap (Plasback bags)</b>						
Environment and Emergency	Waste Management	Price per bag (clean)		Yes	Discretionary	\$2.00	\$2.00	0.00%
Environment and Emergency	Waste Management	Price per bag (contaminated)		Yes	Discretionary	\$3.00	\$3.00	0.00%
Environment and Emergency	Waste Management	<b>Mattresses</b>						
Environment and Emergency	Waste Management	Single Mattress	per unit	Yes	Discretionary	\$22.20	\$22.80	2.70%
Environment and Emergency	Waste Management	Double Mattress	per unit	Yes	Discretionary	\$33.40	\$34.20	2.40%
Environment and Emergency	Waste Management	<b>E-Waste Recycling</b>						
Environment and Emergency	Waste Management	Small Items	per unit	Yes	Discretionary	\$0.00	\$0.00	
Environment and Emergency	Waste Management	Medium Items	per unit	Yes	Discretionary	\$0.00	\$0.00	
Environment and Emergency	Waste Management	Large	per unit	Yes	Discretionary	\$0.00	\$0.00	
Environment and Emergency	Waste Management	<b>Waste Management Charges</b>						
Environment and Emergency	Waste Management	Waste Management Charge (residential)	Annual per service	No	Discretionary	\$296.50	\$360.00	21.42%
Environment and Emergency	Waste Management	Kerbside Collection Waste 120l (Schools and Businesses)	Annual per service	No	Discretionary	\$131.50	\$134.00	1.90%
Environment and Emergency	Waste Management	Kerbside Collection Waste 240l (Schools and Businesses)	Annual per service	No	Discretionary	\$221.50	\$227.00	2.48%
Environment and Emergency	Waste Management	Kerbside Collection Organics (Schools and Businesses)	Annual per service	No	Discretionary	\$108.00	\$109.00	0.93%
Environment and Emergency	Waste Management	Kerbside Collection Recycling (Schools and Businesses)	Annual per service	No	Discretionary	\$58.00	\$93.00	60.34%
Environment and Emergency	Waste Management	Kerbside Collection Waste 120l (Community Groups)	Annual per service	No	Discretionary	\$80.00	\$81.00	1.25%
Environment and Emergency	Waste Management	Kerbside Collection Waste 240l (Community Groups)	Annual per service	No	Discretionary	\$119.00	\$121.00	1.68%
Environment and Emergency	Waste Management	Kerbside Collection Organics (Community Groups)	Annual per service	No	Discretionary	\$67.50	\$76.00	12.59%
Environment and Emergency	Waste Management	Kerbside Collection Recycle (Community Groups)	Annual per service	No	Discretionary	\$58.00	\$70.00	20.69%
Environment and Emergency	Waste Management	Replacement Kitchen Organics Bags	Per Roll	Yes	Discretionary	NA	\$5.50	
Environment and Emergency	Waste Management	Replacement Kitchen Organics Bin	Per Caddy	Yes	Discretionary	NA	\$15.00	
Works	Works Management	<b>Cobden - Airfield</b>						
Works	Works Management	Commercial Operators - unlimited use	per year	Yes	Discretionary	\$260.00	\$267.00	2.69%
Community Relations	Killara / Theatre Complex	<b>Killara Centre</b>						
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Yes	Discretionary	\$480.00	\$495.00	3.13%
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Yes	Discretionary	\$95.00	\$100.00	5.26%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Yes	Discretionary	\$255.00	\$265.00	3.92%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes	Discretionary	\$52.00	\$55.00	5.77%
Community Relations	Killara / Theatre Complex	<b>McCabe Room/Playhouse</b>						
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Yes	Discretionary	\$330.00	\$340.00	3.03%
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Yes	Discretionary	\$65.00	\$67.50	3.85%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Yes	Discretionary	\$165.00	\$170.00	3.03%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes	Discretionary	\$34.00	\$35.00	2.94%



Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2017-2018 Fees	2018-2019 Fees	% Change
Community Relations	Killara / Theatre Complex	<b>THEATRE</b>						
Community Relations	Killara / Theatre Complex	<b>Managed by Council - Fees Camperdown Community Centre - Theatre Royal</b>						
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and table cloths	full day	Yes	Discretionary	\$705.00	\$725.00	2.84%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	full day	Yes	Discretionary	\$385.00	\$395.00	2.60%
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and table cloths	per hour	Yes	Discretionary	\$128.00	\$132.00	3.13%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes	Discretionary	\$66.50	\$70.00	5.26%
Community Relations	Killara / Theatre Complex	Set Up Theatre (optional)	per booking	Yes	Discretionary	\$85.00	\$90.00	5.88%
Community Relations	Killara / Theatre Complex	<b>Managed by Council - Fees Camperdown Community Centre - Old Sports Stadium</b>						
Community Relations	Killara / Theatre Complex	General Hire	per hour	Yes	Discretionary	\$44.00	\$45.00	2.27%
Community Relations	Killara / Theatre Complex	General Hire	full day	Yes	Discretionary	\$200.00	\$205.00	2.50%
Community Relations	Cultural Development	<b>Theatre Royal movie ticket prices</b>						
Community Relations	Cultural Development	Adult	per person	Yes	Discretionary	NA	NA	
Community Relations	Cultural Development	Child (under 15 years of age)	per person	Yes	Discretionary	\$5.00	\$5.00	0.00%
Facilities and Recreation	Stadiums	<b>Camperdown Community Sports Stadium</b>						
Facilities and Recreation	Stadiums	All Sports - Senior Fee	per person per session	Yes	Discretionary	\$6.50	\$6.60	1.54%
Facilities and Recreation	Stadiums	All Sports - Junior Fee	per person per session	Yes	Discretionary	\$4.50	\$4.60	2.22%
Facilities and Recreation	Other Council Buildings	<b>Heritage - Clock Tower Visit</b>						
Facilities and Recreation	Other Council Buildings	Adult	per person	Yes	Discretionary	\$2.50	\$2.50	0.00%
Facilities and Recreation	Other Council Buildings	Concession and Students	per person	Yes	Discretionary	\$1.50	\$1.50	0.00%
Facilities and Recreation	Other Council Buildings	Child	per person	Yes	Discretionary	\$1.00	\$1.00	0.00%
Facilities and Recreation	Swimming Pools	<b>Swimming Pools - Managed by Contractor for Council</b>						
Facilities and Recreation	Swimming Pools	Child	per child	Yes	Discretionary	\$3.60	\$3.70	2.78%
Facilities and Recreation	Swimming Pools	Adult	per person	Yes	Discretionary	\$4.50	\$4.60	2.22%
Facilities and Recreation	Swimming Pools	Family (defined 2 adults and children < 18)	per family	Yes	Discretionary	\$13.50	\$13.80	2.22%
Facilities and Recreation	Swimming Pools	School Swim (Non Members)	per person	Yes	Discretionary	\$2.30	\$2.40	4.35%
Facilities and Recreation	Swimming Pools	Day Hire	per day	Yes	Discretionary	\$195.00	\$199.00	2.05%
Facilities and Recreation	Swimming Pools	Season Ticket - Child	per season	Yes	Discretionary	\$72.00	\$74.00	2.78%
Facilities and Recreation	Swimming Pools	Season Ticket - Adult	per season	Yes	Discretionary	\$82.00	\$84.00	2.44%
Facilities and Recreation	Swimming Pools	Season Ticket - Family (defined 2 adults and children < 18)	per season	Yes	Discretionary	\$160.00	\$165.00	3.13%
Facilities and Recreation	Recreation Management	<b>Recreation Equipment Hire Small Marquee / BBQ</b>						
Facilities and Recreation	Recreation Management	Council Organised Events	per day	Yes	Discretionary	\$0.00	\$0.00	
Facilities and Recreation	Recreation Management	Commercial Hirers	per day	Yes	Discretionary	\$100.00	\$110.00	10.00%
Facilities and Recreation	Recreation Management	Not for Profit Community Groups	per day	Yes	Discretionary	\$0.00	\$0.00	
Facilities and Recreation	Ed Gym	<b>Ed Gym</b>						
Facilities and Recreation	Ed Gym	1 child	per session	Yes	Discretionary	\$5.50	\$5.70	3.64%
Facilities and Recreation	Ed Gym	2 children	per session	Yes	Discretionary	\$10.00	\$10.20	2.00%
Facilities and Recreation	Ed Gym	3 children	per session	Yes	Discretionary	\$13.50	\$14.00	3.70%
Asset Planning	Assets	<b>Road Permits</b>						
Asset Planning	Assets	Road opening permit application	per application	No	Discretionary	\$104.00	\$107.00	2.88%
Asset Planning	Assets	Urban vehicle crossing permit application	per application	No	Discretionary	\$104.00	\$107.00	2.88%
Asset Planning	Assets	Rural vehicle crossing permit application	per application	No	Discretionary	\$104.00	\$107.00	2.88%

