

# NOORAT PUBLIC HALL

Corangamite Shire Council

## Budget

2021-2022



CORANGAMITE  
SHIRE

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## Introduction

Corangamite Shire Council is pleased to release the Council Budget 2021-2022. The budget builds on our Council Plan 2021-2025 which focuses on the following five strategic themes:

- Connected Community
- Thriving Community
- Healthy, Active and Resilient Community
- Improving Our Environment
- Community Leadership

The Council Plan 2021-2025 sets out our strategy to deliver our vision over the full term of the Council.

The proposed budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of proposed capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets and funding proposals for a range of operating project.

The proposed budget includes a rate increase of 1.5%. This is in line with the State Government's rate capping framework which has capped rate increases in Victorian councils. The waste management charge will decrease by 0.78% reflecting an offset of savings achieved in waste collection from the previous year.

In this proposed budget we have allocated funding of \$17.36 million for new assets, asset upgrades and renewals. Highlights of the capital program include:

- Roads (\$6.92 million) – including rehabilitation, roads to recovery projects, resheeting and resealing.
- Plant and Equipment (\$1.90 million) – including ongoing cyclical replacement of the plant and vehicle fleet and upgrade and replacement of information technology.
- Parks, open spaces and streetscapes (\$5.30 million) which has been allocated for the Port Campbell town centre upgrade.

We have also allocated funding to continue existing community grants programs including

- Quick Response Grants \$17,500
- Community Grants Funding \$50,000
- Business Incentive Program \$60,000
- Community Planning township allocations \$30,000
- CBD Façade Improvement Program \$50,000
- Facility Grants \$80,000
- Environment Support Grants \$50,000
- Events & Festival Funding \$80,000

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. You are encouraged to read the remainder of this document, in conjunction with our Council Plan 2021-2025.

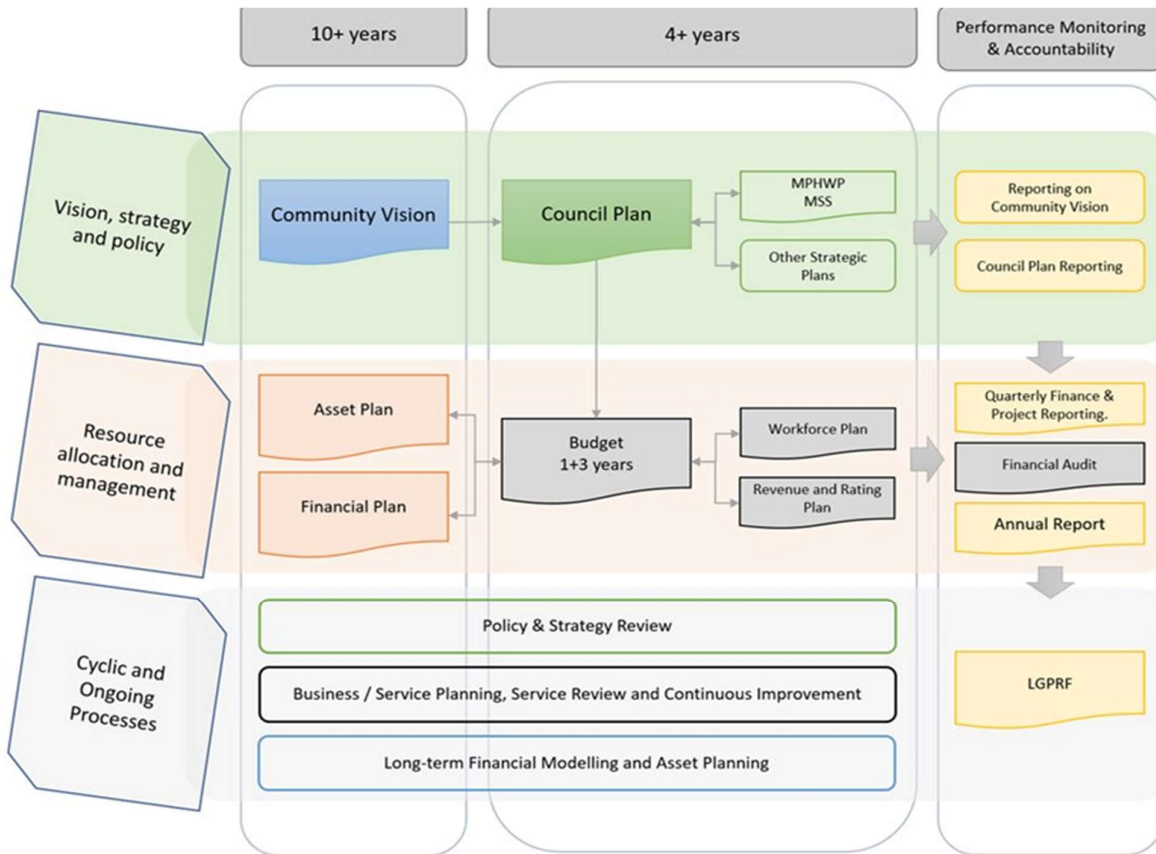
## 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

### 1.1 Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.



Source: Department of Jobs, Precincts and Regions



## **1.2 Our purpose**

### **Our vision**

We strive for a connected and thriving community.

### **Our mission**

We will foster opportunities, celebrate our identity and lifestyle, provide high quality and responsive services.

### **Our values**

Corangamite Shire will display the following behaviours in the way we conduct business

- Teamwork
- Integrity
- Respect

### **Key Challenges and opportunities**

#### **Challenges**

- Ongoing economic impact of the Covid-19 pandemic
- Reduction in tourism across the shire
- Cost shifting and expansion of service delivery
- Delivering services in a financially constrained environment
- Communications and digital connections
- Roads, weeds and drainage

#### **Opportunities**

- Economically competitive
- Gas, natural resources/energy
- Diversifying agricultural enterprise
- Quality of life/liveability for all ages, walking trails, location, affordable land, landscapes

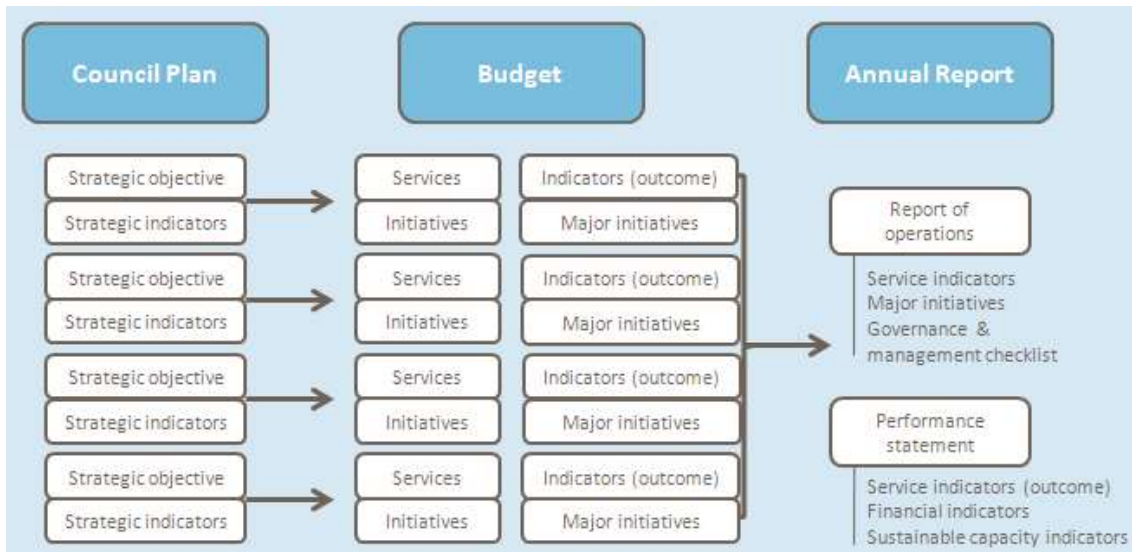
### 1.3 Strategic objectives

Council delivers activities and initiatives under various service categories. Each contributes to the achievement of one of the five Strategic Themes as set out in the Council Plan for the year 2021 to 2025. The following table lists the five Strategic Themes as described in the Council Plan.

Strategic Theme	Description
1. <b>Connected Community</b>	Connections are vital to rural communities such as Corangamite. We need to make sure that residents have good digital and mobile phone coverage, and that roads and transport options that allow them to get around and do business.
2. <b>Thriving Community</b>	Corangamite has great communities and we want to make sure they are economically and socially vibrant.
3. <b>Healthy, Active and Resilient Community</b>	Council needs to support communities and individuals to be healthy, active and resilient.
4. <b>Improving Our Environment</b>	Corangamite has amazing natural environments that underpin our tourism and agriculture sectors. We need to work with our community to improve the environment.
5. <b>Community Leadership</b>	Council plays an important leadership role. To be successful we need to ensure that Council is ethical, has a strong financial position and great staff.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021-2022 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

## 2.1 Strategic Objective 1: Connected Community

Connections are vital to rural communities such as Corangamite. We need to make sure that residents have good digital and mobile phone coverage, and that roads and transport options that allow them to get around and do business.

### Services

Service area	Description of services provided		2019-2020	2020-2021	2021-2022
			Actual \$'000	Forecast \$'000	Budget \$'000
Roads	This area undertakes regular maintenance on Councils roads and drainage and will oversee the capital program for roads and drainage.	<i>Exp</i>	4,740	5,179	4,646
		<i>(Rev)</i>	(0)	(61)	=
		<i>Net Cost</i>	<b>4,740</b>	<b>5,118</b>	<b>4,646</b>
Asset Management	This service undertakes design, supervision and planning for Council's road infrastructure assets. It also provides support and advice on engineering related activities for Council services and private development services.	<i>Exp</i>	1,210	1,190	932
		<i>(Rev)</i>	(78)	(350)	(74)
		<i>Net Cost</i>	<b>1,132</b>	<b>840</b>	<b>857</b>
Works	Works includes operational maintenance activities to maintain Council's extensive road network and parks and gardens activities. It includes street tree maintenance as well as depot operations as well as works carried out for private customers.	<i>Exp</i>	2,504	2,829	2,810
		<i>(Rev)</i>	(129)	(63)	(66)
		<i>Net Cost</i>	<b>2,375</b>	<b>2,766</b>	<b>2,744</b>
Works & Service Management	This service provides the management, administration and supervisory support for Council roads, parks and gardens and fleet operations. It also manages our internal works unit in implementation of major capital and operational works, as well as provision of contract management.	<i>Exp</i>	352	395	298
		<i>(Rev)</i>	=	(166)	(60)
		<i>Net Cost</i>	<b>352</b>	<b>229</b>	<b>238</b>
Private Works	This service is to provide the management and operational support to manage private works carried out by Council under contract or quote.	<i>Exp</i>	404	294	283
		<i>(Rev)</i>	(540)	(410)	(347)
		<i>Net Cost</i>	<b>(137)</b>	<b>(116)</b>	<b>(64)</b>
Plant	This service purchases and maintains Council's light and heavy plant fleet to meet functional requirements and safety needs. The net surplus is used to fund capital purchases.	<i>Exp</i>	2,064	2,107	2,251
		<i>(Rev)</i>	(4,024)	(3,760)	(3,980)
		<i>Net Cost</i>	<b>(1,961)</b>	<b>(1,652)</b>	<b>(1,728)</b>
Libraries	This service provides through our public libraries a welcoming space that develops strong and connected communities, supports a culture of reading and improves quality of life.	<i>Exp</i>	518	548	606
		<i>(Rev)</i>	=	=	=
		<i>Net Cost</i>	<b>518</b>	<b>548</b>	<b>606</b>
<b>Net cost</b>			<b>7,019</b>	<b>7,733</b>	<b>7,299</b>

### Major Initiatives

- Drainage enhancement program
- Library transition planning, rebranding and book management system

### Initiatives

- Streetlight Improvements
- Power Creek clean up, Timboon
- Design & Consultation - Bond Street, Cobden Widening and Seal

- Urban Street Tree Asset Audit and Assessment
- Blacks Drive Elms dead wooding
- Camperdown Botanic Gardens & Arboretum - Interpretation and Signage Strategy
- Roadside Dangerous Tree Removal from South West Fires

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-2020 Actual	2020-2021 Forecast	2021-2022 Budget
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.	44	45	45
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100	12.86%	12.90%	12.90%



## 2.2 Strategic Objective 2: Thriving Community

Corangamite has great communities and we want to make sure they are economically and socially vibrant.

### Services

Service area	Description of services provided		2019-2020	2020-2021	2021-2022
			Actual \$'000	Forecast \$'000	Budget \$'000
Economic Development	Economic Development develops and manages projects to support the business and tourism sector. It includes contributions to the Regional Tourism Board.	Exp	759	1,511	1,046
		(Rev)	<u>(41)</u>	<u>(432)</u>	<u>(10)</u>
		Net Cost	<b>718</b>	<b>1,079</b>	<b>1,036</b>
Tourism	Provision of tourist information services at Port Campbell and management of information centres.	Exp	398	425	485
		(Rev)	<u>(34)</u>	<u>(25)</u>	<u>(20)</u>
		Net Cost	<b>365</b>	<b>400</b>	<b>465</b>
Children's Services	Provides for management and operation of Council's maternal and child health, family day care, in-home childcare, mobile childcare, Kindergartens and preschools.	Exp	3,050	3,719	3,888
		(Rev)	<u>(3,037)</u>	<u>(3,367)</u>	<u>(3,660)</u>
		Net Cost	<b>13</b>	<b>351</b>	<b>228</b>
Youth services	Youth services provides management and operation of Council's youth services, including Youth Council and Freeza funding.	Exp	203	208	162
		(Rev)	<u>(83)</u>	<u>(57)</u>	<u>(55)</u>
		Net Cost	<b>120</b>	<b>151</b>	<b>108</b>
Building and Planning	Statutory Building and Planning provides management and administration of Council's planning scheme and building services, including processing of permits, enforcement and representation at appeals. Strategic Planning provides management and support services for strategic town planning initiatives and heritage functions. It includes the undertaking of strategic studies and research in the review and update of the Corangamite Planning Scheme.	Exp	904	1,033	1,164
		(Rev)	<u>(562)</u>	<u>(663)</u>	<u>(643)</u>
		Net Cost	<b>342</b>	<b>370</b>	<b>520</b>
Sustainable Development Management	Sustainable Development Management provides executive support and strategy development services for Council's development units and includes the Director of Sustainable Development.	Exp	98	235	210
		(Rev)	=	=	=
		Net Cost	<b>98</b>	<b>235</b>	<b>210</b>
Community Relations	Community Relations provides the initial contact with our citizens and supports internal customers through the provision of customer service. It also provides media, marketing and communications services internally and externally in addition to overseeing community planning and engagement commitments. This area also provides funding for Council's cultural programs and activities and develops plans and strategies to facilitate cultural practices.	Exp	1,409	2,215	1,527
		(Rev)	<u>(276)</u>	<u>(767)</u>	<u>(48)</u>
		Net Cost	<b>1,132</b>	<b>1,448</b>	<b>1,479</b>
<b>Net cost</b>			<b>2,789</b>	<b>4,035</b>	<b>4,046</b>

### Major Initiatives

- Population / Migrant Attraction
- Cobden Structure Plan

## Initiatives

- Business Workshops
- Economic Development Strategy
- New/emerging industry hub study
- Population Retention / Networking Events
- Agricultural Podcasts
- Great South Coast Food and Fibre Contribution
- Small Business Assistance Grants
- Corangamite Shire Marketing Campaign
- Advocacy Contributions
- Online Streaming Council Meetings
- New Photos / Videos
- Retail Area Facade Improvement Program
- Deliver new Community Engagement Policy/Toolkit
- Community Planning allocations
- Events and Festivals Funding
- TRACKS festival in Timboon
- Key Worker Housing Action Plan - local and regional implementation
- Planning for Residential Growth (Camperdown, Cobden, Terang)
- Volcanic Lakes and Plains Tourism Development
- Great Ocean Road Regional Tourism project funding
- Contribution to The Courthouse Camperdown Inc.
- Implementation Year 2 Youth Strategy

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-2020 Actual	2020-2021 Forecast	2021-2022 Budget
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100	100%	100%	100%
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100	89.11%	90%	90%
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100	100%	90%	90%

### 2.3 Strategic Objective 3: Healthy, Active and Resilient Community

Council needs to support communities and individuals to be healthy, active and resilient.

