



CORANGAMITE
SHIRE

Corangamite Shire

BUDGET

2017-2018

Adopted 13 June 2017

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Introduction

Corangamite Shire Council is pleased to release the Council Budget 2017-2018. The budget builds on our Council Plan 2017-2021 which focuses on the following six strategic themes:

- Governance and Financial Sustainability
- Roads
- Vibrant Economy, Agriculture and Tourism
- Built and Natural Environment
- Safe and Healthy Communities
- Organisational Performance.

The Council Plan 2017-2021, sets out our strategy to deliver our vision over the full term of the Council.

The proposed budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of proposed capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

Council has proposed to repay all borrowings in the 2017-2018 Budget. This strategy will allow council to absorb the impact of any future financial shocks. The funds which were allocated to repay borrowings in future years will be allocated to a reserve to help pay for future infrastructure requirements.

The proposed budget includes a rate increase of 2 per cent. This is in line with the State Government's rate capping framework which has capped rate increases by Victorian councils. While Council has not elected to apply to the Essential Services Commission (ESC) for a variation, it has found savings and initiatives to cover the reduction in income. This will result in some impact on services Council provides but will not impact on our strong commitment to maintain our infrastructure, particularly the local road network.

In this proposed budget we have allocated funding of \$15 million for new assets, asset upgrades and renewals. Highlights of the capital program include:

- Roads (\$7.30 million) – including rehabilitation, roads to recovery projects, resheeting and kerb and channel improvements
- Bridges (\$2.17 million) – including \$1.60 million towards stage 2 of the Castle Carey bridge replacement and road realignment
- Buildings (\$0.71 million) – including Terang Civic Hall Main Entrance and Toilet Renewal (\$150,000), Camperdown clock tower works (\$133,000), Swimming Pool renewals (\$90,000)
- Plant and Equipment (\$2.77 million) – including ongoing cyclical replacement of the plant and vehicle fleet (\$2.45 million) and upgrade and replacement of information technology (\$318,000).
- Streetscapes (\$1.16 million) – including Stage 1 construction of Port Campbell (\$1.14 million).

We have also allocated funding to continue existing community grants programs including

- Community Grants Funding \$50,000
- Community Planning township allocations \$15,000
- CBD Façade Improvement Program \$30,000
- Facility Grants \$50,000
- Environment Support Grants \$30,000.

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. You are encouraged to read the remainder of this document, in conjunction with our Council Plan 2017-2021.

Executive summary

Council has prepared a Budget for 2017-2018 which is aligned to the Council Plan 2017-2021. It seeks to maintain services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate cap mandated by the State Government.

This Budget projects a surplus of \$5.2m for 2017-2018, however, it should be noted that the adjusted underlying result is a surplus of \$0.79m after adjusting for capital grants and contributions (refer Sections 5).

1. Key things we are funding

- 1) Ongoing delivery of services to the Corangamite Shire community of \$45.72 million in total commitments. These services are summarised in Section 2.
- 2) Early repayment of borrowings. The budget has proposed to repay all borrowing within the 2017-2018 year. Amounts allocated to repayments in future years will be allocated to an infrastructure fund which will be used to pay for future infrastructure requirements.
- 3) Total capital works program of \$15 million including continued investment in infrastructure assets (\$10.1m) primarily for renewal works. This includes roads (\$7.3m); bridges (\$2.2m); footpaths (\$0.1m); drainage (\$0.3m); waste management (\$0.1m); recreational parks, open space and streetscapes (\$1.3m). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Section 6 and Appendix B and C.

2. The Rate Rise

- a. The average rate will rise by 2.0% in line with the order issued by the Minister for Local Government on 16 December 2016.
- b. Key drivers
 - i. Incorporating savings and initiatives to absorb the impact of rate capping
 - ii. To fund renewal of infrastructure and community assets
 - iii. To cope with cost shifting from the State Government
- c. This is not a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2016 (as amended by supplementary valuations).
- d. The waste service charge incorporating kerbside collection will increase by 3.3% per property reflecting increases in price due to regulations imposed by the EPA.
- e. Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.50. The other \$96.50 goes to the State and Federal Governments.
- f. Refer Section 7 for further Rates and Charges details.