## Appendix B

### Capital Works program

For the year ended 30 June 2020

Capital Works 2019-2020	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Infrastructure</b>							
<b>Bridges</b>							
Widening of Vite Vite Road Bridge at Pura Pura	510	-	-	510	-	-	510
<b>Drainage</b>							
Drainage Improvements - Various Roads	459	-	459	-	-	-	459
Footpaths	-	-	-	-	-	-	-
(SCS) Main St, Ligar St to Robertson St, Derrinallum South side	71	71	-	-	-	21	50
(SCS) William St, extension to school, Lismore, south side	35	35	-	-	-	11	25
Brooke St, Manifold St to Leura St, Various locations, Camperdown	26	-	26	-	-	-	26
Cressy St Median Crossings, Camperdown (2 no.)	9	9	-	-	-	-	9
High St, Heriot St to Ferrers St, Lismore	15	-	15	-	-	-	15
Highway Median Crossing at Meiklejohn Street, Camperdown	5	5	-	-	-	-	5
Thompson St Median Crossing at Baynes St, Terang	5	5	-	-	-	-	5
<b>Kerb and channel</b>							
Adams St Cobden Kerb & Channel Renewals	41	-	41	-	-	-	41
Baxter St Timboon Kerb & Channel Renewals	26	-	26	-	-	-	26
Brooke St, Camperdown Kerb & Channel Renewals West Side	26	-	26	-	-	-	26
High St, Lismore Kerb & Channel Renewals	110	-	110	-	-	-	110
Tait St, Camperdown Kerb & Channel Renewals	20	-	20	-	-	-	20
<b>Parks and gardens</b>							
Hard Court Allocation	20	-	20	-	-	-	20
Street Furniture Asset Renewal	31	-	31	-	-	-	31
Twelve Apostles Trail - Stage 1 Timboon to Port Campbell	6,120	6,120	-	-	4,080	-	2,040
Urban Street Tree Asset Management Program	343	-	343	-	-	-	343

Capital Works 2019-2020	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Playgrounds and Skateparks</b>							
Playground Renewal - Noorat	31	-	31	-	-	-	31
<b>Roads</b>							
(SCS) Neil Avenue Terang Cameron to S.W.W. Gate. 480m	46	-	-	46	-	30	16
Boorook Road (2.15km to 2.87km) Final Seal	20	-	20	-	-	-	20
BSW Dairy Supply Chain Implementation - Strategic Local Road Upgrades	510	-	-	510	255	-	255
Centre Rd (5.1km to 5.86km) Rehab	190	-	190	-	-	-	190
Coorimungle Rd (11.45km to 11.91km) Rehab	124	-	124	-	-	-	124
Cross Forest Road (2.03km to 2.96km) Final Seal	29	-	29	-	-	-	29
Curdies River Rd. (South of Curdies River)	92	-	-	92	-	-	92
Curdievale- Port Campbell Road (11.42km to 12.08km) Final Seal	20	-	20	-	-	-	20
Digneys Bridge Road (0km to 0.95km) Rehab	213	-	213	-	-	-	213
Eastern Creek Road at Waarre Road Final Seal	22	-	22	-	-	-	22
Gravel Resheet	1,715	-	1,715	-	1,631	-	84
Kilnoorat Road (Ch. 0.97km to 1.76km) Rehab	130	-	130	-	-	-	130
Latrobe Road (0km to 0.73km) Rehab	119	-	119	-	-	-	119
Lismore-Pittong Road (15.91km to 17.80km)	325	-	325	-	-	-	325
Melrose Road (10.14km to 10.89km) Rehab	190	-	190	-	-	-	190
Noogee Road Road Widening West of Terang	643	-	-	643	428	-	214
Patching Prior to Reseal	204	-	204	-	-	-	204
Replacement of HPS Street Lights with LED on Main Roads	303	-	-	303	170	-	133
Reseal Program	1,978	-	1,978	-	-	-	1,978
Shenfield Lane (2.57km to 3.04km) Final Seal	14	-	-	14	-	-	14
Timboon-Curdievale Road (6.41km to 7.98km) Widen & Rehab Stage 2	475	-	475	-	-	-	475
Timboon-Curdievale Road (7.98km to 9.28km) Final Seal	40	-	40	-	-	-	40
Urches Road (6.26km to 7.26km) Final Seal	18	-	18	-	-	-	18
Vite Vite Road (1.00km to 2.01km) Final Seal	31	-	31	-	-	-	31
Walshs Road (0.1km to 0.72km & 2.46km to 2.99km) Final Seal	21	-	21	-	-	-	21
Werneth Rd (0.71km to 1.29km) Rehab	95	-	95	-	-	-	95
Williams Road (12.04km to 12.43km) Rehab	105	-	105	-	-	-	105
<b>Streetscapes</b>							
Cobden - Design	51	-	51	-	-	-	51
Derrinallum - Construction	204	-	204	-	102	-	102
Port Campbell - Construction	3,366	-	3,366	-	2,244	-	1,122
Timboon - Power Creek Improvements Construction	306	-	-	306	51	-	255
<b>Waste</b>							
Composting Improvements Naroghid Landfill	306	306	-	-	-	-	306
Corangamite Landfill - Litter Fences	9	-	9	-	-	-	9
Corangamite Landfill - Security Fencing	41	-	41	-	-	-	41
Simpson Tip Site - Reinstatement	51	-	51	-	-	-	51
<b>TOTAL INFRASTRUCTURE</b>	<b>19,908</b>	<b>6,552</b>	<b>10,933</b>	<b>2,423</b>	<b>8,962</b>	<b>62</b>	<b>10,885</b>