#### Services

Service area	Description of services provided		2019-2020	2020-2021	2021-2022
			Actual \$'000	Forecast \$'000	Budget \$'000
Aged and Disability	The aged and disability area provides management and operation of Council's aged and disability support services and assessments, meals on wheels, home property maintenance and home care.	Exp	1,570	1,760	1,819
		(Rev)	(1,697)	(1,753)	(1,881)
		Net Cost	(128)	7	(62)
Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	Exp	341	1,014	276
		(Rev)	(77)	(13)	=
		Net Cost	264	1,001	276
Building and Facilities	Building and facilities maintenance provides the long term maintenance management programs and operation of Council's property assets. It also provides specific programs and projects to support community managed facilities.	Exp	2,652	3,806	3,133
		(Rev)	(400)	(1,539)	(736)
		Net Cost	2,252	2,267	2,398
Immunisation	Councils Immunisation Program	Exp	26	31	43
		(Rev)	(20)	(20)	(20)
		Net Cost	6	11	23
Recreation and Facility management administration	This service provides the management support and co-ordination resources for recreation and facility management including libraries and swimming pools. Recreation Programs provides varied ongoing programs to support recreation pursuits in the Shire. It includes support provided to community groups for recreation programs and projects.	Exp	525	787	538
		(Rev)	(55)	(301)	(50)
		Net Cost	470	486	488
<b>Net cost</b>			<b>2,865</b>	<b>3,772</b>	<b>3,123</b>

#### Major Initiatives

- Terang Recreation Reserve - Facility Upgrade
- Theatre Royal Masterplan Implementation

#### Initiatives

- Implementation Year 2 Access & Inclusion
- Planning - Heritage Projects 2022-2023
- Customer Service Area - Interior Design
- Review and Implement New Key System - Council Facilities (Stage 1)
- Installation of Backflow devices - Council pools
- Facilities and Recreation Equipment – Jetter
- Council Grants Program - Facility / Community / Design
- Terang Skate Park upgrades
- Tandarook Park Masterplan
- Skipton Rail Trail Renewal
- Terang Football Netball Club remedial works

- Rail Trail Values Interpretation Education Strategy
- Cycling Marketing Strategy
- Hard Court Allocation

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-2020 Actual	2020-2021 Forecast	2021-2022 Budget
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population	2.14	3.00	3.00

## 2.4 Strategic Objective 4: Improving our Environment

Corangamite has amazing natural environments that underpin our tourism and agriculture sectors. We need to work with our community to improve the environment.

### Services

Service area	Description of services provided		2019-2020	2020-2021	2021-2022
			Actual \$'000	Forecast \$'000	Budget \$'000
Environment	This service provides the management and support for Council's environmental initiatives, including management and funding of projects and Camperdown's Elms.	Exp	663	884	815
		(Rev)	<u>(201)</u>	<u>(138)</u>	<u>(132)</u>
		Net Cost	<b>463</b>	<b>746</b>	<b>683</b>
Environmental Health	Provides management and operations of environmental health services, including septic tank permits, and registration of premises.	Exp	263	1,170	327
		(Rev)	<u>(134)</u>	<u>(99)</u>	<u>(108)</u>
		Net Cost	<b>129</b>	<b>1,071</b>	<b>219</b>
Emergency Management and Local Laws	Provides operation and administration of emergency management, fire protection and animal regulation and local laws. It also includes staff for school crossing supervision	Exp	1,171	1,600	1,128
		(Rev)	<u>(1,191)</u>	<u>(305)</u>	<u>(263)</u>
		Net Cost	<b>(19)</b>	<b>1,295</b>	<b>864</b>
Waste Management	The waste management area provides the management and operations for Council's kerbside collection services, transfer stations and the Corangamite Regional Landfill. It also provides funding for waste projects.	Exp	3,869	3,509	3,106
		(Rev)	<u>(2,462)</u>	<u>(2,924)</u>	<u>(3,190)</u>
		Net Cost	<b>1,407</b>	<b>586</b>	<b>(84)</b>
<b>Net cost</b>			<b>1,979</b>	<b>3,697</b>	<b>1,683</b>

### Major Initiatives

- Community Emergency planning expansion
- Pilot - Blue Green Algae prevention Lake Bullen Merri

### Initiatives

- Environment Support Fund - Annual Program
- Increased Roadside Weed Control
- Stage 2 Roadside Weed and Vegetation Mapping
- Environment Strategy Review
- Stage 3 Elm Tree Pruning
- Animal service improvements and weekend attendance
- Derrinallum Transfer Station Solar Power
- Derrinallum Transfer Station Investigation of optimal layout



## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-2020 Actual	2020-2021 Forecast	2021-2022 Budget
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100	65.26%	65.00%	65.00%
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions	100%	100%	100%
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100	100%	100%	100%

## 2.5 Strategic Objective 5: Community Leadership

Council plays an important leadership role. To be successful we need to ensure that Council is ethical, has a strong financial position and great staff.

### Services

Service area	Description of services provided		2019-2020	2020-2021	2021-2022
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Governance	The area of governance provides direct administrative support to councillors and includes the Chief Executive Officer and support staff. It includes organisational marketing and publications, such as the Council Plan. This service also provides for support to the Great South Coast Municipalities Group.	Exp	873	995	1,017
		(Rev)	(1)	-	(9)
		Net Cost	<b>872</b>	<b>995</b>	<b>1,008</b>
Finance	Finance provides all the financial support for Council including rating, investment management, payroll, creditors and procurement.	Exp	932	1,131	987
		(Rev)	(399)	(364)	(390)
		Net Cost	<b>533</b>	<b>766</b>	<b>597</b>
Corporate and Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	Exp	376	435	240
		(Rev)	(458)	(1,832)	-
		Net Cost	<b>(82)</b>	<b>(1,397)</b>	<b>240</b>
HR & Risk	Human Resources provides all the support services in relation to recruitment, training and enterprise bargaining. It also includes Risk Management services which manages workplace compliance, OH&S and supports the organisation in protection from loss and damage.	Exp	1,145	1,321	1,452
		(Rev)	(57)	(0)	-
		Net Cost	<b>1,089</b>	<b>1,321</b>	<b>1,452</b>
Information Systems	Information Services provides all IT support and licensing for Council's operation. It also includes operation of and support for Council's telephone, mobile and internet communication and records management	Exp	1,337	1,748	1,547
		(Rev)	(90)	(100)	-
		Net Cost	<b>1,247</b>	<b>1,648</b>	<b>1,547</b>
<b>Net cost</b>		<b>3,658</b>	<b>3,333</b>	<b>4,845</b>	

### Major Initiatives

- Traineeship and Apprenticeship program
- Civic Centre security system replacement

### Initiatives

- South West Emerging Leaders Program - Council Contribution
- ICT Strategy - Updated
- Internal IT security testing
- Branded Open Data, IoT visualisation platform
- Development of Information Asset Register
- Office 365 Backup system
- New Helpdesk software
- Transfer of minute books and historic planning documents to Public Records of Victoria
- Civic Centre Security System Replacement

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-2020 Actual	2020-2021 Forecast	2021-2022 Budget
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community	63	65	65

## 2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2021-2022 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

## 2.7 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Connected Community	(7,299)	11,825	4,526
Thriving Community	(4,046)	8,482	4,436
Healthy, Active and Resilient Community	(3,123)	5,809	2,686
Improving our Environment	(1,683)	5,376	3,693
Community Leadership	(4,845)	5,244	399
<b>Total</b>	<b>(20,996)</b>	<b>36,735</b>	<b>15,740</b>
<b>Expenses added in:</b>			
Depreciation	(13,271)		
Other non cash expenses	(680)		
<b>Surplus/(Deficit) before funding sources</b>	<b>(34,947)</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	23,047		
Capital Grants	6,867		
Financial Assistance Grants	8,416		
<b>Total funding sources</b>	<b>38,329</b>		
<b>Operating Surplus for the year</b>	<b>3,383</b>		

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2021-2022 to 2024-2025 has been extracted from the Financial Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources



### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2025

	NOTES	Forecast	Budget	Projections		
		Actual				
		2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	22,618	<b>23,047</b>	23,491	24,001	24,654
Statutory fees and fines		615	<b>611</b>	622	634	648
User fees		6,537	<b>6,598</b>	6,714	6,848	7,056
Grants - Operating	4.1.2	10,320	<b>12,215</b>	11,965	12,178	12,426
Grants - Capital	4.1.2	11,193	<b>6,867</b>	10,619	6,818	3,487
Contributions - monetary		2,013	<b>328</b>	451	91	161
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(58)	-	-	-	-
Other income		555	<b>608</b>	668	1,029	626
<b>Total income</b>		<b>53,794</b>	<b>50,273</b>	<b>54,530</b>	<b>51,599</b>	<b>49,058</b>
<b>Expenses</b>						
Employee costs		(18,777)	<b>(17,320)</b>	(17,643)	(17,973)	(18,459)
Materials and services		(16,441)	<b>(12,569)</b>	(11,353)	(12,098)	(12,379)
Depreciation		(12,131)	<b>(13,271)</b>	(13,947)	(14,437)	(14,845)
Amortisation - Airspace		-	<b>(300)</b>	-	-	-
Amortisation - right of use assets		-	<b>(284)</b>	(284)	(284)	(182)
Bad and doubtful debts		(2)	<b>(1)</b>	(1)	(1)	(1)
Finance Costs - leases		-	<b>(96)</b>	(93)	(90)	(87)
Other expenses		(3,389)	<b>(3,050)</b>	(3,104)	(3,166)	(3,237)
<b>Total expenses</b>		<b>(50,740)</b>	<b>(46,890)</b>	<b>(46,424)</b>	<b>(48,047)</b>	<b>(49,189)</b>
<b>Surplus/(deficit) for the year</b>		<b>3,054</b>	<b>3,383</b>	<b>8,106</b>	<b>3,552</b>	<b>(132)</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		10,000	<b>10,000</b>	10,000	10,000	10,000
<b>Total comprehensive result</b>		<b>13,054</b>	<b>13,383</b>	<b>18,106</b>	<b>13,552</b>	<b>9,868</b>

### 3.2 Balance Sheet

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual				
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	22,536	<b>22,756</b>	18,525	17,598	16,677
Trade and other receivables	2,500	<b>2,500</b>	2,538	2,582	2,634
Other financial assets	5,250	<b>5,350</b>	5,457	5,566	5,677
Inventories	50	<b>50</b>	51	52	53
Other assets	2,000	<b>2,000</b>	2,030	2,066	2,107
<b>Total current assets</b>	<b>32,336</b>	<b>32,656</b>	<b>28,601</b>	<b>27,864</b>	<b>27,147</b>
<b>Non-current assets</b>					
Trade and other receivables	-	<b>25</b>	25	26	26
Investments in associates, joint arrangement and subsidiaries	350	<b>350</b>	350	350	350
Property, infrastructure, plant & equipment	503,578	<b>517,072</b>	539,450	553,961	564,777
Right-of-use assets	5,948	<b>5,663</b>	5,379	5,094	4,912
Intangible assets	1,200	<b>1,334</b>	1,334	1,334	1,334
<b>Total non-current assets</b>	<b>511,075</b>	<b>524,444</b>	<b>546,539</b>	<b>560,765</b>	<b>571,400</b>
<b>Total assets</b>	<b>543,411</b>	<b>557,100</b>	<b>575,139</b>	<b>588,629</b>	<b>598,547</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	3,000	<b>3,000</b>	3,045	3,098	3,160
Trust funds and deposits	250	<b>250</b>	254	258	263
Provisions	3,800	<b>3,800</b>	3,876	3,954	4,033
Unearned Revenue	4,410	<b>4,410</b>	4,410	4,410	4,410
Lease liabilities	182	<b>191</b>	197	97	40
<b>Total current liabilities</b>	<b>11,642</b>	<b>11,651</b>	<b>11,782</b>	<b>11,817</b>	<b>11,906</b>
<b>Non-current liabilities</b>					
Provisions	6,223	<b>6,715</b>	6,715	6,715	6,715
Lease liabilities	5,979	<b>5,784</b>	5,586	5,490	5,450
<b>Total non-current liabilities</b>	<b>12,201</b>	<b>12,498</b>	<b>12,301</b>	<b>12,204</b>	<b>12,164</b>
<b>Total liabilities</b>	<b>23,844</b>	<b>24,150</b>	<b>24,083</b>	<b>24,021</b>	<b>24,071</b>
<b>Net assets</b>	<b>519,568</b>	<b>532,950</b>	<b>551,056</b>	<b>564,608</b>	<b>574,476</b>
<b>Equity</b>					
Accumulated surplus	179,155	<b>184,182</b>	194,367	199,630	199,375
Reserves	340,412	<b>348,768</b>	356,689	364,978	375,101
<b>Total equity</b>	<b>519,568</b>	<b>532,950</b>	<b>551,056</b>	<b>564,608</b>	<b>574,476</b>

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2025

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	\$'000	\$'000	\$'000	\$'000
<b>2021 Forecast Actual</b>				
Balance at beginning of the financial year	506,514	176,272	317,234	13,008
Impact of adoption of new accounting standards	-	-	-	-
Adjusted opening balance	506,514	176,272	317,234	13,008
Surplus/(deficit) for the year	3,054	3,054	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(2,122)	-	2,122
Transfers from other reserves	-	1,952	-	(1,952)
<b>Balance at end of the financial year</b>	<b>519,568</b>	<b>179,155</b>	<b>327,234</b>	<b>13,179</b>
<b>2022 Budget</b>				
Balance at beginning of the financial year	519,568	179,155	327,234	13,179
Surplus/(deficit) for the year	13,383	13,383	-	-
Net asset revaluation increment/(decrement)	-	(10,000)	10,000	-
Transfers to other reserves	-	(123)	-	123
Transfers from other reserves	-	1,767	-	(1,767)
<b>Balance at end of the financial year</b>	<b>532,950</b>	<b>184,182</b>	<b>337,234</b>	<b>11,535</b>
<b>2023</b>				
Balance at beginning of the financial year	532,950	184,182	337,234	11,535
Surplus/(deficit) for the year	8,106	8,106	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(122)	-	122
Transfers from other reserves	-	2,201	-	(2,201)
<b>Balance at end of the financial year</b>	<b>551,056</b>	<b>194,367</b>	<b>347,234</b>	<b>9,456</b>
<b>2024</b>				
Balance at beginning of the financial year	551,056	194,367	347,234	9,456
Surplus/(deficit) for the year	3,552	3,552	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(123)	-	123
Transfers from other reserves	-	1,834	-	(1,834)
<b>Balance at end of the financial year</b>	<b>564,608</b>	<b>199,630</b>	<b>357,234</b>	<b>7,745</b>
<b>2025</b>				
Balance at beginning of the financial year	564,608	199,630	357,234	7,745
Surplus/(deficit) for the year	(132)	(132)	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(123)	-	123
Transfers from other reserves	-	-	-	-
<b>Balance at end of the financial year</b>	<b>574,476</b>	<b>199,375</b>	<b>367,234</b>	<b>7,868</b>