3. Key Statistics

- **Total Revenue:** \$43.7 million (2016-2017 = \$41.6 million)
- **Total Expenditure:** \$38.5 million (2016-2017 = \$38.2 million)
- **Accounting Result:** \$5.2 million surplus (2016-2017 = \$3.4 million surplus)
(Refer Income Statement in Section 3)
(Note: Based on total income of \$43.7million which includes capital grants and contributions)
- **Budget commitments:**
 - Operating expenditure \$28,180,215
 - Capital expenditure \$14,997,700
 - Loan redemption including interest \$2,400,000
 - Transfers to reserves \$141,500

\$45,719,415
- **Underlying operating result:** \$0.79 million surplus (2016-2017 = \$1.0 million surplus)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses)
- **Cash result:** \$1.1 million deficit (2016-2017 = \$1.3 million deficit)
(Refer Statement of Cash Flows in Section 3)
This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.
- Total **Capital Works Program** of \$15.00 million
 - \$8.70 million from Council operations (rates funded)
 - \$0.67 million from asset sales
 - \$5.42 million from external grants
 - \$0.21 million from Contributions

4. Budget Influences

A range of internal and external influences have significantly affected the setting of the 2017-2018 budget. Most notable has been the introduction of the State Government's rate capping framework which is effective from 1 July 2016. There is a risk indexation of Federal Financial Assistance Grants may not recommence in which case the impact will be an additional \$142,000 in 2017-2018 on top of the cumulative funding loss of \$544,000 over the three prior financial years, however, the greater concern will be the compounding impact of this loss on future years.

Other issues that have also impacted the budget include:

- An ongoing tight regulatory environment.
- Forecast modest economic growth; CPI is estimated to be 2% in 2017-2018.
- Reduced returns from investments due to sustained low interest rates.
- Employee related costs increasing due to Enterprise Agreement (EA) at an average of 2%. The new agreement is expected to be finalised by 30 June 2017.
- Acknowledging a reduction in service levels in a financially constrained environment is necessary.
- Aligning the budget with Community Planning outcomes.

Notwithstanding the impacts above, there continues to be a focus to delivering services more efficiently through various savings initiatives and productivity savings.

5. State and Federal government Budget wish list

- a. Shipwreck Coast Masterplan funding, including Port Campbell Streetscape.

- b. Additional funding support from the State Government to assist rural councils to cope with the impact of rate capping.
- c. Increased funding from the State Government to equitably fund services such as libraries, school crossing supervisors, fire permits, fire hydrants, SES contributions and maternal and child health services.

Budget Reports

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

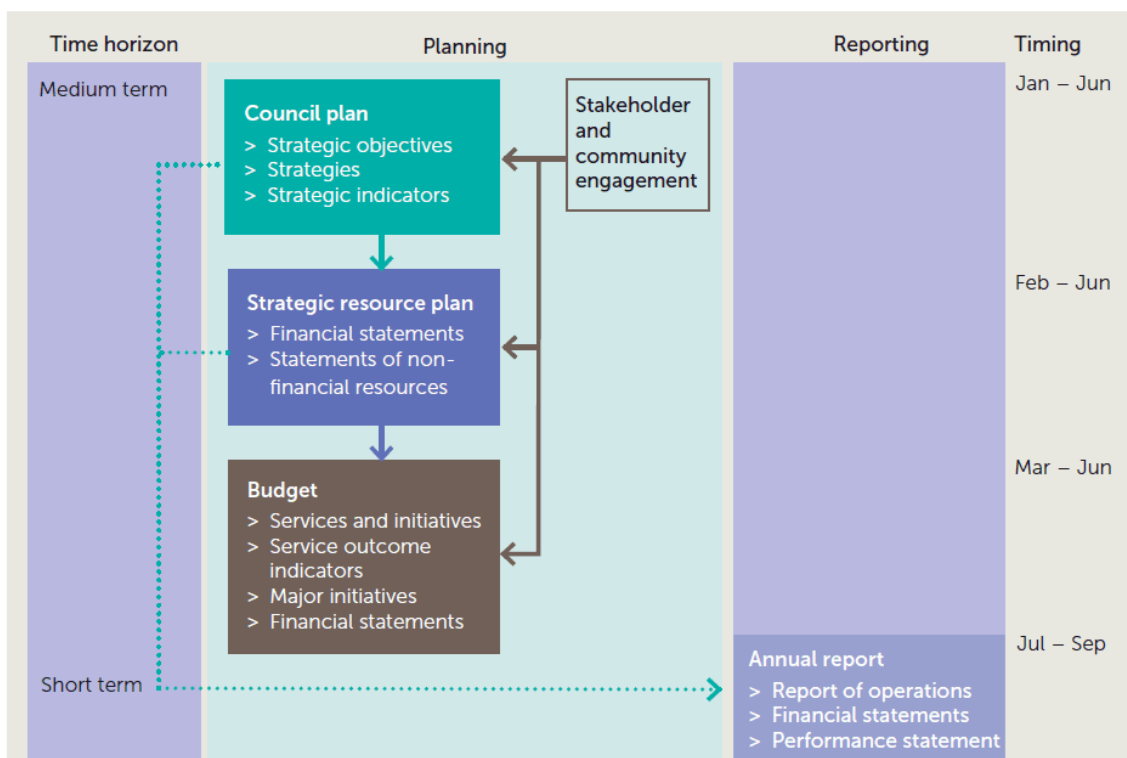
- 1 Links to Council Plan
- 2 Services and service indicators
- 3 Financial statements
- 4 Financial performance indicators
- 5 Grants and borrowings
- 6 Detailed list of capital works
- 7 Rates and charges