Capital Works 2019-2020	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>PLANT AND EQUIPMENT</b>							
<b>Heavy Fleet and Minor Plant</b>							
GPS Purchase and Install	31	31	-	-	-	-	31
Heavy Plant Replacement Program	1,148	-	1,148	-	-	-	1,148
Minor Plant and Equipment Purchases	31	-	31	-	-	-	31
<b>I.T. Hardware/Software</b>							
Capital Works and Project Management Software	31	31	-	-	-	-	31
Ongoing Development of GIS Implementation	61	-	-	61	-	-	61
Server Renewal including SAN Program	31	-	31	-	-	-	31
Waste Management System Support	26	-	26	-	-	-	26
<b>Light Fleet</b>							
Light Fleet Replacement Program	597	-	597	-	-	-	597
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,953</b>	<b>61</b>	<b>1,831</b>	<b>61</b>	<b>-</b>	<b>-</b>	<b>1,953</b>
<b>PROPERTY</b>							
<b>Buildings</b>							
Camperdown 3 year old kinder - Replace lights	5	-	5	-	-	-	5
Camperdown Clocktower - Heritage Works	30	-	30	-	-	-	30
Camperdown Court House - External Cladding	10	-	10	-	-	-	10
Camperdown Courthouse - Heritage Works	33	-	33	-	-	-	33
Camperdown Heritage Centre - External Cladding	12	-	12	-	-	-	12
Camperdown Historical Museum - Heritage Works	68	-	68	-	-	-	68
Camperdown Pre-school - External Cladding	12	-	12	-	-	-	12
Camperdown Theatre - Heritage Works	40	-	40	-	-	-	40
Camperdown Theatre Mechanics/Toy Store - External Cladding	6	-	6	-	-	-	6
Camperdown Theatre Royal - Internal Paint	31	-	31	-	-	-	31
Camperdown Theatre Royal Redevelopment	510	-	510	-	255	-	255
Civic Centre Manifold St Building - Heritage Works	34	-	34	-	-	-	34
Cobden Children's Centre (Kindergarten)	255	-	-	255	128	102	26
Cobden Civic Hall - External Cladding	51	-	51	-	-	-	51
Cobden Civic Hall - Internal Paint (refer notes)	31	-	31	-	-	15	15
Cobden Library - Vinyl Amenities	8	-	8	-	-	-	8
Cobden Senior Citizens - Internal Paint Hall	13	-	13	-	-	-	13
Cobden Senior Citizens - Switchboard Upgrade	13	-	13	-	-	-	13
Derrinallum Children's Centre (Kindergarten)	98	-	-	98	98	-	-
Derrinallum FDC - Internal Paint	13	-	13	-	-	-	13
Disability Access to Public Buildings	20	-	-	20	-	-	20
Energy and Water Savings	102	-	-	102	-	-	102
Lismore Children's Centre (Kindergarten)	24	-	-	24	24	-	-
Lismore Croquet Club Toilet Roof Replacement	31	-	31	-	-	15	15