### 3.4 Statement of Cash Flows

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual				
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	22,646	23,047	23,453	23,957	24,602
Statutory fees and fines	615	611	622	634	648
User fees	6,535	6,598	6,713	6,847	7,056
Grants - operating	10,096	12,215	11,965	12,178	12,426
Grants - capital	11,193	6,867	10,619	6,818	3,487
Contributions - monetary	2,013	328	451	91	161
Interest received	250	205	259	207	195
Other receipts	297	378	408	822	431
Employee costs	(20,518)	(16,828)	(17,593)	(17,926)	(18,416)
Materials and services	(19,539)	(15,619)	(14,412)	(15,211)	(15,555)
<b>Net cash provided by/(used in) operating activities</b>	13,587	17,801	22,486	18,417	15,034
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(25,283)	(17,792)	(26,782)	(19,478)	(16,188)
Proceeds from sale of property, infrastructure, plant and equipment	426	593	457	530	527
Payments for investments	(141)	(100)	(107)	(109)	(111)
<b>Net cash provided by/ (used in) investing activities</b>	(24,998)	(17,299)	(26,432)	(19,056)	(15,772)
<b>Cash flows from financing activities</b>					
Finance costs	-	(96)	(93)	(90)	(87)
Repayment of lease liabilities	(180)	(186)	(191)	(197)	(97)
<b>Net cash provided by/(used in) financing activities</b>	(180)	(281)	(284)	(287)	(184)
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	(11,590)	220	(4,230)	(927)	(922)
Cash and cash equivalents at the beginning of the financial year	34,126	22,536	22,756	18,525	17,598
<b>Cash and cash equivalents at the end of the financial year</b>	22,536	22,756	18,525	17,598	16,677

### 3.5 Statement of Capital Works

For the for years ending 30 June 2025

	NOTES	Forecast	Budget	Projections		
		Actual				
		2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		450	-	-	-	-
<b>Total land</b>		450	-	-	-	-
Buildings		4,152	465	5,382	1,022	1,039
<b>Total buildings</b>		4,152	465	5,382	1,022	1,039
<b>Total property</b>		4,602	465	5,382	1,022	1,039
<b>Plant and equipment</b>						
Heritage plant and equipment		-	-	29	72	90
Plant, machinery and equipment		1,537	1,865	1,628	1,515	1,628
Fixtures, fittings and furniture		-	-	15	-	-
Computers and telecommunications		155	40	644	592	149
<b>Total plant and equipment</b>		1,692	1,905	2,316	2,179	1,866
<b>Infrastructure</b>						
Roads		8,843	6,920	7,155	6,674	6,738
Kerb and Channel		139	214	407	306	337
Bridges		977	530	468	529	308
Footpaths and cycleways		463	592	218	175	180
Drainage		157	85	509	104	106
Recreational, leisure and community facilities		7,458	185	61	62	64
Waste management		1,192	1,162	4,334	2,220	4,935
Parks, open space and streetscapes		1,657	5,300	5,901	6,071	584
Other infrastructure		50	-	31	62	32
<b>Total infrastructure</b>		20,936	14,988	19,083	16,205	13,283
<b>Total capital works expenditure</b>	4.5.1	27,231	17,358	26,782	19,405	16,188
<b>Represented by:</b>						
New asset expenditure		9,376	1,804	15,117	3,565	5,094
Asset renewal expenditure		11,796	13,014	9,584	8,223	8,355
Asset upgrade expenditure		6,058	2,540	2,081	7,690	2,739
<b>Total capital works expenditure</b>	4.5.1	27,231	17,358	26,782	19,478	16,188
<b>Funding sources represented by:</b>						
Grants		11,720	6,867	10,619	6,818	3,487
Contributions		672	89	451	91	161
Council cash		14,839	10,402	15,711	12,569	12,540
<b>Total capital works expenditure</b>	4.5.1	27,231	17,358	26,782	19,478	16,188



### 3.6 Statement of Human Resources

For the four years ending 30 June 2025

The information provided is required by the regulations and is based on known information at the time of publication. Some assumptions have been made in respect of future forecasts.

	Forecast	Budget	Projections		
	Actual				
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	20,391	17,320	17,643	17,973	18,459
Employee costs - capital	1,614	1,647	1,686	1,727	1,768
<b>Total staff expenditure</b>	<b>22,006</b>	<b>18,966</b>	<b>19,329</b>	<b>19,699</b>	<b>20,227</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	192	195	194	193	193
Total staff numbers	192	195	194	193	193

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2021-2022 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000	\$'000	\$'000
Corporate & Community Services	6,755	3,030	3,564	161	-
Executive Services	460	392	68	-	-
Sustainable Development	4,383	3,017	1,069	297	-
Works & Services	5,722	5,552	154	16	-
<b>Total permanent staff expenditure</b>	<b>16,845</b>				
Casuals, temporary and other expenditure	474				
Capitalised labour costs	1,647				
<b>Total expenditure</b>	<b>18,966</b>				

Department	Budget 2021-2022 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000	\$'000	\$'000
Corporate & Community Services	6,755	3,030	3,564	161	-
Executive Services	460	392	68	-	-
Sustainable Development	4,383	3,017	1,069	297	-
Works & Services	5,722	5,552	154	16	-
<b>Total permanent staff expenditure</b>	<b>16,845</b>				
Casuals, temporary and other expenditure	474				
Capitalised labour costs	1,647				
<b>Total expenditure</b>	<b>18,966</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2021-2022	Comprises			
		Permanent Full Time	Permanent Part time	Casual	Temporary
Corporate & Community Services	71	27	41	2	-
Executive Services	3	2	1	-	-
Sustainable Development	44	28	13	3	-
Works & Services	58	57	2	0	-
Capitalised labour costs	19				
<b>Total staff</b>	<b>195</b>				

### 3.7 Summary of Planned Human Resources Expenditure for the four years ended 30 June 2025

The information provided is required by the regulations and is based on known information at the time of publication. Some assumptions have been made in respect of future forecasts.

	2021-2022	2022-2023	2023-2024	2024-2025
	\$'000	\$'000	\$'000	\$'000
<b>Corporate &amp; Community Services</b>				
Permanent - Full time	3,014	3,070	3,144	3,230
Female	1,873	1,908	1,954	2,007
Male	1,141	1,163	1,191	1,223
Self-described gender	0	0	0	0
Permanent - Part time	3,545	3,611	3,698	3,798
Female	3,353	3,415	3,498	3,593
Male	192	195	200	206
Self-described gender	0	0	0	0
<b>Total Corporate &amp; Community Services</b>	<b>6,559</b>	<b>6,681</b>	<b>6,843</b>	<b>7,028</b>
<b>Executive Services</b>				
Permanent - Full time	373	380	389	400
Female	0	0	0	0
Male	373	380	389	400
Self-described gender	0	0	0	0
Permanent - Part time	85	86	88	91
Female	68	69	71	73
Male	17	17	17	18
Self-described gender	0	0	0	0
<b>Total Executive Services</b>	<b>458</b>	<b>466</b>	<b>478</b>	<b>490</b>
<b>Sustainable Development</b>				
Permanent - Full time	3,001	3,057	3,034	3,116
Female	1,428	1,454	1,490	1,530
Male	1,573	1,602	1,544	1,586
Self-described gender	0	0	0	0
Permanent - Part time	1,155	1,177	1,205	1,238
Female	961	979	1,002	1,029
Male	194	198	203	208
Self-described gender	0	0	0	0
<b>Total Sustainable Development</b>	<b>4,156</b>	<b>4,233</b>	<b>4,239</b>	<b>4,354</b>
<b>Works &amp; Services</b>				
Permanent - Full time	5,522	5,625	5,761	5,917
Female	876	893	914	939
Male	4,646	4,733	4,847	4,978
Self-described gender	0	0	0	0
Permanent - Part time	153	156	160	164
Female	86	88	90	93
Male	67	68	70	72
Self-described gender	0	0	0	0
<b>Total Works &amp; Services</b>	<b>5,676</b>	<b>5,782</b>	<b>5,921</b>	<b>6,082</b>
<b>Casuals, temporary and other expenditure</b>	<b>472</b>	<b>481</b>	<b>492</b>	<b>506</b>
<b>Capitalised labour costs</b>	<b>1,647</b>	<b>1,686</b>	<b>1,727</b>	<b>1,768</b>
<b>Total staff expenditure</b>	<b>18,966</b>	<b>19,329</b>	<b>19,699</b>	<b>20,227</b>

	2021-2022	2022-2023	2023-2024	2024-2025
	FTE	FTE	FTE	FTE
<b>Corporate &amp; Community Services</b>				
Permanent - Full time	27	27	27	27
Female	18	18	18	18
Male	9	9	9	9
Self-described gender	0	0	0	0
Permanent - Part time	41	41	41	41
Female	39	39	39	39
Male	2	2	2	2
Self-described gender	0	0	0	0
<b>Total Corporate &amp; Community Services</b>	<b>69</b>	<b>69</b>	<b>69</b>	<b>69</b>
<b>Executive Services</b>				
Permanent - Full time	2	2	2	2
Female	1	1	1	1
Male	1	1	1	1
Self-described gender	0	0	0	0
Permanent - Part time	1	1	1	1
Female	0	0	0	0
Male	1	1	1	1
Self-described gender	0	0	0	0
<b>Total Executive Services</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Sustainable Development</b>				
Permanent - Full time	28	27	26	26
Female	14	13	13	13
Male	14	14	13	13
Self-described gender	0	0	0	0
Permanent - Part time	13	13	13	13
Female	11	11	11	11
Male	2	2	2	2
Self-described gender	0	0	0	0
<b>Total Sustainable Development</b>	<b>41</b>	<b>40</b>	<b>39</b>	<b>39</b>
<b>Works &amp; Services</b>				
Permanent - Full time	57	57	57	57
Female	8	8	8	8
Male	48	48	48	48
Self-described gender	0	0	0	0
Permanent - Part time	2	2	2	2
Female	1	1	1	1
Male	1	1	1	1
Self-described gender	0	0	0	0
<b>Total Works &amp; Services</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>58</b>
<b>Casuals and temporary staff</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Capitalised labour</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>
<b>Total staff numbers</b>	<b>195</b>	<b>194</b>	<b>193</b>	<b>193</b>

#### 4. Notes to the financial statements

##### 4.1.1 Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget. As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021-2022 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5% in line with the rate cap.

The following figures are draft figures only and subject to change whilst the valuation figures and supplementary rate income is finalised by the Valuer General.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020-2021 Forecast Actual	2021-2022 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	18,873	19,171	299	1.58%
Municipal charge*	1,732	1,757	25	1.45%
Waste management charge	1,974	1,963	(11)	-0.57%
Cultural & Recreational Land rates	6	5	(0)	-7.82%
Rating Agreements	34	150	116	339.99%
Interest on rates and charges	-	75	75	100.00%
<b>Total rates and charges</b>	<b>22,618</b>	<b>23,122</b>	<b>503</b>	<b>2.22%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2020-2021 cents/\$CIV*	2021-2022 cents/\$CIV*	Change
General rate for rateable residential properties	0.35982	0.34094	-5.25%
General rate for rateable commercial properties	0.35982	0.34094	-5.25%
General rate for rateable industrial properties	0.35982	0.34094	-5.25%
General rate for rateable farm properties	0.32024	0.30173	-5.78%
General rate for rateable vacant industrial land properties	0.43178	0.43470	0.68%
General rate for cultural and recreational land properties	0.17991	0.17047	-5.25%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020-2021	2021-2022	Change	
	\$'000	\$'000	\$'000	%
Residential	5,447	5,744	297	5.46%
Commercial	552	552	(0)	-0.07%
Industrial	2,279	2,218	(62)	-2.71%
Farm	10,577	10,641	64	0.61%
Vacant Industrial Land	16	16	(0)	-1.65%
Cultural & Recreational Land	6	5	(0)	-7.82%
<b>Total amount to be raised by general rates</b>	<b>18,878</b>	<b>19,177</b>	<b>299</b>	<b>1.58%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020-2021	2021-2022	Change	
	Number	Number	Number	%
Residential	6,164	6,165	1	0.02%
Commercial	488	485	(3)	-0.61%
Industrial	127	126	(1)	-0.79%
Farm	2,846	2,846	-	0.00%
Vacant Industrial Land	23	23	-	0.00%
Cultural & Recreational Land	3	3	-	0.00%
<b>Total number of assessments</b>	<b>9,651</b>	<b>9,648</b>	<b>(3)</b>	<b>-0.03%</b>

4.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land compared with the previous financial year

Type or class of land	2020-2021	2021-2022	Change	
	\$'000	\$'000	\$'000	%
Residential	1,517,393	1,684,754	167,361	11.03%
Commercial	153,809	161,916	8,107	5.27%
Industrial	633,703	650,462	16,760	2.64%
Farm	3,304,773	3,526,824	222,052	6.72%
Vacant Industrial Land	3,798	3,710	(88)	-2.30%
Cultural & Recreational Land	3,300	3,210	(90)	-2.73%
<b>Total value of land</b>	<b>5,616,774</b>	<b>6,030,876</b>	<b>414,102</b>	<b>7.37%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property		Change	
	2020-2021	2021-2022	\$	%
	\$	\$		
Municipal	202.50	205.50	3	1.48%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020-2021	2021-2022	Change	
	\$	\$	\$	%
Municipal	1,731,583	<b>1,756,614</b>	25,031	<b>1.45%</b>

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2020-2021	2021-2022	\$	%
Waste Management Charges	359.20	<b>356.40</b>	(2.80)	<b>-0.78%</b>
Kerbside Collection Organics (Schools and Businesses)	118.00	<b>118.00</b>	-	<b>0.00%</b>
Kerbside Collection Waste 120I (Schools and Businesses)	154.00	<b>154.00</b>	-	<b>0.00%</b>
Kerbside Collection Waste 240I (Schools and Businesses)	258.00	<b>258.00</b>	-	<b>0.00%</b>
Kerbside Collection Waste 240I (Community Groups)	-	<b>136.50</b>		
Kerbside Collection Recycling-(Schools and Businesses)	97	<b>97</b>	-	<b>0.00%</b>
Kerbside Collection Recycling-Community Groups	77	<b>77</b>	-	<b>0.00%</b>

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020-2021	2021-2022	Change	
	\$	\$	\$	%
Waste Management Charges	1,958,143	<b>1,946,300</b>	(11,843)	<b>-0.60%</b>
Kerbside Collection Organics (Schools and Businesses)	513	<b>472</b>	(41)	<b>-7.94%</b>
Kerbside Collection Waste 120I (Schools and Businesses)	1,163	<b>1,232</b>	69	<b>5.91%</b>
Kerbside Collection Waste 240I (Schools and Businesses)	11,094	<b>11,094</b>	-	<b>0.00%</b>
Kerbside Collection Waste 240I (Community Groups)	-	<b>137</b>	137	<b>100.00%</b>
Kerbside Collection Recycling-(Schools and Businesses)	2,132	<b>2,619</b>	487	<b>22.87%</b>
Kerbside Collection Recycling-Community Groups	1,232	<b>1,232</b>	-	<b>0.00%</b>
<b>Total</b>	<b>1,974,277</b>	<b>1,963,086</b>	<b>11,191</b>	<b>-0.57%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020-2021	2021-2022	Change	
	\$'000	\$'000	\$'000	%
General Rates	18,878,529	<b>19,176,807</b>	298,278	<b>1.58%</b>
Municipal Charges	1,731,583	<b>1,756,614</b>	25,031	<b>1.45%</b>
Waste Management Charges	1,974,277	<b>1,963,086</b>	(11,191)	<b>-0.57%</b>
Rating Agreements	34,092	<b>150,000</b>	115,908	<b>339.99%</b>
<b>Total Rates and charges</b>	<b>22,618,481</b>	<b>23,046,507</b>	428,026	<b>1.89%</b>

#### 4.1.1(l) Fair Go Rates System Compliance

Corangamite Shire Council is fully compliant with the State Government's Fair Go Rates System

	2020-2021	2021-2022
Total Rates	\$20,206,800	\$20,927,333
Number of rateable properties	9,645	9,645
Base Average Rate	2,095.05	2,137.74
Maximum Rate Increase (set by the State Government)	<b>2.00%</b>	<b>1.50%</b>
Capped Average Rate	\$ 2,136.96	\$ 2,169.76
Maximum General Rates and Municipal Charges Revenue	\$20,610,936	\$20,927,335
Budgeted General Rates and Municipal Charges Revenue	\$20,206,800	\$20,927,333

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes farm land and vice versa.