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, which is part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

The Council Plan articulates the Council vision, mission and values and is prepared with reference to Council's township community plans.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

1.2 Our purpose

Our vision

We strive for a connected and thriving community.

Our mission

We will manage the opportunities and challenges facing Corangamite Shire to ensure that we improve the lives of people through strong, ethical and responsive representation with a focus on providing value to ratepayers.

Our values

Corangamite Shire will display the following behaviours in the way we conduct business

- Respect
- Integrity
- Innovation
- Collaboration
- Leadership.

Key Challenges and opportunities

Challenges

- Cost shifting and expansion of service delivery
- Delivering services in a financially constrained environment
- Poor education attainment
- Communications and connections (NBN)
- Roads, weeds and drainage.

Opportunities

- Economically competitive
- Tourism, including the Shipwreck Coast Master Plan and Twelve Apostles Trail
- Gas, natural resources/energy
- Diversifying agricultural enterprise
- Quality of life/liveability for all ages, walking trails, location, affordable land, landscapes.

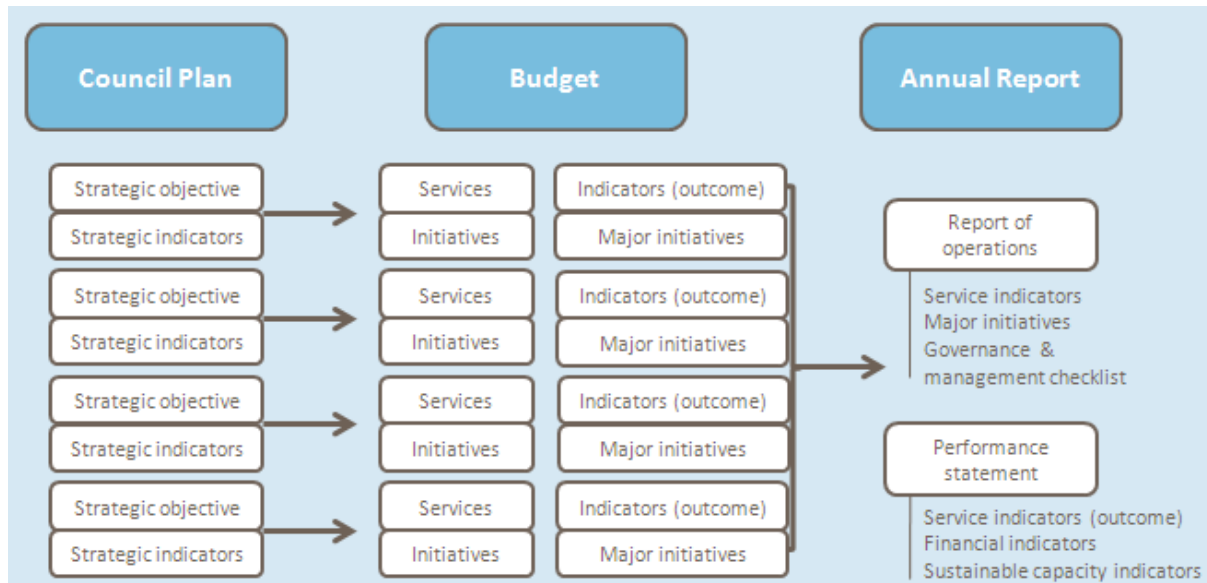
1.3 Strategic objectives

Council delivers activities and initiatives under various service categories. Each contributes to the achievement of one of the six Strategic Themes as set out in the Council Plan for the year 2017 to 2021. The following table lists the six Strategic Themes as described in the Council Plan.