Capital Works 2019-2020	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
Port Campbell Community Centre - Internal Paint	14	-	14	-	-	-	14
Port Campbell Toilet Block	510	510	-	-	-	-	510
Public Toilet Renewal	20	-	20	-	-	-	20
Simpson Depot Shed - Roof renewal	3	-	3	-	-	-	3
Simpson Public Hall - Refit Kitchen	20	-	20	-	-	10	10
Skipton Jubilee Centre - Internal Paint	5	-	5	-	-	-	5
Swimming Pool Renewal	61	-	61	-	-	-	61
Swimming Pools - Changerooms - External Cladding	51	-	51	-	-	-	51
Terang MCH Building - Sub structure renewal	20	-	20	-	-	-	20
Terang Senior Citizens - Internal Paint	12	-	12	-	-	-	12
Theatre Shop - External Cladding	8	-	8	-	-	-	8
Timboon Depot - External Cladding	5	-	5	-	-	-	5
Timboon Depot - Replace Perimeter Fence	51	-	51	-	-	-	51
Timboon Hall Gutter Replacement	20	-	20	-	-	5	15
Timboon Pre-school - External Cladding	10	-	10	-	-	-	10
<b>TOTAL PROPERTY</b>	<b>2,262</b>	<b>510</b>	<b>1,252</b>	<b>500</b>	<b>505</b>	<b>148</b>	<b>1,609</b>
<b>TOTAL CAPITAL WORKS</b>	<b>24,124</b>	<b>7,123</b>	<b>14,016</b>	<b>2,984</b>	<b>9,467</b>	<b>210</b>	<b>14,447</b>

**Capital Works program  
For the year ended 30 June 2021**

Capital Works 2020-2021	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Infrastructure</b>							
<b>Bridges</b>							
Rowes Road Bridges (2 no.) Replace timber deck with concrete	364	-	364	-	-	-	364
Williams Road, Simpson, Culvert Replacement at Ch.9.89km	125	-	125	-	-	-	125
<b>Drainage</b>							
Drainage Improvements - Various Roads	468	-	468	-	-	-	468
<b>Footpaths</b>							
(SCS) Camperdown -Cobden Road, Bowen St to Fenton St, West Side	136	136	-	-	-	42	94
(SCS) High St, Lismore Footpath Extension to Cunningham St South Side	21	21	-	-	-	6	15
(SCS) Hodson St, Chatsworth Rd to School Path, Derrinallum, west side	31	31	-	-	-	9	22
(SCS) Mitchell St, Dover St to Adams St, Cobden north side	75	75	-	-	-	22	52
(SCS) Robertson St, Main St to Pre-school, Derrinallum, west side	11	11	-	-	-	3	8
Cobden Shared Path, Grayland St	47	-	47	-	-	-	47
<b>Kerb and channel</b>							
Brooke St, Camperdown Kerb & Channel Renewals East Side	42	-	42	-	-	-	42
Curdies River Road, Timboon Kerb & Channel Renewals	21	-	21	-	-	-	21
Estcourt St, Terang Kerb & Channel Renewals	31	-	31	-	-	-	31
Gray St Lismore Kerb & Channel Renewals	16	-	16	-	-	-	16
Montgomery St Service Road, Skipton Kerb & Channel Renewals	31	-	31	-	-	-	31
Parrott St, Cobden Kerb & Channel Renewals	29	-	29	-	-	-	29
Victoria St, Cobden Kerb & Channel Renewals	57	-	57	-	-	-	57
<b>Parks and gardens</b>							
Delivery of priority actions for the Gardens and Arboretum	260	260	-	-	-	-	260
Hard Court Allocation	21	-	21	-	-	-	21
Urban Street Tree Asset Management Program	350	-	350	-	-	-	350
<b>Playgrounds and Skateparks</b>							
Playground Renewal - Jubilee Park Skipton	94	-	94	-	52	10	31