#### 4.1.1(n) Differential Rates

The rate and amount of rates payable in relation to land in each category of differential are set out in table 4.1.1(b).

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

#### General Rate

##### Classification

The general rate will apply to all rateable properties which do not fall within other differential classifications (listed below).

##### Level of Rate

100% of general rate.



## **Farm rate**

### Classification

Any land which is “farm land” within the meaning of Section 2(1) of the *Valuation of Land Act 1960*.

- a) farm land means any rateable land that is 2 or more hectares in area;
- b) used primarily for primary producing purposes from its activities on the land; used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and
- c) That is used by a business –
  - i. That has a significant and substantial commercial purpose of character;
  - ii. that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
  - iii. that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

### Reasons for the differential and level of rate

The differential rate recognises that ratepayers of farmland continue to bear a higher rating burden than those of other differentials. The farm rate will be set at 88.5% of the general rates for 2021-2022.

## **Commercial Rate**

### Classification

Commercial land is any land, which is:

- a) designated for use by businesses that interact with the public like offices, retail shops, shopping centres, restaurants, banks, bars etc. These businesses are generally not noisy or messy and can coexist with residential land.

### Level of Rate

100% of general rate.

## **Industrial land rate**

### Classification

Industrial land is any land which is:

- a) developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services

### Level of Rate

100% of general rate.

## **Vacant industrial land rate**

### Classification

The vacant industrial land is any land, which is:

- a) vacant; and
- b) located within an industrial zone under the Planning Scheme; and
- c) not used as farmland as described in the *Valuation Land Act 1960*

### Reasons for the differential and level of rate

The differential rate seeks to incentivize the development of vacant industrial land. This is consistent with Council’s strategic planning objectives. The vacant industrial land rate will be set at 127.5% of the general rate for 2021-2022.

## **Cultural and recreational land rate**

### Classification

Cultural and Recreational land means

- a) lands which are –
  - i) vested in or occupied by any body corporate or incorporated which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objectives and prohibits the payment of any dividend or amount to its members; and
  - ii) used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or
- b) lands that are primarily used as agricultural showgrounds.

All cultural and recreational lands shall be exempt from the payment of municipal rates, except where:

- a) the land is subject to a grazing lease, in which case it will attract the general rate (or farm rate if applicable); or
- b) the land is used for housing gaming machines, in which case the portion of the premises used for housing gaming machines shall attract the commercial rate, and the balance of the property shall be exempt from the payment of municipal rates; or
- c) the land is used as a horse racing venue, in which case the property shall attract the cultural and recreational lands rate.

### Reasons for the differential and level of rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained between recreational land and other classes of land. The cultural and recreational land rate will be set at 50% of the general rate for 2021-2022.

#### 4.1.1(o) Municipal Charge

In addition to differential rates, Council levies a municipal charge to cover some of the administrative costs of Council. The total revenue from a municipal charge must not exceed 20% of the sum total of the general rates and municipal charge combined in a financial year. The application of a municipal charge represents a fixed component of rates for all properties, rather than sole use of the CIV valuation method.

#### 4.1.1(p) Waste Management Charge

The Waste Management Charge covers kerbside waste collection and disposal where available, emptying and disposal of public rubbish and recycling bins, public education programs and costs associated with contract administration and dealing with customer service inquiries. "Kerbside waste" includes general waste, green waste (including kitchen organics) and recyclables.

#### 4.1.2 Grants

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 2% or \$173,000 compared to 2020-2021. Capital grants include all monies received from State, Federal sources for the purposes of funding the capital works program. Overall, the level of capital grants are projected to increase by 1% or \$161,000 compared to 2020-2021. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below. Overall grant funding is remaining stable in the 2021-2022 year.

	Forecast Actual		Budget		Change	
	2020-2021		2021-2022			
	\$'000	\$'000	\$'000	\$'000		%
<b>Grants were received in respect of the following:</b>						
Summary of grants						
Commonwealth funded grants	(7,939)	(12,219)	(4,280)			54%
State funded grants	(14,229)	(6,863)	7,366			-52%
<b>Total grants received</b>	<b>(22,168)</b>	<b>(19,082)</b>	3,086			-14%
<b>(a) Operating Grants</b>						
<i>Recurrent - Commonwealth Government</i>	(4,814)	(9,244)	(4,429)			92%
<i>Recurrent - State Government</i>	(1,713)	(2,473)	(760)			44%
<b>Total recurrent grants</b>	<b>(6,528)</b>	<b>(11,717)</b>	<b>(5,189)</b>			79%
<i>Non-recurrent - Commonwealth Government</i>	(335)	-	335			-100%
<i>Non-recurrent - State Government</i>	(3,235)	(498)	2,737			-85%
<b>Total non-recurrent grants</b>	<b>(3,570)</b>	<b>(498)</b>	<b>3,072</b>			-86%
<b>Total operating grants</b>	<b>(10,098)</b>	<b>(12,215)</b>	<b>(2,117)</b>			21%
<b>(b) Capital Grants</b>						
<i>Recurrent - Commonwealth Government</i>	(2,286)	(2,286)	-			0%
<i>Recurrent - State Government</i>	-	-	-			-
<b>Total recurrent grants</b>	<b>(2,286)</b>	<b>(2,286)</b>	-			0%
<i>Non-recurrent - Commonwealth Government</i>	(505)	(690)	(185)			37%
<i>Non-recurrent - State Government</i>	(9,280)	(3,891)	5,389			-58%
<b>Total non-recurrent grants</b>	<b>(9,785)</b>	<b>(4,581)</b>	<b>5,203</b>			-53%
<b>Total capital grants</b>	<b>(12,070)</b>	<b>(6,867)</b>	<b>5,203</b>			-43%
<b>Total Grants</b>	<b>(22,168)</b>	<b>(19,082)</b>	<b>3,086</b>			-14%

### 4.1.3 Statement of Borrowings

During 2017-2018 Corangamite Shire repaid all borrowings and has not projected to have any borrowing in the 2021-2022 budget as shown below.

	2020-2021	2021-2022
	\$	\$
Amount borrowed as at 30 June of the prior year	-	-
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	-	-
Amount of borrowings as at 30 June	-	-

### 4.2 Capital Works Program for the year ending 30 June 2022

This section presents a listing of the capital works projects that will be undertaken for the 2021-2022 year.

#### 4.2.1 Summary of Capital Works

	Forecast Actual	Budget	Change	%
	2020-2021	2021-2022		
	\$'000	\$'000	\$'000	
Property	4,602	465	(4,137)	-89.90%
Plant and equipment	1,692	1,905	213	12.56%
Infrastructure	20,936	14,988	(5,948)	-28.41%
<b>Total</b>	<b>27,231</b>	<b>17,358</b>	<b>(9,873)</b>	<b>-36.26%</b>

#### 4.2.1 Summary of Capital Works by type

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New	Renewal	Upgrade	Grants	Contrib.	Council cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	465	50	360	55	3,515	5	835
Plant and equipment	1,905	60	1,790	55	-	-	1,905
Infrastructure	14,988	1,694	10,864	2,430	6,852	84	8,052
<b>Total</b>	<b>17,358</b>	1,804	13,014	2,540	10,367	89	10,792

#### 4.2.2 Detailed list of Capital Works

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New	Renewal	Upgrade	Grants	Contrib.	Council cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>							
<b>Land</b>							
<b>Buildings</b>							
Camperdown Civic Centre - Staff Room Kitchen upgrade	30,000	-	30,000	-	-	-	30,000
Camperdown FDC - Internal paint and replace floor coverings	25,000	-	25,000	-	-	-	25,000
Camperdown MCH and 3YO kinder - Renewal	60,000	-	60,000	-	15,000	-	45,000
Camperdown Theatre Foyer - Internal Paint	10,000	-	10,000	-	-	-	10,000
Cobden Civic Hall - External cladding and replace retaining wall	50,000	-	50,000	-	-	-	50,000
Energy and Water Savings (Council and Community Facility Audits for structural suitability)	50,000	50,000	-	-	-	-	50,000
Noorat Toilet Block - Replace Floor Coverings	15,000	-	15,000	-	-	-	15,000
Port Campbell Community Centre - Internal Paint	15,000	-	15,000	-	-	5,000	10,000
Replace floor coverings and paint - Manifold Street Toilets	25,000	-	25,000	-	-	-	25,000
Seal runway to transfer pad	30,000	-	-	30,000	-	-	30,000
Swimming Pool Renewal	60,000	-	60,000	-	-	-	60,000
Theatre Shop - Roof Replacement	50,000	-	50,000	-	-	-	50,000
Timboon Pre-School - Internal Paint	20,000	-	20,000	-	-	-	20,000
Universal Access to Council buildings	25,000	-	-	25,000	-	-	25,000
<b>TOTAL PROPERTY</b>	<b>465,000</b>	<b>50,000</b>	<b>360,000</b>	<b>55,000</b>	<b>15,000</b>	<b>5,000</b>	<b>445,000</b>
<b>PLANT AND EQUIPMENT</b>							
<b>Plant, Machinery and Equipment</b>							
GPS Purchase and Install	4,500	4,500	-	-	-	-	4,500
Heavy Plant Replacement Program	1,240,000	-	1,240,000	-	-	-	1,240,000
Light Fleet Replacement Program	520,000	-	520,000	-	-	-	520,000
Minor Plant and Equipment Purchases	30,000	-	30,000	-	-	-	30,000
Update Gym equipment - Timboon Stadium	15,000	-	-	15,000	-	-	15,000
Ventrac Mower - Parks & Gardens	55,000	55,000	-	-	-	-	55,000
<b>Computers and Telecommunications</b>							
Upgrade to TechOne Ci Anywhere eRecruitment	40,000	-	-	40,000	-	-	40,000
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,904,500</b>	<b>59,500</b>	<b>1,790,000</b>	<b>55,000</b>	<b>-</b>	<b>-</b>	<b>1,904,500</b>

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New	Renewal	Upgrade	Grants	Contrib.	Council cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>							
<b>Roads</b>							
Blake Street, Skipton-Beaufort Rd to Bridge St, Skipton Final Seal	9,000	-	9,000	-	-	-	9,000
Blandford Street, Cobden - Asphalt Court Bowl Treatment	10,000	-	10,000	-	-	-	10,000
Blind Creek Road Ch. 1.12km to 1.91km Rehab	214,000	-	214,000	-	-	-	214,000
Boundary Road, Cobden Shoulder Widening	50,000	-	-	50,000	-	-	50,000
Carpendeit Bungador Road, Ch. 0.52km to 1.43km & 1.73km to 1.95km Rehab & Widening	365,000	-	-	365,000	-	-	365,000
Castle Carey Road (Final Seal)	26,000	-	26,000	-	-	-	26,000
Church Street (railway to Gellie St) Camperdown Final Seal	4,500	-	4,500	-	-	-	4,500
Depot Road, Camperdown Ch. 0km to 1.04k Rehab & Widening	340,000	-	-	340,000	-	-	340,000
East Hill Road (0.4km to 1.74km) Final Seal	38,000	-	38,000	-	-	-	38,000
East Hill Road (9.35km to 10.74km) Rehab	375,000	-	375,000	-	-	-	375,000
Foxhow Berrybank Road Widening, Berrybank (final seal)	178,000	-	178,000	-	-	-	178,000
Gravel Resheet	1,030,000	-	1,030,000	-	1,030,000	-	-
High Street Service Road Sealing Outside Riordans Lismore	55,000	-	-	55,000	-	-	55,000
Kilnoorat Road (Ch. 0.97km to 1.76km) Rehab	213,000	-	213,000	-	-	-	213,000
Koallah Road (Heytesbury) (1.84km to 2.09km) Final Seal	5,000	-	5,000	-	-	-	5,000
Linton Road (5.3km to 7.2km) Final Seal	34,000	-	34,000	-	-	-	34,000
Linton Road Ch. 11.04km to 13.17km Rehab & Widening	675,000	-	-	675,000	-	-	675,000
N Robilliards Road (Ch 0.4km to 1.3km) Final seal	27,000	-	27,000	-	-	-	27,000
Old Ocean Road Upgrade works	250,000	-	-	250,000	-	-	250,000
Parkers Access Road - Moonlight Head Road Upgrade and Sealing	250,000	-	-	250,000	-	-	250,000
Patching Prior to Reseal	260,000	-	260,000	-	-	-	260,000
Reseal Program	1,740,000	-	1,740,000	-	1,255,555	-	484,445
Slurry Seal Program	300,000	-	300,000	-	-	-	300,000
Stewarts Road Ch. 2.04km to 2.52km Rehab	130,000	-	130,000	-	-	-	130,000
Talindert Road (1.08km to 2.15km) Final Seal	30,000	-	30,000	-	-	-	30,000
Terang Framlingham Road (Ch. 1.23km to 2.46km) Final Seal	36,500	-	36,500	-	-	-	36,500
Tognis Access Road Widening, Timboon	25,000	-	-	25,000	-	-	25,000
Williams Road (16.75km to 17.57km) Rehab	250,000	-	250,000	-	250,000	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New	Renewal	Upgrade	Grants	Contrib.	Council cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Kerb and channel</b>							
Baynes St, Terang Kerb & Channel Renew als, Various sites	32,000	-	32,000	-	-	-	32,000
Curdies River Road, Timboon Kerb & Channel Renew als	18,000	-	18,000	-	-	-	18,000
Egan St, Timboon McLeod St to Golf Club Parking	54,000	-	54,000	-	-	-	54,000
McKinnon Street, Brooke St to Wall St, Camperdown Kerb Renew als	18,000	-	18,000	-	-	-	18,000
Ower Street, Pke St to Cressy St Camperdown Kerb Replacement	92,000	-	92,000	-	-	-	92,000
<b>Bridges</b>							
Blind Creek Road Bridge Timber deck replacement	120,000	-	-	120,000	-	-	120,000
Eight Mile Lane Bridge Timber deck replacement	180,000	-	180,000	-	-	-	180,000
Four Tree Road Culvert Upgrade, Lismore	180,000	-	-	180,000	-	-	180,000
Keayang Road Culvert Crossing Guardrail	50,000	-	-	50,000	-	-	50,000
<b>Footpaths and Cycleways</b>							
(SCS) Cameron St Extn to Neil Ave, Terang	16,600	16,600	-	-	-	4,200	12,400
(SCS) High St, Brown St to golf club, Lismore, north side	66,600	66,600	-	-	9,030	16,700	40,870
(SCS) Lavers Hill Cobden Rd, Williams Rd to Vogels Motors, Simpson West Side	13,050	13,050	-	-	9,800	3,250	-
(SCS) Lord St, Neylon St to Curdie St, Cobden, West Side	51,760	51,760	-	-	38,820	12,940	-
(SCS) Robertson St, Main St to Pre-school, Derrinallum, west side	14,400	14,400	-	-	10,800	3,600	-
(SCS) Seymour Street, Bolivar St to Princes Hwy Terang	43,600	43,600	-	-	32,700	10,900	-
(SCS) Wright St - Sunnyside to Princes Hwy	90,470	90,470	-	-	67,850	22,620	-
Blake St, Jubilee Park to Pool, Skipton, East Side	31,000	31,000	-	-	31,000	-	-
Brooke Street Camperdown School Crossing Relocation	20,000	20,000	-	-	15,000	-	5,000
Cobden Shared Path, Bond St - Grayland St - Neylon St	200,000	-	200,000	-	200,000	-	-
High Street, Terang - 2 no. Access Ramps for Parking Bays	10,000	10,000	-	-	-	-	10,000
Highway Median Crossing at Meiklejohn Street, Camperdown	5,000	5,000	-	-	-	-	5,000
Jubilee Park Safety Railing Across Spillway, Skipton	5,000	5,000	-	-	-	-	5,000
Lavers Hill - Cobden Road Pedestrian Median, Simpson	25,000	25,000	-	-	25,000	-	-
<b>Drainage</b>							
Campbell Street, Camperdown Drainage	30,000	30,000	-	-	-	-	30,000
Lawrence Street - McNicol Street, Camperdown	25,000	25,000	-	-	-	-	25,000
Leura Street, Camperdown	30,000	30,000	-	-	-	-	30,000