Strategic Theme	Description
1. Governance and Financial Sustainability	We are committed to ensuring the ethical behaviour of Councillors and staff, maintaining good governance and remaining financially sustainable.
2. Roads	We are committed to maintaining our local roads and advocating to the State and Federal Governments for improvements to the road network.
3. Vibrant Economy, Agriculture and Tourism	We value the importance of local business to our economy and the overall prosperity of Corangamite Shire.
4. Built and Natural Environment	We are committed to improving the liveability of Corangamite Shire through the management of facilities, town planning and environmental sustainability.
5. Safe and Healthy Communities	We are committed to working towards ensuring the safety, health and wellbeing of our communities.
6. Organisational Performance	We value our employees, their contribution and are committed to providing a safe workplace. We will ensure our organisation delivers a high level of customer service and our employees act with integrity at all times

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2017-2018 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

2.1 Strategic Objective 1: Governance and Financial Sustainability

We are committed to ensuring the ethical behaviour of Councillors and staff, maintaining good governance and remaining financially sustainable.

Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Governance	The area of governance provides direct administrative support to councillors and includes the Chief Executive Officer and support staff. It includes organisational marketing and publications, such as the Council Plan.	1,035 0 1,035
Finance	Finance provides all the financial support for Council including rating, investment management, payroll, creditors and property valuation.	1,025 (486) 539
Corporate and Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	499 0 499

Major Initiatives

- Long Term Financial Plan Reviewed (\$nil net cost)
- Borrowing Strategy drafted (\$nil net cost cost)
- Complete review of Rating Strategy (\$nil net cost)
- Priority projects advocacy material prepared (\$10,000 net cost)
- Make submissions to State and Federal Government Budget (\$nil net cost).

Initiatives

- Accounts Payable automation (\$100,000 net cost)
- Procurement Analysis Tool (\$14,000 net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.2 Strategic Objective 2: Roads

We are committed to maintaining our local roads and advocating to the State and Federal Governments for improvements to the road network.

Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Roads	This area undertakes regular maintenance on Councils roads and drainage and will oversee the capital program for roads and drainage	3,392 0 3,392
Works & Service Management	This service provides the management, administration and supervisory support for Council roads, parks and gardens and fleet operations. It also manages our internal works unit in implementation of major capital and operational works, as well as provision of contract management.	1,148 (225) 923
Works	Works includes operational maintenance activities to maintain Council's extensive road network and parks and gardens activities. It includes street tree maintenance as well as depot operations as well as works carried out for private customers.	1,954 (62) 1,892
Private Works	This service is to provide the management and operational support to manage private works carried out by Council under contract or quote.	593 (551) 41
Plant	This service purchases and maintains Council's car and heavy plant fleet to meet functional requirements and safety needs. The net surplus is used to fund capital purchases.	(1,577) (100) (1,677)

Major Initiative

- Update Road Asset Management Plan (\$nil net cost)
- Develop a process for the identification of roadside drainage priorities throughout the local road network (\$nil net cost)
- Research and collate data to support messages concerning asset renewal, road condition, driver safety, business productivity and the region's economy impacts (\$nil net cost)
- Identify strategic inland tourist routes from Great Ocean Road (\$nil net cost).

Initiatives

- Drainage Improvements – Local Roads (\$500,000 net cost)
- Redundant Roadside Signage Removal (\$20,000 net cost)
- Directional line marking and signs on Twelve Apostles Food Artisans Trail (\$15,000 net cost).

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.3 Strategic Objective 3: Vibrant Economy, Agriculture and Tourism

We value the importance of local business to our economy and the overall prosperity of Corangamite Shire.

Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Economic Development	Economic Development develops and manages projects to support the business and tourism sector. It includes contributions to the Regional Tourism Board.	230 0 230
Saleyards	Includes the direct management and operation of the Camperdown Livestock Selling Centre.	628 (707) (80)
Tourism	Provision of tourist information services at Port Campbell and management of information centres.	398 (69) 329

Major Initiatives

- Advocate for improvements to infrastructure to facilitate industry expansion (\$nil net cost)
- 2017-2018 Retail Area Façade Improvement Program (\$30,000 net cost)

Initiatives

- Terang Country Music Festival (\$5,000 net cost)
- Population Attraction Program (\$10,000 net cost)
- Cobden Spring Festival (\$2,000 net cost)
- Volcanic Trail Weed Spraying (\$700 net cost)
- Great Ocean Road Regional Tourism – Project Funding (\$20,000 net cost)
- Economic Development Strategy – Year 1 implementation (\$30,000 net cost)
- Facilitation of dairy hub in Camperdown (\$30,000 net cost)
- Food and Fibre Strategy – Value add opportunity investigation (\$30,000 net cost)
- Market development and marketing materials for Asian markets (\$10,000 net cost)
- Camperdown Court House – Information Centre Operations (\$5,000 net cost)
- Festival and Events Funding (\$25,000 net cost)
- Saleyards future planning (\$40,000 net cost).

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year <i>less</i> the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

2.4 Strategic Objective 4: Built and Natural Environment

We are committed to improving the liveability of Corangamite Shire through the management of our facilities, town planning and environmental sustainability.

Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Building and Planning	Statutory Building and Planning provides management and administration of Council's planning scheme and building services, including processing of permits, enforcement and representation at appeals. Strategic Planning provides management and support services for strategic town planning initiatives and heritage functions. It includes the undertaking of strategic studies and research in the review and update of the Corangamite Planning Scheme.	761 (314) 447
Sustainable Development Management	Sustainable Development Management provides executive support and strategy development services for Council's development units and includes the Director of Sustainable Development.	680 (16) 664
Waste Management	The waste management area provides the management and operations for Council's kerbside collection services, transfer stations and the Corangamite Regional Landfill. It also provides funding for waste projects.	3,771 (2,387) 1,384
Asset Management	This service undertakes design, supervision and planning for Council's road infrastructure assets. It also provides support and advice on engineering related activities for Council services and private development services.	817 0 817
Environment	This service provides the management and support for Council's environmental initiatives, including management and funding of projects and Camperdown's Elms.	421 (60) 361
Building and Facilities	Building and facilities maintenance provides the long term maintenance management programs and operation of Council's property assets. It also provides specific programs and projects to support community managed facilities.	2,713 (209) 2,504

Major Initiatives

- Seek State Government support and funding for Port Campbell Urban Design (\$nil net cost)
- Investigate combined waste contracts with other municipalities by December 2017 (\$nil net cost)
- Trial the introduction of compostable bags to the food organics and garden organics recycling process in Kerbside Collection (\$nil net cost)
- Allocate funding to the community through the Environment Support Fund (\$30,000 net cost)
- Investigate community management options for Mount Noorat (\$nil net cost)
- Continue to advocate for State Government funding for the roll out of efficient street lighting on Main Roads (\$nil net cost)

Initiatives

- Camperdown Streetscape Planting (\$3,000 net cost)
- Terang Streetscape Plantings (\$5,000 net cost)
- Rural Living Review and Strategy (\$50,000 net cost)
- VicSmart Planning Scheme Amendment C43 (\$15,000 net cost)
- Red Tape Reduction Planning Scheme Amendment C44 (\$15,000 net cost)
- Actions from Intensive Animal Industries Initiative (\$30,000 net cost)
- Camperdown Botanic Garden – Tree Labels (\$2,000 net cost)
- Additional Weed Funding (\$50,000 net cost)
- Elm Leaf Beetle Management Plan Treatment (\$20,000 net cost)
- Waste Management Strategy (\$50,000 net cost)
- Grants Program – Community (\$50,000 net cost)
- Grants Program – Facilities (\$50,000 net cost)
- Twelve Apostles Trail – Stage 1 Technical Assessments (\$100,000 net cost)
- Urban Street Tree Asset Management Program (\$85,000 net cost)
- Thompson Street, Terang Poplar Works (\$80,000 net cost)
- A Focus on Safety Implementation (\$20,000 net cost).