Capital Works 2020-2021	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Roads</b>							
Centre Rd (5.1km to 5.86km) Final Seal	22	-	22	-	-	-	22
Chatsworth Rd (0.5 to 0.9km,1.41 to 2.04km,2.49 to 3.0km,3.47 to 3.99km) Rehab	598	-	598	-	-	-	598
Chatsworth Rd (6.88km to 7.39km) Rehab	85	-	85	-	-	-	85
Chatsworth Road (3.99km to 4.24km) Rehab	65	-	65	-	-	-	65
Cooriemungle Rd (11.45km to 11.91km) Final Seal	18	-	18	-	-	-	18
Digneys Bridge Road (0km to 0.95km) Final Seal	24	-	24	-	-	-	24
Foxhow Berrybank Road Widening, Berrybank Stage 1	861	-	-	861	574	-	287
Gravel Resheet	1,749	-	1,749	-	1,664	-	85
Kilnoorat Road (Ch.0.97km to 1.76km) Final Seal	15	-	15	-	-	-	15
Koallah Road (Heytesbury) (1.84km to 2.68km)	137	-	137	-	-	-	137
Latrobe Road (0km to 0.73km) Final Seal	14	-	14	-	-	-	14
Lismore-Pittong Road (15.91km to 17.80km) Final Seal	37	-	37	-	-	-	37
Melrose Rd (10.14km to 10.89km) Final Seal	22	-	22	-	-	-	22
Milangil Estate Road (1.64km to 2.56km) Rehab	153	-	153	-	-	-	153
Patching Prior to Reseal	208	-	208	-	-	-	208
Pomberneit Foxhow Road (3.24km to 3.73km) Rehab	127	-	127	-	-	-	127
Reseal Program	2,019	-	2,019	-	-	-	2,019
Strategic Local Road Upgrades	1,040	-	-	1,040	520	-	520
Timboon-Curdievale Road (6.41km to 7.98km) Final Seal	49	-	49	-	-	-	49
Wemeth Rd (0.71km to 1.29km) Final Seal	11	-	11	-	-	-	11
Williams Road (12.04km to 12.43km) Final Seal	12	-	12	-	-	-	12
Williams Road (16.75km to 17.57km) Rehab	226	-	226	-	-	-	226
<b>Streetscapes</b>							
Cobden - Construction	312	-	312	-	156	-	156
Port Campbell - Construction	3,433	-	3,433	-	2,289	-	1,144
<b>Waste</b>							
Corangamite Landfill - Litter Fences	9	-	9	-	-	-	9
Corangamite Landfill - Security Fencing	36	-	36	-	-	-	36
Landfill Gas System	520	520	-	-	-	-	520
<b>TOTAL INFRASTRUCTURE</b>	<b>14,035</b>	<b>1,054</b>	<b>11,079</b>	<b>1,902</b>	<b>5,255</b>	<b>94</b>	<b>8,686</b>
<b>PLANT AND EQUIPMENT</b>							
<b>Furniture and equipment</b>							
Airconditioner server room	21	-	21	-	-	-	21
<b>Heavy Fleet and Minor Plant</b>							
GPS Purchase and Install	31	31	-	-	-	-	31
Heavy Plant Replacement Program	1,461	-	1,461	-	-	-	1,461
Minor Plant and Equipment Purchases	31	-	31	-	-	-	31
<b>I.T. Hardware/Software</b>							
Capital Works and Project Management Software	104	104	-	-	-	-	104
Waste Management System Support	52	-	52	-	-	-	52
Wide format plotter	42	-	42	-	-	-	42
Zerto replication licences	31	31	-	-	-	-	31
<b>Light Fleet</b>							
Light Fleet Replacement Program	609	-	609	-	-	-	609
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,381</b>	<b>166</b>	<b>2,215</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,381</b>