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources		
		New	Renewal	Upgrade	Grants	Contrib.	Council cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Recreational, Leisure &amp; Community Facilities</b>							
Cobden Skate Park Upgrade	50,000	-	-	50,000	-	10,000	40,000
Paaratte Recreation Reserve - Unisex (drop) toilet with shelter and picnic table	75,000	75,000	-	-	-	-	75,000
Playground Renewal - Simpson Playground	60,000	-	60,000	-	-	-	60,000
<b>Waste Management</b>							
Cell 14B Sideliner	25,000	25,000	-	-	-	-	25,000
Corangamite Landfill - Stormwater Dam Construction	180,000	180,000	-	-	-	-	180,000
Infrastructure Upgrade works for Glass Recycling at transfer stations	348,000	348,000	-	-	343,000	-	5,000
Landfill - Cell 15a Lining	488,500	488,500	-	-	-	-	488,500
Landfill - Cell 13 Cap Construction	100,500	100,500	-	-	-	-	100,500
Public Place Recycling in Terang	20,000	-	-	20,000	-	-	20,000
<b>Parks, Open Space and Streetscapes</b>							
Stage 1 Port Campbell Town Centre - Construction	5,299,999	-	5,299,999	-	3,533,333	-	1,766,666
<b>TOTAL INFRASTRUCTURE</b>	<b>14,988,479</b>	<b>1,694,480</b>	<b>10,863,999</b>	<b>2,430,000</b>	<b>6,851,888</b>	<b>84,210</b>	<b>8,052,381</b>
		-	-	-			
<b>TOTAL CAPITAL WORKS</b>	<b>17,357,979</b>	<b>1,803,980</b>	<b>13,013,999</b>	<b>2,540,000</b>	<b>6,866,888</b>	<b>89,210</b>	<b>10,401,881</b>

## 5. Summary of Planned Capital Works Expenditure for the four years ended 30 June 2025

2022-2023	Asset Expenditure Types						
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
<b>Property</b>							
Land	50	50	0	0	0	0	50
<b>Total Land</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>
Buildings	5,290	80	1,200	4,010	3,750	0	1,540
Heritage Buildings	29	0	29	0	0	0	29
<b>Total Buildings</b>	<b>5,318</b>	<b>80</b>	<b>1,228</b>	<b>4,010</b>	<b>3,750</b>	<b>0</b>	<b>1,178</b>
<b>Total Property</b>	<b>5,368</b>	<b>130</b>	<b>1,228</b>	<b>4,010</b>	<b>3,750</b>	<b>0</b>	<b>1,228</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	1,600	0	1,600	0	0	0	1,600
Fixtures, fittings and furniture	15	15	0	0	0	0	15
Computers and telecommunications	633	370	233	30	0	0	633
<b>Total Plant and Equipment</b>	<b>2,248</b>	<b>385</b>	<b>1,833</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>2,248</b>
<b>Infrastructure</b>							
Roads	7,118	260	5,698	1,161	2,286	340	4,493
Bridges	460	0	290	170	0	0	460
Footpaths and cycleways	261	226	35	0	18	52	191
Kerb and channel	400	183	217	0	0	119	281
Drainage	500	400	0	100	350	0	150
Recreational, leisure and community facilities	60	0	60	0	0	0	60
Waste management	4,259	4,000	9	250	500	0	3,759
Parks, open space and streetscapes	5,800	5,450	50	300	3,533	0	2,267
Other infrastructure	30	30	0	0	0	0	30
<b>Total Infrastructure</b>	<b>18,888</b>	<b>10,549</b>	<b>6,359</b>	<b>1,981</b>	<b>6,687</b>	<b>511</b>	<b>11,691</b>
<b>Total Capital Works Expenditure</b>	<b>26,504</b>	<b>11,064</b>	<b>9,420</b>	<b>6,021</b>	<b>10,437</b>	<b>511</b>	<b>15,167</b>

2023-2024	Asset Expenditure Types						
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
<b>Property</b>							
Land	70	70	0	0	0	0	70
<b>Total Land</b>	<b>70</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70</b>
Buildings	984	100	120	764	0	0	984
Heritage Buildings	69	0	69	0	0	0	69
<b>Total Buildings</b>	<b>1,054</b>	<b>100</b>	<b>189</b>	<b>764</b>	<b>0</b>	<b>0</b>	<b>1,054</b>
<b>Total Property</b>	<b>1,124</b>	<b>170</b>	<b>189</b>	<b>764</b>	<b>0</b>	<b>0</b>	<b>1,124</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	1,460	0	1,460	0	0	0	1,460
Fixtures, fittings and furniture	0	0	0	0	0	0	0
Computers and telecommunications	570	340	230	0	0	0	570
<b>Total Plant and Equipment</b>	<b>2,030</b>	<b>340</b>	<b>1,690</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,030</b>
<b>Infrastructure</b>							
Roads	6,431	0	5,536	895	2,286	0	4,145
Bridges	510	40	120	350	0	0	510
Footpaths and cycleways	169	169	0	0	0	38	131
Kerb and channel	295	76	219	0	0	49	246
Drainage	100	0	0	100	0	0	100
Recreational, leisure and community facilities	60	0	60	0	0	0	60
Waste management	2,139	2,080	0	59	500	0	1,639
Parks, open space and streetscapes	5,850	500	50	5,300	3,783	0	2,067
Other infrastructure	60	60	0	0	0	0	60
<b>Total Infrastructure</b>	<b>15,614</b>	<b>2,925</b>	<b>5,985</b>	<b>6,704</b>	<b>6,569</b>	<b>87</b>	<b>8,957</b>
<b>Total Capital Works Expenditure</b>	<b>18,767</b>	<b>3,435</b>	<b>7,864</b>	<b>7,468</b>	<b>6,569</b>	<b>87</b>	<b>12,111</b>

2024-2025	Asset Expenditure Types						
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
<b>Property</b>							
Land		0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	979	0	95	884	0	50	929
Heritage Buildings	85	0	85	0	0	0	85
<b>Total Buildings</b>	<b>1,063</b>	<b>0</b>	<b>180</b>	<b>884</b>	<b>0</b>	<b>50</b>	<b>1,013</b>
<b>Total Property</b>	<b>1,063</b>	<b>0</b>	<b>180</b>	<b>884</b>	<b>0</b>	<b>50</b>	<b>1,013</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	1,534	0	1,534	0	0	0	1,534
Fixtures, fittings and furniture		0	0	0	0	0	0
Computers and telecommunications	140	0	140	0	0	0	140
<b>Total Plant and Equipment</b>	<b>1,674</b>	<b>0</b>	<b>1,674</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,674</b>
<b>Infrastructure</b>							
Roads	6,349	0	5,349	1,000	2,286	0	4,064
Bridges	290	0	290	0	0	0	290
Footpaths and cycleways	170	170	0	0	0	38	132
Kerb and channel	317	0	220	97	0	64	254
Drainage	100	0	100	0	0	0	100
Recreational, leisure and community facilities	60	0	60	0	0	0	60
Waste management	4,650	3,350	0	1,300	750	0	3,900
Parks, open space and streetscapes	550	500	50	0	250	0	300
Other infrastructure	30	0	0	30	0	0	30
<b>Total Infrastructure</b>	<b>12,517</b>	<b>4,020</b>	<b>6,069</b>	<b>2,427</b>	<b>3,286</b>	<b>102</b>	<b>9,130</b>
<b>Total Capital Works Expenditure</b>	<b>15,254</b>	<b>4,020</b>	<b>7,923</b>	<b>3,311</b>	<b>3,286</b>	<b>152</b>	<b>11,817</b>

## 6. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	+/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-5.04%	5.68%	<b>6.73%</b>	14.87%	6.88%	-0.27%	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	350%	278%	<b>280%</b>	243%	236%	228%	-
Unrestricted cash	Unrestricted cash / current liabilities		236%	165%	<b>181%</b>	162%	170%	162%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0%	0%	<b>0%</b>	0%	0%	0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0%	0%	<b>0%</b>	0%	0%	0%	o
Indebtedness	Non-current liabilities / own source revenue		46%	38%	<b>40%</b>	39%	37%	37%	o
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	4	93%	147%	<b>117%</b>	84%	110%	75%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	49%	42%	<b>46%</b>	43%	47%	50%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.42%	0.40%	<b>0.38%</b>	0.38%	0.38%	0.38%	o
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$4,844	\$5,257	<b>\$4,859</b>	\$4,810	\$4,978	\$5,097	+
Revenue level	Total rate revenue / no. of property assessments		\$2,063	\$5,574	<b>\$5,209</b>	\$5,650	\$5,346	\$5,083	-

### Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period meaning council will not have to rely on cash reserves or borrowings to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level.

**3 Loans and borrowings** - Trend indicates Council's not having any projected borrowings in the four years of the projected budget.

**4 Asset renewal** - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

**Appendix A**  
**Fees and charges schedule**

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2021-2022 year.

CORANGAMITE SHIRE COUNCIL Budgeted Fees and Charges Schedule for the Financial Year 2021-2022 All Charges include GST where applicable						
Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Assets	<b>Road Permits</b>					
Assets	Works on Road Reserve permit application	per application	Discretionary	\$113.00	\$116.00	2.65%
Assets	Urban vehicle crossing permit application	per application	Discretionary	\$113.00	\$116.00	2.65%
Assets	Rural vehicle crossing permit application	per application	Discretionary	\$113.00	\$116.00	2.65%
Assets	Fee for Superload Route on Local Roads Assessment	per hour	Discretionary	\$50.00	\$51.25	2.50%
Building Services	<b>Building Fees</b>					
Building Services	<b>Fees set by Building Regulations 2006</b>					
Building Services	Application for Report and Consent (Section 29A Demolition) - Regulation 36(1)	per application	Statutory	\$85.20	\$86.40	1.43%
Building Services	Application for Report and Consent - Regulation 36(2)	per application	Statutory	\$290.40	\$294.70	1.49%
Building Services	Request for report on Legal Point of Discharge under regulation 133(2) - Regulation 36(4)	per application	Statutory	\$144.70	\$146.80	1.48%
Building Services	Report and Consent for building over an easement under regulation 130 <b>NO FEE UNIT SPECIFIED IN REGS.</b>	per application	Statutory	\$68.10	\$69.10	1.52%
Building Services	Fee for lodgement of building permit documents - Regulation 45	per application	Statutory	\$121.90	\$123.70	1.47%
Building Services	Fees for requests for information under regulation 51(1), 51(2) or 51(3) - Reg 52 (Building Information Certificate)	per application	Statutory	\$47.20	\$48.00	1.58%
Building Services	<b>State Government Levy - Section 205G Building Act 1993</b> (the levy paid under this section is paid into the Building account of the Victorian Building Authority Fund)					
Building Services	Building Permit Levy payable for every dollar of the cost of building work for which a permit is sought when cost of building work is over \$10,000	per application	Statutory	0.128% of the cost of building work	0.128% of the cost of building work	
Building Services	<b>Building Permit Applications for Domestic Works (Class 1 and 10) Fees for Construction/Alteration/Demolition Permits based on value of work</b> The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993					
Building Services	0-\$5,000	per permit	Discretionary	\$238.00	\$244.00	2.52%
Building Services	5,001-10,000	per permit	Discretionary	\$602.00	\$617.00	2.49%
Building Services	10,001-25,000	per permit	Discretionary	\$757.00	\$776.00	2.51%
Building Services	25,001-50,000	per permit	Discretionary	\$911.00	\$934.00	2.52%
Building Services	50,001-150,000	per permit	Discretionary	Min. fee \$915 or value divided by 100, whichever is greater	Min. fee \$940 or value divided by 100, whichever is greater	
Building Services	150,001-250,000	per permit	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	250,001-500,000	per permit	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	500,001+	per permit	Discretionary	by quotation	by quotation	
Building Services	<b>Building Permit Applications for Commercial Works (Class 2 to 9) Fees for Construction/Alteration/Demolition Permits based on value of work</b> The fee includes: The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993					
Building Services	0-\$5,000	per permit	Discretionary	\$238.00	\$244.00	2.52%
Building Services	5,001-10,000	per permit	Discretionary	\$718.00	\$736.00	2.51%
Building Services	10,001-25,000	per permit	Discretionary	\$911.00	\$934.00	2.52%
Building Services	25,001-50,000	per permit	Discretionary	\$1,354.00	\$1,388.00	2.51%
Building Services	50,001-150,000	per permit	Discretionary	Min. fee \$1360 or value divided by 100, whichever is greater	Min. fee \$1400 or value divided by 100, whichever is greater	
Building Services	150,001-250,000	per permit	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	250,001-500,000	per permit	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	500,001+	per permit	Discretionary	by quotation	by quotation	

Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Building Services	<b>Other Building Fees</b>					
Building Services	Historical Building Permit Search (3-7 days)	per permit	Discretionary	\$125.00	\$128.00	2.40%
Building Services	Historical Building Permit URGENT Search (1-2 days)	per permit	Discretionary	\$374.00	\$383.00	2.41%
Building Services	For each inspection additional to statutory inspections included in building permit application fee	per inspection	Discretionary	\$259.00	\$265.00	2.32%
Building Services	Administration fee for assessing and processing lapsed building permits	per inspection	Discretionary	\$259.00	\$265.00	2.32%
Building Services	Erection of a fence (if value of work is less than \$5,000 otherwise use fee schedule for building permit applications)	per application	Discretionary	\$195.00	\$200.00	2.56%
Building Services	Essential Services Inspections	per request	Discretionary	300 max or by quote	300 max or by quote	
Building Services	Inspection fees for Private Building Surveyors	per inspection plus travel	Discretionary	300 max or by quote	300 max or by quote	
Building Services	Extension of Time Request	per request	Discretionary	\$135.00	\$138.00	2.22%
Building Services	Application to Amend Plans	per application	Discretionary	\$135.00	\$138.00	2.22%
Building Services	Title Search	per application	Discretionary	\$59.50	\$61.00	2.52%
Building Services	POPE permits	per application	Discretionary	\$646.00	\$662.00	2.48%
Building Services	Temporary Structures Permit	per application	Discretionary	\$539.00	\$539.00	0.00%
Building Services	Resolution of works without a building permit - based on the cost of works and multiplying fee that would have been charged under building application fees by 2		Discretionary	Multiply fee that would have been charged under building application fees by 2	Multiply fee that would have been charged under building application fees by 2	
Building Services	Swimming Pool registration fee	Per registration	Discretionary	\$30.00	\$30.00	0.00%
Planning Services	<b>Planning Fees</b>					
Planning Services	<b>Fees for amendment to Planning Scheme (Regulation 6)</b>					
Planning Services	<b>Stage 1:</b> a) Considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987 (the Act); and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	per application	Statutory	\$3,050.90	\$3,096.20	1.48%
Planning Services	<b>Stage 2:</b> a) Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel:					
Planning Services	i. up to 10 submissions		Statutory	\$15,121.00	\$15,345.60	1.49%
Planning Services	ii. 11 to (and including) 20 submissions		Statutory	\$30,212.40	\$30,661.20	1.49%
Planning Services	iii. submissions that exceed 20 submissions b) providing assistance to a panel in accordance with Section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with Section 27 of the Act; and e) after considering submission and the panel's report, abandoning the amendment. <i>Paid to the Planning Authority</i>		Statutory	\$40,386.90	\$40,986.80	1.49%
Planning Services	<b>Stage 3:</b> a) Adopting an amendment or a part of an amendment in accordance with Section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with Section 31 of the Act; and c) giving the notice of approval of the amendment required by section 36(2) of the Act. <i>Paid to the Planning Authority</i>	per application	Statutory	\$481.30	\$488.50	1.49%
Planning Services	<b>Stage 4:</b> a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act. <i>Paid to the Minister for Planning (DELWP)</i>	per application	Statutory	\$481.30	\$488.50	1.49%
Planning Services	<b>Fees for applications for Planning Permits under section 47 of the Planning and Environment Act 1987 (Regulation 9)</b>					
Planning Services	Use Only	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the development included in the application is:					
Planning Services	\$0 - \$10,000	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	\$10,001 - \$100,000	per application	Statutory	\$629.40	\$638.80	1.49%
Planning Services	\$100,001 - \$500,000	per application	Statutory	\$1,288.50	\$1,307.60	1.48%
Planning Services	\$500,001 - \$1,000,000	per application	Statutory	\$1,392.10	\$1,412.80	1.49%
Planning Services	\$1,000,001 - \$2,000,000	per application	Statutory	\$1,495.80	\$1,518.00	1.49%
Planning Services	If cost for a single dwelling is greater than \$2,000,000 the fee will be calculated by adding fee from other development plus half of the use fee if applicable.					
Planning Services	Vic Smart application if the estimated cost of the development is:					
Planning Services	\$0 - \$10,000	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	\$10,001 +	per application	Statutory	\$429.50	\$435.80	1.48%
Planning Services	Vic Smart application to subdivide or consolidate land	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	Vic Smart application (other)	per application	Statutory	\$199.90	\$202.90	1.50%



Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Planning Services	To develop land (other than for a single dwelling or to subdivide) if the cost of the development is:					
Planning Services	\$0 - \$100,000	per application	Statutory	\$1,147.80	\$1,164.80	1.48%
Planning Services	\$100,001 - \$1,000,000	per application	Statutory	\$1,547.60	\$1,570.60	1.49%
Planning Services	\$1,000,001 - \$5,000,000	per application	Statutory	\$3,413.70	\$3,464.40	1.49%
Planning Services	\$5,000,001 - \$15,000,000	per application	Statutory	\$8,700.90	\$8,830.10	1.49%
Planning Services	\$15,000,001 - \$50,000,000	per application	Statutory	\$25,658.30	\$26,039.50	1.49%
Planning Services	\$50,000,001 +	per application	Statutory	\$57,670.10	\$58,526.80	1.49%
Planning Services	Subdivide existing building	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	Subdivide land into two lots	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	Realignment or consolidation	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	Subdivide land into three or more Lots	per 100 lots created	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	A permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	A permit not otherwise provided for in this regulation	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	<b>Fees for applications to amend planning permits under section 72 of the Planning and Environment Act 1987 (Regulation 11)</b>					
Planning Services	To amend a permit to change the use of the land allowed by the permit or to allow a new use	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	To amend a permit (other than a permit to use and/or develop land for a single dwelling per lot) to change a statement of what the permit allows or change any or all conditions which apply to the permit	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	To amend a permit to use and/or develop land for a single dwelling per lot or to undertake ancillary development if the estimated cost is:					
Planning Services	\$0 - \$10,000	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	\$10,001 - \$100,000	per application	Statutory	\$629.40	\$638.80	1.49%
Planning Services	\$10,001 - \$500,000	per application	Statutory	\$1,288.50	\$1,307.60	1.48%
Planning Services	\$500,001 - \$2,000,000	per application	Statutory	\$1,392.10	\$1,412.80	1.49%
Planning Services	Amendment to a Vic Smart permit if the estimated cost of development is:					
Planning Services	\$0 - \$100,000	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	\$10,001 +	per application	Statutory	\$429.50	\$435.90	1.48%
Planning Services	Vic Smart permit to subdivide or consolidate land	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	Amendment to a Vic Smart permit (other)	per application	Statutory	\$199.90	\$202.90	1.50%
Planning Services	To amend a permit to develop land (other than a permit to use and/or develop land for a single dwelling per lot) if the estimated cost is:					
Planning Services	\$0 - \$100,000	per application	Statutory	\$1,147.80	\$1,164.80	1.48%
Planning Services	\$100,001 - \$1,000,000	per application	Statutory	\$1,547.60	\$1,570.60	1.49%
Planning Services	\$1,000,001 +	per application	Statutory	\$3,413.70	\$3,464.40	1.49%
Planning Services	Subdivide an existing building	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	Subdivide land into two lots	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	Realignment or consolidation	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	Subdivide land into three or more Lots	per 100 lots created	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	To amend a permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	per application	Statutory	\$1,318.10	\$1,337.70	1.48%
Planning Services	An amendment to a permit not otherwise provided for in this regulation	per application	Statutory	\$1,318.10	\$1,337.70	1.48%

Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Planning Services	<b>Other Statutory Planning Fees</b>					
Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act	per application	Statutory	\$3,998.70	\$4,058.10	1.49%
Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act	per application	Statutory	\$962.65	\$977.	1.49%
Planning Services	For combined applications	per application	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	
Planning Services	Amendment to an application under section 57A(3) of the Act after notice is given (Regulation 12): a) for an application for a permit b) for an application to amend a permit c) If an application to amend an application has the effect of changing the class of that permit to a new class, having a higher application fee set out in the tables to regulation 9 or 11, the applicant must pay an additional fee being the difference between the original class of permit and the amended class of permit.	per application	Statutory	40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	
Planning Services	For combined application to amend permit	per application	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	
Planning Services	For a certificate of compliance	per application	Statutory	\$325.80	\$330.70	1.49%
Planning Services	Amend or end an agreement under section 173 of the Act	per application	Statutory	\$659.00	\$668.80	1.49%
Planning Services	Application for planning certificate (S198 of the Act) - Regulation 14:					
Planning Services	a) application not processed electronically	per application	Statutory	\$22.22	\$22.60	1.49%
Planning Services	b) electronically processed	per application	Statutory	\$7.28		
Planning Services	Where the Planning Scheme specifies that the matter must be done to the satisfaction of the responsible authority, Minister, public authority or municipal council - Regulation 18	per application	Statutory	\$325.80	\$330.70	1.49%
Planning Services	<b>Subdivision (Fees) Regulations 2016</b>					
Planning Services	Application to certify plan and for statement of compliance	per application	Statutory	\$174.80	\$177.40	1.46%
Planning Services	Fee for alteration of plan	per application	Statutory	\$111.10	\$112.70	1.46%
Planning Services	Amendment to certified plan	per application	Statutory	\$140.70	\$142.80	1.48%
Planning Services	Checking engineering plans	per application	Statutory	0.75% of the estimated cost of constructing the works	0.75% of the estimated cost of constructing the works	
Planning Services	Engineering plan prepared by Council	per application	Statutory	3.5% of the estimated cost of constructing the works	3.5% of the estimated cost of constructing the works	
Planning Services	Supervision of works	per application	Statutory	2.5% of the estimated cost of constructing the works	2.5% of the estimated cost of constructing the works	

Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Planning Services	<b>Fees for applications - Regulation 6</b>					
Planning Services	<b>Discretionary Planning Fees</b>					
Planning Services	Historical planning permit search (3-7 days)	per application	Discretionary	\$126.00	\$129.00	2.38%
Planning Services	Historical planning permit URGENT search (1-2 days)	per application	Discretionary	\$253.00	\$259.00	2.37%
Planning Services	Extension of Time Request - First request	Per application	Discretionary	\$324.00	\$332.00	2.47%
Planning Services	Extension of Time Request - Second request	Per application	Discretionary	\$646.00	\$662.00	2.48%
Planning Services	Extension of Time Request - Any subsequent request	Per application	Discretionary	\$1,293.00	\$1,325.00	2.47%
Planning Services	Secondary consent application	Per application	Discretionary	\$135.00	\$138.00	2.22%
Planning Services	Written information requests	per request	Discretionary	\$66.60	\$68.30	2.55%
Planning Services	Notification signage	per sign	Discretionary	\$123.00	\$126.00	2.44%
Planning Services	Notification costs	base charge	Discretionary	\$44.00	\$45.00	2.27%
Planning Services	Notification costs for over 10 letters	per letter >10	Discretionary	\$4.30	\$4.40	2.33%
Planning Services	Urgent Planning Certificate - request to be process next business day	per application	Discretionary	\$109.00	\$112.00	2.75%
Planning Services	Section 173 Agreement review by Solicitor (if required at Councils discretion)	per application	Discretionary	at cost	at cost	
Planning Services	Advertising – Warrnambool Standard	Per advertisement	Discretionary	\$320.00	\$330.00	3.13%
Planning Services	Advertising – WD News	Per advertisement	Discretionary	\$185.00	\$190.00	2.70%
Community Relations	<b>Colour Printing</b>					
Community Relations	A4	A4 Single sided	Discretionary	\$1.25	\$1.30	4.00%
Community Relations	A4 Double Sided	A4 Double sided	Discretionary	\$1.70	\$1.75	2.94%
Community Relations	A3	A3 Single sided	Discretionary	\$1.70	\$1.75	2.94%
Community Relations	A3 Double Sided	A3 Double sided	Discretionary	\$2.25	\$2.30	2.22%
Community Relations	<b>Laminating</b>					
Community Relations	A4	Per page	Discretionary	\$0.70	\$0.75	7.14%
Community Relations	A3	Per page	Discretionary	\$0.95	\$1.00	5.26%
Community Relations	<b>Photocopying</b>					
Community Relations	Black & White	A4 Single sided	Discretionary	\$0.70	\$0.75	7.14%
Community Relations	Black & White	A3 Single sided	Discretionary	\$0.95	\$1.00	5.26%
Community Relations	Black & White	A4 Double sided	Discretionary	\$0.95	\$1.00	5.26%
Community Relations	Black & White	A3 Double sided	Discretionary	\$1.25	\$1.30	4.00%
Killara / Theatre Complex	<b>Killara Centre</b>					
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Discretionary	\$525.00	\$540.00	2.86%
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Discretionary	\$105.00	\$110.00	4.76%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Discretionary	\$280.00	\$287.50	2.68%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Discretionary	\$60.00	\$62.50	4.17%
Killara / Theatre Complex	<b>McCabe Room/Playhouse</b>					
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Discretionary	\$360.00	\$370.00	2.78%
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Discretionary	\$72.50	\$75.00	3.45%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Discretionary	\$180.00	\$185.00	2.78%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Discretionary	\$40.00	\$42.50	6.25%
Killara / Theatre Complex	<b>THEATRE KITCHEN</b>					
Killara / Theatre Complex	Commercial and community hire rate	per hour	Discretionary	\$52.50	\$55.00	4.76%
Killara / Theatre Complex	Commercial and community hire rate	full day	Discretionary	\$205.00	\$210.00	2.44%
Killara / Theatre Complex	<b>THEATRE</b>					
Killara / Theatre Complex	<b>Managed by Council - Fees Camperdown Community Centre - Theatre Royal</b>					
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and chairs	full day	Discretionary	\$765.00	\$775.00	1.31%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	full day	Discretionary	\$415.00	\$425.00	2.41%
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and chairs	per hour	Discretionary	\$142.50	\$147.50	3.51%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Discretionary	\$75.00	\$77.50	3.33%
Killara / Theatre Complex	Set Up Theatre (optional)	per booking	Discretionary	\$95.00	\$97.50	2.63%
Killara / Theatre Complex	<b>Managed by Council - Fees Camperdown Community Centre - Old Sports Stadium</b>					
Killara / Theatre Complex	General Hire	per hour	Discretionary	\$50.00	\$52.50	5.00%
Killara / Theatre Complex	General Hire	full day	Discretionary	\$217.50	\$225.50	3.68%
Cultural Development	<b>Theatre Royal movie ticket prices</b>					
Cultural Development	Adult	per person	Discretionary	\$5.00	\$0.00	-100.00%
Cultural Development	Child (under 15 years of age)	per person	Discretionary	\$5.00	\$0.00	-100.00%



Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Aged and Disability Services	<b>Transport - Community</b>					
Aged and Disability Services	Community Transport	per km	Discretionary	\$0.25	\$0.25	0.00%
Aged and Disability Services	<b>Assessed Community Care - HACC PYP (Under 65)</b>					
Aged and Disability Services	Low Fee	per hour	Discretionary	NA	\$6.30	
Aged and Disability Services	Medium Fee	per hour	Discretionary	NA	\$15.70	
Aged and Disability Services	High Fee	per hour	Discretionary	NA	\$49.36	
Aged and Disability Services	<b>Assessed Property Maintenance - HACC PYP (Under 65)</b>					
Aged and Disability Services	Low Fee	per hour	Discretionary	\$12.90	\$12.60	-2.33%
Aged and Disability Services	Medium Fee	per hour	Discretionary	\$19.30	\$18.80	-2.59%
Aged and Disability Services	High Fee	per hour	Discretionary	\$50.90	\$51.14	0.47%
Aged and Disability Services	<b>Assessed Domestic Assistance (Over 65)</b>					
Aged and Disability Services	Low Fee	per hour	Discretionary	\$6.50	\$6.70	3.08%
Aged and Disability Services	Medium Fee	per hour	Discretionary	\$16.10	\$16.50	2.48%
Aged and Disability Services	High Fee	per hour	Discretionary	\$49.10	\$50.30	2.44%
Aged and Disability Services	<b>Assessed Personal Care (Over 65)</b>					
Aged and Disability Services	Low Fee	per hour	Discretionary	\$4.80	\$4.90	2.08%
Aged and Disability Services	Medium Fee	per hour	Discretionary	\$9.60	\$9.80	2.08%
Aged and Disability Services	High Fee	per hour	Discretionary	\$49.10	\$50.30	2.44%
Aged and Disability Services	<b>Assessed Property Maintenance (Over 65)</b>					
Aged and Disability Services	Low Fee	per hour	Discretionary	\$12.90	\$13.20	2.33%
Aged and Disability Services	Medium Fee	per hour	Discretionary	\$19.30	\$19.80	2.59%
Aged and Disability Services	High Fee	per hour	Discretionary	\$50.90	\$52.20	2.55%
Aged and Disability Services	<b>Assessed Respite Care (Over 65)</b>					
Aged and Disability Services	Low Fee	per hour	Discretionary	\$3.20	\$3.30	3.12%
Aged and Disability Services	Medium Fee	per hour	Discretionary	\$4.80	\$4.90	2.08%
Aged and Disability Services	High Fee	per hour	Discretionary	\$49.10	\$50.30	2.44%
Aged and Disability Services	Group programs	per session	Discretionary	\$11.00	\$11.30	2.73%
Aged and Disability Services	<b>Assessed - Meals on Wheels</b>					
Aged and Disability Services	Meal A – Main, Soup, Sweet and fruit component	per meal	Discretionary	\$9.80	\$10.00	2.04%
Aged and Disability Services	Meal B – Main, Soup and fruit component	per meal	Discretionary	\$8.50	\$8.70	2.35%
Aged and Disability Services	Meal C – Main, Sweet and fruit component	per meal	Discretionary	\$9.20	\$9.40	2.17%
Aged and Disability Services	Meal D – Main and fruit component	per meal	Discretionary	\$7.70	\$7.90	2.60%
Aged and Disability Services	<b>Agency/Private Client Fees</b>					
Aged and Disability Services	Domestic Assistance -core hours	per hour	Discretionary	\$60.61	\$62.10	2.46%
Aged and Disability Services	Domestic Assistance -out of core hours	per hour	Discretionary	\$63.58	\$65.20	2.55%
Aged and Disability Services	Domestic Assistance -weekends & public holidays	per hour	Discretionary	\$85.47	\$87.60	2.49%
Aged and Disability Services	Personal Care-core hours	per hour	Discretionary	\$60.61	\$62.10	2.46%
Aged and Disability Services	Personal Care- out of core hours	per hour	Discretionary	\$69.74	\$71.50	2.52%
Aged and Disability Services	Personal Care-weekends & public holidays	per hour	Discretionary	\$89.87	\$92.10	2.48%
Aged and Disability Services	Respite Care -core hours	per hour	Discretionary	\$60.61	\$62.10	2.46%
Aged and Disability Services	Respite Care -out of core hours	per hour	Discretionary	\$69.74	\$71.50	2.52%
Aged and Disability Services	Respite Group Activities	per session	Discretionary	\$13.31	\$13.60	2.18%
Aged and Disability Services	Respite Care -weekends & public holidays	per hour	Discretionary	\$89.87	\$92.10	2.48%
Aged and Disability Services	Overnight /8 hour care (non active)	8 hours	Discretionary	\$208.45	\$213.70	2.52%
Aged and Disability Services	24 hour care	24 hours	Discretionary	\$371.36	\$380.60	2.49%
Aged and Disability Services	Property Maintenance	per hour	Discretionary	\$86.46	\$88.60	2.48%
Aged and Disability Services	Meal A – Main, Soup, Sweet and fruit component	per meal	Discretionary	\$16.72	\$17.10	2.27%
Aged and Disability Services	Meal B – Main, Soup and fruit component	per meal	Discretionary	\$14.96	\$15.30	2.27%
Aged and Disability Services	Meal C – Main, Sweet and fruit component	per meal	Discretionary	\$16.28	\$16.70	2.58%
Aged and Disability Services	Meal D – Main and fruit component	per meal	Discretionary	\$13.64	\$14.00	2.64%
Aged and Disability Services	Travel over 10 kms	per km	Discretionary	\$1.65	\$1.70	3.03%
Family Day Care	<b>Assessed - Family Day Care (In Venue)</b>					
Family Day Care	Fee per hour for 'core hours' (8:00am-6:00pm Monday - Friday excluding public holidays)	per hour	Discretionary	\$11.30	\$11.50	1.77%
Family Day Care	Fee per hour for 'non-core hours' (outside core hours, weekends and public holidays)	per hour	Discretionary	\$15.60	\$15.80	1.28%
Family Day Care	<b>Meals</b>					
Family Day Care	Breakfast	per meal per child	Discretionary	Min \$0.00 Max \$3.30	Min \$0.00 Max \$3.30	
Family Day Care	Snack	per meal per child	Discretionary	Min \$0.00 Max \$2.20	Min \$0.00 Max \$2.20	
Family Day Care	Lunch	per meal per child	Discretionary	Min \$0.00 Max \$5.50	Min \$0.00 Max \$5.50	
Family Day Care	Dinner	per meal per child	Discretionary	Min \$0.00 Max \$7.70	Min \$0.00 Max \$7.70	
Family Day Care	Transport (>4cyl vehicle)	per km family	Discretionary	\$1.30	\$1.30	0.00%
Family Day Care	Transport (<4cyl vehicle)	per km family	Discretionary	\$1.10	\$1.10	0.00%

Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Mobile Child Care	<b>Assessed - Mobile Child Care</b>					
Mobile Child Care	Session per hour	Per hour per child	Discretionary	\$12.20	\$12.65	3.69%
Kindergartens	<b>Pre-school - Fees</b>					
Kindergartens	Four year old programs, terms 3 and 4 (Q1 and Q2) per term	per child	Discretionary	\$380.00	\$390.00	2.63%
Kindergartens	Four year old programs, terms 1 and 2 (Q3 and Q4) per term	per child	Discretionary	\$390.00	\$410.00	5.13%
Kindergartens	Three year old programs (stand alone), terms 3 and 4 (Q1 and Q2) per term, 3 hours per week	per child	Discretionary	\$260.00	Now integrated into the 4 year old program	
Kindergartens	Three year old programs (stand alone), terms 1 and 2 (Q3 and Q4) per term, 3 hours per week	per child	Discretionary	\$266.50	Now integrated into the 4 year old program	
Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 3 hours per week	per child	Discretionary	\$130.00	Now integrated into the 4 year old program	
Kindergartens	Three year old programs (integrated), terms 1 and 2 (Q3 and Q4), per term, 3 hours per week	per child	Discretionary	\$133.25	Now integrated into the 4 year old program	
Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 5 hours per week	per child	Discretionary	\$188.00	Now integrated into the 4 year old program	
Kindergartens	Three year old programs (integrated), terms 1 and 2 (Q3 and Q4), per term, 5 hours per week	per child	Discretionary	\$192.70	Now integrated into the 4 year old program	
Environmental Health	<b>REGISTRATIONS</b>					
Environmental Health	<b>Other - Other Health</b>					
Environmental Health	Transfer of Registration	per application	Discretionary	50%	50%	0.00%
Environmental Health	Registered Premises (eg: Hairdressers, Skin Penetration, etc.)	per application	Discretionary	\$152.00	\$156.00	2.63%
Environmental Health	Hairdressers (only providing hairdressing or non skin penetration cosmetics services)	Single Fee Ongoing	Discretionary	\$228.00	\$234.00	2.63%
Environmental Health	Solicitors or Purchasers (Requests or Purchase) 10 Business Days	per application	Discretionary	\$195.00	\$200.00	2.56%
Environmental Health	Solicitors or Purchasers (Requests or Purchase) 5 Business Days or less	per application	Discretionary	\$272.00	\$279.00	2.57%
Environmental Health	New Premises Fitout Inspections prior to registration (includes 2 inspections prior to registration)	per application	Discretionary	50%	50%	0.00%
Environmental Health	<b>Other - Other Health Registered Premises</b>					
Environmental Health	Class 1 - High	per application	Statutory	\$319.00	\$327.00	2.51%
Environmental Health	Class 2 - Medium	per application	Statutory	\$287.00	\$294.00	2.44%
Environmental Health	Class 2 - Medium Community Groups (not for profit)	per application	Statutory	\$217.00	\$223.00	2.76%
Environmental Health	Class 3 - Low	per application	Statutory	\$152.00	\$156.00	2.63%
Environmental Health	Class 4 - No Fee (except water transport)	per application	Statutory	nil	nil	
Environmental Health	Community Group Fund Raising BBQ's and Sausage Sizzles	per application	Statutory	nil	nil	
Environmental Health	Class 2-3 Community Groups Fund Raising (3 or less times per year)	per application	Statutory	nil	nil	
Environmental Health	Water Transport Vehicles	per application	Discretionary	\$152.00	\$156.00	2.63%
Environmental Health	Late registration fee (all categories and registrations)	per late registration	Discretionary	\$60.00	\$62.00	3.33%
Environmental Health	Follow-up Inspection fees (all categories and registrations)	per inspection	Discretionary	\$109.00	\$112.00	2.75%
Environmental Health	(Note: Fees will be adjusted on a quarterly basis for new registrations )			Quarterly pro-rata	Quarterly pro-rata	
Environmental Health	<b>Prescribed premises - Prescribed Accommodation</b>					
Environmental Health	Caravan Parks - 0-25 sites	per inspection	Statutory	\$251.77	\$255.51	1.49%
Environmental Health	Caravan Parks - 26-50 sites	per inspection	Statutory	\$503.54	\$511.02	1.49%
Environmental Health	Caravan Parks - 51-100 sites	per inspection	Statutory	\$1,007.08	\$1,022.04	1.49%
Environmental Health	Caravan Parks - 101-150 sites	per inspection	Statutory	\$1,525.43	\$1,548.09	1.49%
Environmental Health	Caravan Parks - 151-200 sites	per inspection	Statutory	\$2,028.97	\$2,059.11	1.49%
Environmental Health	Caravan Parks - 201-250 sites	per inspection	Statutory	\$2,532.51	\$2,570.13	1.49%
Environmental Health	Caravan Parks - 251-300 sites	per inspection	Statutory	\$3,036.05	\$3,081.15	1.49%
Environmental Health	B & B's, Self Contained, Camps, Hotels & Motels	per application	Discretionary	\$238.00	\$244.00	2.52%
Environmental Health	Water Sampling Fee (Collection and Sample)	per sample	Discretionary	\$217.00	\$223.00	2.76%
Environmental Health	<b>Septic Tank</b>					
Environmental Health	Alterations to System	per application	Discretionary	\$415.00	\$426.00	2.65%
Environmental Health	Septic Tank Applications – Including 2 site inspections	per application	Discretionary	\$532.00	\$546.00	2.63%
Environmental Health	Additional Septic Tank Inspections	per inspection	Discretionary	\$178.00	\$182.00	2.25%
Local Laws	<b>Permits</b>					
Local Laws	Permits Local Laws No.1 and No. 2	per application	Discretionary	\$113.00	\$116.00	2.65%
Local Laws	Roadside Grazing permit	per application	Discretionary	\$1.00	\$1.00	0.00%
Local Laws	Disabled Parking Permit	per permit	Discretionary	\$12.00	\$12.00	0.00%

Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Local Laws	<b>Droving of Livestock</b>					
Local Laws	Application Fee - Non refundable	per application	Discretionary	\$113.00	\$116.00	2.65%
Local Laws	Bond	per application	Discretionary	\$1,000.00	\$1,000.00	0.00%
Local Laws	Daily Fee - cattle	per head	Discretionary	\$0.220	\$0.230	4.55%
Local Laws	Daily Fee - sheep	per head	Discretionary	\$0.064	\$0.066	3.13%
Local Laws	Daily Fee - other livestock	per head	Discretionary	\$0.064	\$0.066	3.13%
Local Laws	Road Leasing Agreement (Policy)	per application	Discretionary	\$188.00	\$193.00	2.66%
Local Laws	<b>Pound fees - Fines Impounding Fees - All other animals, including Poultry and Birds (but not dogs or cats)</b>					
Local Laws	Sustenance	per head per day	Discretionary	\$4.50	\$5.00	11.11%
Local Laws	For every head	per head	Discretionary	\$16.50	\$17.00	3.03%
Local Laws	<b>Pound Fees - Fines Impounding Fees - Cats</b>					
Local Laws	Daily Rate	per animal	Discretionary	\$11.50	\$11.80	2.61%
Local Laws	Release Fee	per animal	Discretionary	\$66.00	\$68.00	3.03%
Local Laws	<b>Pound Fees - Fines Impounding Fees - Dogs</b>					
Local Laws	Daily Rate	per animal	Discretionary	\$11.50	\$11.80	2.61%
Local Laws	Release Fee	per animal	Discretionary	\$99.00	\$101.00	2.02%
Local Laws	<b>Pound Fees - Fines Impounding Fees - Cattle</b>					
Local Laws	Sustenance	per head per day	Discretionary	\$16.50	\$17.00	3.03%
Local Laws	First head	per head	Discretionary	\$97.00	\$101.00	4.12%
Local Laws	Additional head	per head	Discretionary	\$16.50	\$17.00	3.03%
Local Laws	<b>Pound Fees - Fines Impounding Fees - Goats and Pigs</b>					
Local Laws	Sustenance	per head per day	Discretionary	\$11.50	\$11.80	2.61%
Local Laws	First head	per head	Discretionary	\$52.00	\$54.00	3.85%
Local Laws	Additional head	per head	Discretionary	\$16.50	\$17.00	3.03%
Local Laws	<b>Pound Fees - Fines Impounding Fees - Horses</b>					
Local Laws	Sustenance	per head per day	Discretionary	\$16.50	\$17.00	3.03%
Local Laws	First head	per head	Discretionary	\$97.00	\$101.00	4.12%
Local Laws	Additional head	per head	Discretionary	\$16.50	\$17.00	3.03%
Local Laws	<b>Pound Fees - Fines Impounding Fees - Sheep</b>					
Local Laws	Sustenance	per head per day	Discretionary	\$6.65	\$6.80	2.26%
Local Laws	First head	per head	Discretionary	\$33.50	\$34.40	2.69%
Local Laws	Additional head	per head	Discretionary	\$6.65	\$6.80	2.26%
Local Laws	<b>Pound Fees - Transport costs Other Ranger Services</b>					
Local Laws	Transport – total transport costs incurred	per circumstance	Discretionary	100%	100%	0.00%
Local Laws	<b>Registrations - Dog Fees (New Animals 50% from 1 August. No fee from 1 November)</b>					
Local Laws	Full Registration Includes Govt. levy plus adjustments	per animal	Discretionary	\$103.00	\$106.00	2.91%
Local Laws	Concession (not applicable to Menacing, Dangerous and Restricted breed)	per animal	Discretionary	50%	50%	0.00%
Local Laws	Reduced fee Includes Govt. levy	per animal	Statutory	\$34.20	\$35.00	2.34%
Local Laws	Menacing, Dangerous and Restricted Breeds Includes Govt. levy	per animal	Discretionary	\$192.20	\$197.00	2.50%
Local Laws	<b>Registrations - Cat Fees (New Animals 50% from 1 August. No fee from 1 November)</b>					
Local Laws	Full Registration Includes Govt. levy	per animal	Discretionary	\$61.00	\$63.00	3.28%
Local Laws	Concession	per animal	Discretionary	50%	50%	0.00%
Local Laws	Reduced fee Includes Govt. levy	per animal	Statutory	\$20.20	\$20.80	2.97%
Local Laws	<b>Registrations - Registration Fees Registration</b>					
Local Laws	Animal business Includes Govt. levy (2020 \$20)	per site	Discretionary	\$201.00	\$206.00	2.49%
Local Laws	<b>Equipment Hire</b>					
Local Laws	Animal Trap hire	per week	Discretionary	\$0.00	\$0.00	
Local Laws	<b>Local Laws</b>					
Local Laws	Charged at hourly rate applicable for Ranger, Vehicle, Transport	per hour	Discretionary	100%	100%	0.00%
Local Laws	Inspections	per 1/4 hour	Discretionary	100%	100%	0.00%
Local Laws	<b>Infringement Notices Offences and Codes - Control of Livestock Violations Other Ranger Services</b>					
Local Laws	Permit fee plus all inspection and reinstatement costs where applicable	per application	Discretionary	\$113.00	\$116.00	2.65%
Local Laws	<b>Permits - Inspections Local Law</b>					
Local Laws	Reinstatements	per opening	Discretionary	100%	100%	0.00%
Local Laws	<b>Permits - Inspections Other Ranger Services</b>					
Local Laws	Ranger Services to VicRoads	per hour	Discretionary	100%	100%	0.00%
Local Laws	Vehicle Charge – charged at rate as costed out against the unit	per hour	Discretionary	100%	100%	0.00%



Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Waste Management	<b>Landfill - General Industrial Category</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$207.75	\$238.82	14.96%
Waste Management	Large volume rate	per tonne	Discretionary	\$183.82	\$214.30	16.58%
Waste Management	Bricks and Concrete	per tonne	Discretionary	\$11.42	\$11.71	2.54%
Waste Management	Cover Material (Clean)	per tonne	Discretionary	\$59.73	\$61.22	2.49%
Waste Management	<b>Landfill - General Municipal Category</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$166.02	\$194.56	17.19%
Waste Management	Large volume rate	per tonne	Discretionary	\$142.10	\$170.04	19.66%
Waste Management	Contaminated Green Waste	per tonne	Discretionary	\$166.02	\$189.26	14.00%
Waste Management	<b>Landfill - Green Waste and Kitchen Organics</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$91.10	\$93.38	2.50%
Waste Management	Large volume rate	per tonne	Discretionary	\$60.50	\$68.21	12.74%
Waste Management	Contaminated Green Waste	per tonne	Discretionary	\$175.11	\$189.26	8.08%
Waste Management	<b>Transfer Stations - General Industrial Category</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$247.40	\$279.72	13.06%
Waste Management	Bag	per unit	Discretionary	\$6.00	\$6.80	13.33%
Waste Management	Car boot/wheelie bin	per unit	Discretionary	\$9.30	\$10.50	12.90%
Waste Management	Level Trailer/Ute	per trailer	Discretionary	\$37.20	\$42.00	12.90%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Discretionary	\$55.70	\$63.00	13.11%
Waste Management	Level Tandem Trailer	per trailer	Discretionary	\$59.40	\$67.20	13.13%
Waste Management	Heaped Tandem Trailer	per trailer	Discretionary	\$96.50	\$109.10	13.06%
Waste Management	Uncompacted	per cubic meter	Discretionary	\$37.10	\$41.96	13.10%
Waste Management	Compacted	per cubic meter	Discretionary	\$74.20	\$83.92	13.10%
Waste Management	<b>Transfer Stations - General Municipal Category</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$214.76	\$235.45	9.63%
Waste Management	Bag	per unit	Discretionary	\$5.20	\$5.70	9.62%
Waste Management	Car boot/wheelie bin	per unit	Discretionary	\$8.10	\$8.90	9.88%
Waste Management	Level Trailer/Ute	per trailer	Discretionary	\$32.30	\$35.40	9.60%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Discretionary	\$48.40	\$53.00	9.50%
Waste Management	Level Tandem Trailer	per trailer	Discretionary	\$51.60	\$56.60	9.69%
Waste Management	Heaped Tandem Trailer	per trailer	Discretionary	\$83.80	\$91.90	9.67%
Waste Management	Uncompacted	per cubic meter	Discretionary	\$32.20	\$35.32	9.69%
Waste Management	Compacted	per cubic meter	Discretionary	\$64.40	\$70.64	9.69%
Waste Management	<b>Transfer Stations - Green Waste and Kitchen Organics</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$113.88	\$116.14	1.98%
Waste Management	Bag	per unit	Discretionary	\$3.70	\$3.80	2.70%
Waste Management	Car boot/wheelie bin	per unit	Discretionary	\$5.70	\$5.90	3.51%
Waste Management	Level Trailer/Ute	per trailer	Discretionary	\$22.80	\$23.30	2.19%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Discretionary	\$34.20	\$34.90	2.05%
Waste Management	Level Tandem Trailer	per trailer	Discretionary	\$36.50	\$37.20	1.92%
Waste Management	Heaped Tandem Trailer	per trailer	Discretionary	\$59.30	\$60.40	1.85%
Waste Management	Uncompacted	per cubic meter	Discretionary	\$22.78	\$23.23	1.98%
Waste Management	Compacted	per cubic meter	Discretionary	\$45.55	\$46.46	2.00%
Waste Management	<b>Landfill and Transfer Stations- Recycling</b>					
Waste Management	Price per Tonnage	per tonne	Discretionary	\$136.00	\$170.50	25.37%
Waste Management	Bag	per unit	Discretionary	\$1.70	\$1.70	0.00%
Waste Management	Car boot/wheelie bin	per unit	Discretionary	\$2.60	\$2.60	0.00%
Waste Management	Level Trailer/Ute	per trailer	Discretionary	\$10.20	\$10.30	0.98%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Discretionary	\$15.30	\$15.40	0.65%
Waste Management	Level Tandem Trailer	per trailer	Discretionary	\$16.40	\$16.40	0.00%
Waste Management	Heaped Tandem Trailer	per trailer	Discretionary	\$26.60	\$26.60	0.00%
Waste Management	Uncompacted	per cubic meter	Discretionary	\$10.20	\$12.79	25.39%
Waste Management	Compacted	per cubic meter	Discretionary	\$20.40	\$25.58	25.39%
Waste Management	<b>Dead Animal Composting</b>					
Waste Management	Dogs /Cats/Sheep	per animal	Discretionary	\$9.40	\$9.64	2.55%
Waste Management	Yearling	per animal	Discretionary	\$23.00	\$23.58	2.52%
Waste Management	Heifer/Alpaca	per animal	Discretionary	\$38.50	\$39.46	2.49%
Waste Management	Cow/bulls and horses	per animal	Discretionary	\$85.50	\$87.64	2.50%
Waste Management	<b>Steel and Waste Oil Municipal Category</b>					
Waste Management	Steel		Discretionary	\$0.00	\$0.00	
Waste Management	Gas Bottles	Each	Discretionary	\$10.00	\$10.00	0.00%
Waste Management	Used motor oil		Discretionary	\$0.00	\$0.00	

Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Waste Management	<b>Silage Wrap (Plasback bags)</b>					
Waste Management	Clean	per bag	Discretionary	N/A	N/A	
Waste Management	Contaminated	per bag	Discretionary	N/A	N/A	
Waste Management	<b>Mattresses</b>					
Waste Management	Single Mattress	per unit	Discretionary	\$24.60	\$25.22	2.52%
Waste Management	Double Mattress	per unit	Discretionary	\$37.00	\$37.93	2.51%
Waste Management	<b>E-Waste Recycling</b>					
Waste Management	Small Items	per unit	Discretionary	\$0.00	\$0.00	
Waste Management	Medium Items	per unit	Discretionary	\$0.00	\$0.00	
Waste Management	Large	per unit	Discretionary	\$0.00	\$0.00	
Waste Management	<b>Waste Management Charges</b>					
Waste Management	Waste Management Charge (Residential)	Annual per service	Discretionary	\$359.20	\$356.40	-0.78%
Waste Management	Kerbside Collection Waste 120l (Schools and Businesses)	Annual per service	Discretionary	\$154.00	\$154.00	0.00%
Waste Management	Kerbside Collection Waste 240l (Schools and Businesses)	Annual per service	Discretionary	\$258.00	\$258.00	0.00%
Waste Management	Kerbside Collection Organics (Schools and Businesses)	Annual per service	Discretionary	\$118.00	\$118.00	0.00%
Waste Management	Kerbside Collection Recycling (Schools and Businesses)	Annual per service	Discretionary	\$97.00	\$97.00	0.00%
Waste Management	Kerbside Collection Waste 120l (Community Groups)	Annual per service	Discretionary	\$93.00	\$93.00	0.00%
Waste Management	Kerbside Collection Waste 240l (Community Groups)	Annual per service	Discretionary	\$136.50	\$136.50	0.00%
Waste Management	Kerbside Collection Organics (Community Groups)	Annual per service	Discretionary	\$84.00	\$84.00	0.00%
Waste Management	Kerbside Collection Recycle (Community Groups)	Annual per service	Discretionary	\$77.00	\$77.00	0.00%
Waste Management	Replacement Kitchen Organics Bags	Per Roll	Discretionary	\$6.50	\$6.50	0.00%
Waste Management	Replacement Kitchen Organics Bin	Per Caddy	Discretionary	\$16.00	\$16.00	0.00%
Waste Management	Replacement Kerbside Waste Bin (120l)	Per Bin	Discretionary	\$85.00	\$85.00	0.00%
Waste Management	Replacement Kerbside Recycling Waste Bin (240l)	Per Bin	Discretionary	\$91.00	\$91.00	0.00%
Waste Management	Replacement Kerbside Green Waste Bin (240l)	Per Bin	Discretionary	\$91.00	\$91.00	0.00%
Senior Citizens	<b>Senior Citizen Centre - Activity Community Activities – Dining Room</b>					
Senior Citizens	Commercial Hirers & Government Depts.	full day	Discretionary	\$157.00	\$161.00	2.55%
Senior Citizens	Commercial Hirers & Government Depts.	half day	Discretionary	\$79.00	\$81.00	2.53%
Senior Citizens	Single Bookings - Community	full day	Discretionary	\$52.00	\$53.00	1.92%
Senior Citizens	Single Bookings - Community	half day	Discretionary	\$26.00	\$27.00	3.85%
Senior Citizens	Regular Users (per year)	monthly users	Discretionary			
Senior Citizens	Regular Users (per year)	weekly users	Discretionary			
Senior Citizens	<b>Senior Citizen Centre - Facility Whole Facility</b>					
Senior Citizens	Hourly rate	per hour	Discretionary	\$68.00	\$70.00	2.94%
Stadiums	<b>Camperdown and Timboon Community Sports Stadiums</b>					
Stadiums	All Sports - Senior Fee	per person per session	Discretionary	\$6.80	\$6.80	0.00%
Stadiums	All Sports - Junior Fee	per person per session	Discretionary	\$4.70	\$4.70	0.00%
Other Council Buildings	<b>Heritage - Clock Tower Visit</b>					
Other Council Buildings	Adult	per person	Discretionary	\$2.50	\$2.50	0.00%
Other Council Buildings	Concession and Students	per person	Discretionary	\$1.50	\$1.50	0.00%
Other Council Buildings	Child	per person	Discretionary	\$1.00	\$1.00	0.00%
Swimming Pools	<b>Swimming Pools - Managed by Contractor for Council</b>					
Swimming Pools	Child	per child	Discretionary	\$3.90	\$4.00	2.56%
Swimming Pools	Adult	per person	Discretionary	\$4.80	\$4.90	2.08%
Swimming Pools	Family (defined 2 adults and children < 18)	per family	Discretionary	\$14.40	\$14.70	2.08%
Swimming Pools	School Swim (Non Members)	per person	Discretionary	\$2.60	\$2.70	3.85%
Swimming Pools	Day Hire	per day	Discretionary	\$207.00	\$212.00	2.42%
Swimming Pools	Season Ticket - Child	per season	Discretionary	\$78.00	\$80.00	2.56%
Swimming Pools	Season Ticket - Adult	per season	Discretionary	\$88.00	\$90.00	2.27%
Swimming Pools	Season Ticket - Family (defined 2 adults and children < 18)	per season	Discretionary	\$172.00	\$175.00	1.74%
Recreation Management	<b>Recreation Equipment Hire Small Marquee / BBQ</b>					
Recreation Management	Council Organised Events	per day	Discretionary	\$0.00	\$0.00	
Recreation Management	Commercial Hirers	per day	Discretionary	\$115.00	\$118.00	2.61%
Recreation Management	Not for Profit Community Groups	per day	Discretionary	\$0.00	\$0.00	
Ed Gym	<b>Ed Gym</b>					
Ed Gym	1 child	per session	Discretionary	\$5.90	\$6.00	1.69%
Ed Gym	2 children	per session	Discretionary	\$10.70	\$11.00	2.80%
Ed Gym	3 children	per session	Discretionary	\$14.30	\$14.50	1.40%



Business Unit	Description	Unit of measure	Statutory / Discretionary	2020-2021 Fees	2021-2022 Fees	% Change
Finance	<b>Bad Debts</b>					
Finance	Any account listed with Council's debt collectors	per debt listed	Discretionary	\$16.50	\$17.00	3.03%
Finance	Debts listed for collection via Credit Clear	per debt listed	Discretionary	\$7.50	\$7.50	0.00%
Finance	Debt recovery costs - Non magistrates Court	per debt listed	Discretionary	At cost	At cost	
Finance	<b>Transaction fees</b>					
Finance	Declined Direct Debit fee	Per declined transaction	Discretionary	\$5.50	\$5.65	2.73%
Finance	Dishonoured Cheque	Per dishonoured cheque	Discretionary	\$15.00	\$15.40	2.67%
Rates	<b>Land Information Certificates</b>					
Rates	Land Information Certificates	each	Statutory	\$27.00	\$27.40	1.48%
Rates	Land Information Certificates - Urgent request	each	Discretionary	\$87.50	\$90.00	2.86%
Rates	Provision of sales data	Yearly	Discretionary	\$230.00	\$235.00	2.17%
Knowledge & Record Services	<b>Freedom of Information Requests</b>					
Knowledge & Record Services	Freedom of Information request for access to document(s)	per request	Statutory	\$29.60	\$30.06	1.55%
Knowledge & Record Services	Charge for search time	Hourly Rate	Statutory	\$22.20	\$22.55	1.55%
Knowledge & Record Services	Charge for supervision	per hour	Statutory	\$22.20	\$22.55	1.55%
Knowledge & Record Services	Freedom of Information request report cost	per A4 page	Statutory	\$0.40	\$0.40	0.00%
Information and Communications Technology	<b>Printing</b>					
Information and Communications Technology	Plan Printing	A3 sheet	Discretionary	\$3.60	\$3.70	2.78%
Information and Communications Technology	Plan Printing	A1 & A2 sheet	Discretionary	\$7.20	\$7.40	2.78%
Information and Communications Technology	Plan Printing	A0	Discretionary	\$9.50	\$9.75	2.63%
Private Works	<b>Private Works</b>					
Private Works	Direct cost and overhead recovery plus margin	% of cost				
Private Works	Additional Park Mowing	Per request		\$0.00	\$185.00	100.00%
Works Management	<b>Cobden - Airfield</b>					
Works Management	Commercial Operators - unlimited use	per year	Discretionary	\$287.00	\$295.00	2.79%

End of Corangamite Shire Budget 2021-2022