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.5 Strategic Objective 5: Safe and Healthy Communities

We are committed to working towards ensuring the safety, health and wellbeing of our communities.

Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Community Relations	Community Relations provides the initial contact with our citizens and supports internal customers through the provision of customer service. It also provides media, marketing and communications services internally and externally in addition to overseeing community planning and engagement commitments. This area also provides funding for Council's cultural programs and activities and develops plans and strategies to facilitate cultural practices.	1,197 (41) 1,156
Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	259 (20) 239
Children's Services	Provides for management and operation of Council's maternal and child health , family day care, in-home childcare, mobile childcare, Kindergartens and preschools.	2,989 (3,042) (53)
Youth services	Youth services provides management and operation of Council's youth services, including Youth Council and Freeza funding.	147 (55) 92
Aged and Disability	The aged and disability area provides management and operation of Council's aged and disability support services and assessments, meals on wheels, home property maintenance and home care.	1,535 (1,398) 136
Environmental Health and Immunisations	Provides management and operations of environmental health services, including septic tank permits, and registration of premises as well as Council's community immunisations.	250 (123) 127
Emergency Management and Local Laws	Provides operation and administration of emergency management, fire protection and animal regulation and local laws. It also includes staff for school crossing supervision	867 (151) 716
Recreation and facility management administration	This service provides the management support and co-ordination resources for recreation and facility management including libraries and swimming pools . Recreation Programs provides varied ongoing programs to support recreation pursuits in the Shire. It includes support provided to community groups for development and project initiatives.	373 (29) 344

Major Initiatives

- Complete NDIS registration and commence service delivery (\$nil net cost)
- Reviews of Community Plans for Princetown, Darlington and Noorat (\$nil net cost)
- Update footpath strategic network plans for towns and develop program of footpath installation (\$nil net cost)
- Consider shared hockey/tennis facility at Lakes Recreation Reserve (\$nil net cost)
- Work in partnership with CRLC to implement a program of marketing and promotion of library services (\$nil net cost)
- Council adoption of 2017-2021 Municipal Health and Wellbeing Plan (\$10,000 net cost).

Initiatives

- Community Planning (\$15,000 net cost)
- Robert Burns Scottish Festival (\$8,000 net cost)
- South West Games 2017 (\$15,000 net cost)
- Recreation and Open Space Strategy – Implementation Year 2 (\$10,000 net cost)
- Beyond the Bell local backbone support (\$16,381 net cost)
- Domestic Animal Management Plan (\$5,000 net cost).

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities	Number of visits to aquatic facilities / Municipal population

(Number of visits to aquatic facilities per head of municipal population)

2.6 Strategic Objective 6: Organisational Performance

We value our employees, their contribution and are committed to providing a safe workplace. We will ensure our organisation delivers a high level of customer service and our employees act with integrity at all times.

Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Information Systems	Information Systems provides all IT support and licensing for Council's operation. It also includes operation of and support for Council's telephone, mobile and internet communication and records management	1,225 (23) 1,202
HR & Risk	Human Resources provides all the support services in relation to recruitment, training and enterprise bargaining. It also includes Risk Management services which manages workplace compliance, OH&S and supports the organisation in protection from loss and damage.	1,026 (11) 1,015

Major Initiatives

- Identify opportunities for transactions and forms that can be delivered by e-commerce (\$nil net cost)
- Investigate opportunities for shared services with neighbouring councils for Regional Procurement (\$nil net cost)

Initiatives

- On-line learning management system (\$30,000)
- Drug and Alcohol Testing Program (\$12,000)

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2017-2018 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Governance & Financial Sustainability	2,073	2,559	(486)
Roads	4,571	5,510	(939)
Vibrant Economy, Agriculture & Tourism	479	1,255	(776)
Built and Natural Environment	6,178	9,164	(2,986)
Safe & Healthy Communities	2,757	7,618	(4,860)
Organisational Performance	2,217	2,251	(34)
Total services and initiatives	18,275	28,356	(10,081)
Other non-attributable	10,132		
Deficit before funding sources	28,407		
Funding sources:			
Rates & charges	(20,578)		
Capital grants	(5,824)		
Financial assistance grants	(7,240)		
Total funding sources	(33,643)		
Surplus for the year	(5,235)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2018-2019 to 2020-2021 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report:

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

3.1 Comprehensive Income Statement

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016- 2017 \$'000	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000
Income					
Rates and charges	20,131	20,578	21,041	21,568	22,107
Statutory fees and fines	235	238	243	249	255
User fees	6,014	6,067	6,214	6,383	6,557
Grants - Operating	14,338	10,292	10,376	10,635	10,901
Grants - Capital	5,312	5,824	13,010	3,784	3,055
Contributions - monetary	295	253	324	357	368
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	0	0	0	0	0
Other income	587	472	484	498	513
Total income	46,911	43,723	51,693	43,474	43,756
Expenses					
Employee costs	14,961	14,982	15,282	15,587	15,899
Materials and services	15,310	10,173	10,119	10,423	10,736
Bad and doubtful debts	97	2	2	2	2
Depreciation and amortisation	9,450	10,132	10,700	11,047	11,392
Borrowing costs	139	176	0	0	0
Other expenses	3,898	3,023	3,099	3,192	3,288
Total expenses	43,855	38,488	39,203	40,252	41,316
Surplus/(deficit) for the year	3,056	5,235	12,490	3,223	2,440
Other comprehensive income	0	0	0	0	0
Total comprehensive result	3,056	5,235	12,490	3,223	2,440

3.2 Balance Sheet

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016- 2017 \$'000	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000
Assets					
Current assets					
Cash and cash equivalents	13,920	12,807	12,600	12,968	13,324
Trade and other receivables	1,803	1,848	1,894	1,946	2,000
Other financial assets	154	97	97	97	97
Inventories	67	67	67	67	67
Other assets	1,274	1,274	1,274	1,274	1,274
Total current assets	17,218	16,093	15,932	16,352	16,762
Non-current assets					
Trade and other receivables	68	68	66	64	62
Investments in associates and joint ventures	237	237	237	237	237
Property, infrastructure, plant & equipment	415,788	419,989	432,846	435,831	438,033
Other financial assets	123	113	45	16	(0)
Total non-current assets	416,216	420,407	433,195	436,148	438,332
Total assets	433,434	436,500	449,127	452,500	455,094
Liabilities					
Current liabilities					
Trade and other payables	2,187	2,242	2,298	2,367	2,438
Trust funds and deposits	322	322	322	322	322
Provisions	3,725	3,500	3,570	3,641	3,714
Interest-bearing loans and borrowings	957	0	0	0	0
Total current liabilities	7,191	6,064	6,190	6,330	6,474
Non-current liabilities					
Provisions	5,368	5,593	5,603	5,614	5,624
Interest-bearing loans and borrowings	1,268	0	0	0	0
Total non-current liabilities	6,636	5,593	5,604	5,614	5,625
Total liabilities	13,827	11,657	11,793	11,944	12,098
Net assets	419,608	424,843	437,333	440,556	442,995
Equity					
Accumulated surplus	213,703	219,827	231,794	234,465	236,332
Reserves	205,904	205,016	205,539	206,091	206,663
Total equity	419,608	424,843	437,333	440,556	442,995

3.3 Statement of Changes in Equity

For the four years ending 30 June 2021

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2016-2017 Forecast				
Balance at beginning of the financial year	416,552	212,138	2,670	1,252
Surplus/(deficit) for the year	3,056	3,056	0	0
Transfer to other reserves	0	(1,487)	0	1,487
Transfer from other reserves	0	68	0	(68)
Balance at end of the financial year	419,608	213,775	2,670	2,670
2017-2018 Budget				
Balance at beginning of the financial year	419,608	213,775	2,670	2,670
Surplus/(deficit) for the year	5,235	5,235	0	0
Transfer to other reserves	0	(142)	0	142
Transfer from other reserves	0	1,030	0	(1,030)
Balance at end of the financial year	424,843	219,899	2,670	1,782
2018-2019 Strategic Resource Plan				
Balance at beginning of the financial year	424,843	219,899	2,670	1,782
Surplus/(deficit) for the year	12,490	12,490	0	0
Transfer to other reserves	0	(523)	0	523
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	437,333	231,866	2,670	2,305
2019-2020 Strategic Resource Plan				
Balance at beginning of the financial year	437,333	231,866	2,670	2,305
Surplus/(deficit) for the year	3,223	3,223	0	0
Transfer to other reserves	0	(551)	0	551
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	440,556	234,537	2,670	2,857
2020-2021 Strategic Resource Plan				
Balance at beginning of the financial year	440,556	234,537	2,670	2,857
Surplus/(deficit) for the year	2,440	2,440	0	0
Transfer to other reserves	0	(573)	0	573
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	442,995	236,404	2,670	3,429