Capital Works 2020-2021	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>PROPERTY</b>							
<b>Buildings</b>							
Camperdown Clocktower - Heritage Works	18	-	18	-	-	-	18
Camperdown Courthouse - Floor reseal	9	-	9	-	-	-	9
Camperdown Courthouse - Heritage Works	34	-	34	-	-	-	34
Camperdown Depot - Seal Yard	104	-	-	104	-	-	104
Camperdown Historical Museum - Heritage Works	12	-	12	-	-	-	12
Camperdown Killara Centre - Internal Paint	16	-	16	-	-	-	16
Camperdown Leura Street Toilet Block - Floor	12	-	12	-	-	-	12
Camperdown Theatre - Heritage Works	23	-	23	-	-	-	23
Camperdown Theatre Royal - Theatre and Mezzanine Painting	46	-	46	-	-	-	46
Civic Centre Manifold St Building - Heritage Works	17	-	17	-	-	-	17
Cobden Library - Replace Front Window	16	-	16	-	-	-	16
Cobden Shenfield Street Toilet Block - Floor	16	-	16	-	-	-	16
Disability Access to Public Buildings	21	-	-	21	-	-	21
Estcourt Street Toilets - Super Structure	42	-	42	-	-	-	42
Lismore Children's Centre (Kindergarten)	100	-	-	100	100	-	-
Lismore Community Centre - Super Structure	36	-	36	-	-	-	36
Lismore Public Toilet - Sub Structure	8	-	8	-	-	-	8
North Beach Upgrade	26	26	-	-	-	-	26
Public Toilet Renewal	21	-	21	-	-	-	21
Skipton Depot - Super Structure	16	-	16	-	-	-	16
Skipton Depot Office - Super Structure	10	-	10	-	-	-	10
Skipton Jubilee Park Toilets - Super Structure	12	-	12	-	-	-	12
Skipton Swimming Pool Plant Room - Roof Renewal	2	-	2	-	-	-	2
Swimming Pool Renewal	62	-	62	-	-	-	62
<b>TOTAL PROPERTY</b>	<b>679</b>	<b>26</b>	<b>428</b>	<b>225</b>	<b>100</b>	<b>-</b>	<b>579</b>
<b>TOTAL CAPITAL WORKS</b>	<b>17,095</b>	<b>1,247</b>	<b>13,722</b>	<b>2,127</b>	<b>5,355</b>	<b>94</b>	<b>11,647</b>



**Capital Works program  
For the year ended 30 June 2022**

Capital Works 2021-2022	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Infrastructure</b>							
<b>Artworks</b>							
Public Art Installation	32	32	-	-	-	-	32
<b>Bridges</b>							
Lanes Access Bridge Replacement	318	-	318	-	-	-	318
<b>Drainage</b>							
Drainage Improvements - Various Roads	478	-	478	-	-	-	478
<b>Footpaths</b>							
(SCS) High St, Brown St to golf club, Lismore, north side	72	72	-	-	-	21	50
(SCS) Johnson St, Montgomery St to Smythe St, Skipton, west side	37	37	-	-	-	11	26
(SCS) Spring St, Harrison St to Church St, Camperdown south side	39	39	-	-	-	12	27
Shadforth St, High St to Baynes St, Terang	11	-	11	-	-	-	11
The Promenade south of High St, Terang	7	-	7	-	-	-	7
Victoria St, Parrott St to Curdie St, Cobden	6	-	6	-	-	-	6
Walls St, Manifold St to Fenton St, Camperdown	13	-	13	-	-	-	13
<b>Kerb and channel</b>							
(SCS) Shadforth St Terang Grey to Swanston St	76	76	-	-	-	50	27
Cressy St Median, Camperdown, Kerb & Channel Renewals	23	-	23	-	-	-	23
High St, Terang, Kerb & Channel Renewals	191	-	191	-	-	-	191
Leura St Service Road, Camperdown Kerb & Channel Renewals	17	-	17	-	-	-	17
<b>Parks and gardens</b>							
Hard Court Allocation	21	-	21	-	-	-	21
Urban Street Tree Asset Management Program	357	-	357	-	-	-	357
<b>Playgrounds and Skateparks</b>							
Playground Renewal - Simpson Playground	32	-	32	-	-	-	32

Capital Works 2021-2022	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Roads</b>							
Alsops Road (0km to 0.8km) Rehab	136	-	136	-	-	-	136
Chatsworth Rd (6.88km to 7.39km) Final Seal	10	-	10	-	-	-	10
Chatsworth Road (0.5 to 0.9km,1.41 to 2.04km,2.49 to 3.0km,3.47 to 3.99km)Final Se	62	-	62	-	-	-	62
Chatsworth Road (3.99km to 4.24km) Final Seal	7	-	7	-	-	-	7
Depot Road Upgrade from Old Geelong Road to Depot Road Entrance	64	-	-	64	48	-	16
Fosters Road Access (0km to 0.4km) Rehab	68	-	68	-	-	-	68
Foxhow-Berrybank Road Widening, Berrybank Stage 2	879	-	-	879	586	-	293
Goonans Road (0km to 0.85km) Rehab	144	-	144	-	-	-	144
Gravel Resheet	1,784	-	1,784	-	1,697	-	87
Kerrs Road (0.69km to 1.08km) Rehab	67	-	67	-	-	-	67
Koallah Road (Heytesbury) (1.84km to 2.68km) Final Seal	16	-	16	-	-	-	16
Lower Darlington East Road (7.77km to 8.03km) Rehab	45	-	45	-	-	-	45
Milangil Estate Road (1.64km to 2.56km) Final Seal	18	-	18	-	-	-	18
Patching Prior to Reseal	212	-	212	-	-	-	212
Pombernit Foxhow Road (3.24km to 3.73km) Final Seal	15	-	15	-	-	-	15
Reseal Program	2,120	-	2,120	-	-	-	2,120
Roycrofts Road (3.85km to 5.30km) Widen & Rehab	406	-	406	-	-	-	406
Vite Vite Skipton Rd (7.0km to 8.700km) Widen & rehab	536	-	536	-	-	-	536
Williams Road (16.75km to 17.57km) Final Seal	27	-	27	-	-	-	27
<b>Streetscapes</b>							
Camperdown Stage 3 - War Memorial	378	-	-	378	189	-	189
Port Campbell - Construction	3,502	-	3,502	-	2,335	-	1,167
Skipton - Design	53	-	53	-	-	-	53
<b>Waste</b>							
Corangamite Landfill - Litter Fences	10	-	10	-	-	-	10
Landfill Gas System	531	531	-	-	-	-	531
Solar Compactor Street Litter Bins	159	-	-	159	-	-	159
<b>TOTAL INFRASTRUCTURE</b>	<b>12,977</b>	<b>787</b>	<b>10,711</b>	<b>1,479</b>	<b>4,854</b>	<b>94</b>	<b>8,029</b>
<b>PLANT AND EQUIPMENT</b>							
<b>Furniture and equipment</b>							
Compactus for onsite document storage	16	16	-	-	-	-	16
DR Room Air conditioner Replacement	3	-	3	-	-	-	3
<b>Heavy Fleet and Minor Plant</b>							
GPS Purchase and Install	32	32	-	-	-	-	32
Heavy Plant Replacement Program	925	-	925	-	-	-	925
Minor Plant and Equipment Purchases	32	-	32	-	-	-	32
<b>I.T. Hardware/Software</b>							
Server Migration to SaaS	106	-	106	-	-	-	106
Server renewal program incl SAN	21	-	21	-	-	-	21
<b>Light Fleet</b>							
Light Fleet Replacement Program	621	-	621	-	-	-	621
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,756</b>	<b>48</b>	<b>1,708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,756</b>

Capital Works 2021-2022	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
<b>PROPERTY</b>							
<b>Buildings</b>							
Camperdown Clocktower - Heritage Works	7	-	7	-	-	-	7
Camperdown Courthouse - Floor reseal	5	-	5	-	-	-	5
Camperdown Courthouse - Heritage Works	62	-	62	-	-	-	62
Camperdown Courthouse Toilet Block - Internal Paint	16	-	16	-	-	-	16
Camperdown Heritage Museum - Heritage Works	12	-	12	-	-	-	12
Camperdown Theatre Foyer - Floor	11	-	11	-	-	-	11
Camperdown Theatre Foyer - Internal Paint	10	-	10	-	-	-	10
Cobden - Building Replacements sign shed	42	-	42	-	-	-	42
Disability Access to Public Buildings	27	-	27	-	-	-	27
Lismore Pre-school - Super structure	76	-	76	-	-	-	76
Lismore Public Toilet - Super Structure	25	-	25	-	-	-	25
Public Toilet Renewal	27	-	27	-	-	-	27
Simpson Public Hall - replace ceiling	21	-	21	-	-	11	11
Skipton Pre-school - Roof renewal	42	-	42	-	-	-	42
Skipton Swimming Pool Shelter - Roof renewal	11	-	11	-	-	-	11
Swimming Pool Renewal	64	-	64	-	-	-	64
Tandarook Park Toilet Block - Floor	17	-	17	-	-	-	17
Visitor Information Provision	159	159	-	-	-	-	159
<b>TOTAL PROPERTY</b>	<b>634</b>	<b>159</b>	<b>475</b>	<b>-</b>	<b>-</b>	<b>11</b>	<b>623</b>
<b>TOTAL CAPITAL WORKS</b>	<b>15,367</b>	<b>994</b>	<b>12,893</b>	<b>1,479</b>	<b>4,854</b>	<b>105</b>	<b>10,408</b>

End of Corangamite Shire Budget 2018-2019