3.4 Statement of Cash Flows

For the four years ending 30 June 2021

	Forecast Actual 2016- 2017 \$'000	Budget 2017-2018 \$'000	Strategic Resource Plan Projections		
			2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	20,131	20,545	21,007	21,528	22,067
Statutory fees and fines	235	238	241	246	253
User fees	5,917	6,053	6,203	6,371	6,544
Grants - operating	14,338	10,292	10,376	10,635	10,901
Grants - capital	5,312	5,824	13,010	3,784	3,055
Contributions - monetary	295	253	324	357	368
Interest received	423	350	359	361	361
Other receipts	587	472	484	498	513
Employee costs	(14,961)	(14,982)	(15,202)	(15,506)	(15,816)
Materials and services	(19,631)	(13,491)	(13,521)	(13,907)	(14,313)
Net cash provided by/(used in) operating activities	12,645	15,553	23,281	14,368	13,932
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(14,985)	(14,998)	(24,114)	(14,704)	(14,176)
Proceeds from sale of property, infrastructure, plant and equipment	874	665	557	672	581
Loan and advances made	0	0	0	0	0
Payments of loans and advances	190	67	70	31	18
Net cash provided by/ (used in) investing activities	(13,920)	(14,266)	(23,488)	(14,001)	(13,576)
Cash flows from financing activities					
Finance costs	(139)	(176)	0	0	0
Repayment of borrowings	(967)	(2,224)	0	0	0
Net cash provided by/(used in) financing activities	(1,106)	(2,400)	0	0	0
Net increase/(decrease) in cash & cash equivalents	(2,382)	(1,113)	(207)	368	356
Cash and cash equivalents at the beginning of the financial year	16,302	13,920	12,807	12,600	12,968
Cash and cash equivalents at the end of the financial year	13,920	12,807	12,600	12,968	13,324

3.5 Statement of Capital Works

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land improvements	0	0	0	0	0
Total land	0	0	0	0	0
Buildings	556	713	1,113	684	528
Total buildings	556	713	1,113	684	528
Total property	556	713	1,113	684	528
Plant and equipment					
Plant, machinery and equipment	2,926	2,449	2,048	2,913	2,665
Computers and telecommunications	118	318	199	256	188
Total plant and equipment	3,044	2,767	2,247	3,169	2,853
Infrastructure					
Roads	6,768	7,617	7,707	8,296	8,644
Bridges	1,730	2,165	2,040	429	321
Footpaths	127	114	144	167	185
Drainage	600	253	0	0	0
Parks & Gardens	165	115	6,248	209	86
Waste management	100	80	1,131	679	1,247
Streetscapes	650	1,164	3,458	1,307	321
Artwork	10	10	0	0	0
Total infrastructure	10,150	11,518	20,727	11,086	10,806
Total capital works expenditure	13,750	14,998	24,088	14,940	14,186
Represented by:					
New asset expenditure	563	554	7,407	984	1,478
Asset renewal expenditure	11,446	11,485	12,788	11,123	10,234
Asset upgrade expenditure	1,741	2,959	3,892	2,645	2,475
Total capital works expenditure	13,750	14,998	24,088	14,752	14,186

3.6 Statement of Human Resources

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016- 2017 \$'000	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000
Staff expenditure					
Employee costs - operating	14,961	14,982	15,282	15,587	15,899
Employee costs - capital	1,309	1,342	1,375	1,410	1,445
Total staff expenditure	16,270	16,324	16,657	16,997	17,344
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees	188	189	189	189	189
Total staff numbers	188	189	189	189	189

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises		
	Budget	Permanent	Permanent
	2017-2018 \$'000	Full Time \$'000	Part Time \$'000
Executive Services	1,170	660	510
Corporate & Community Services	5,019	2,819	2,200
Sustainable Development	3,292	2,688	604
Works & Services	5,268	5,199	69
Total permanent staff expenditure	14,749	11,366	3,383
Casuals and other expenditure	233		
Capitalised labour costs	1,342		
Total expenditure	16,324		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Directorate	Comprises		
	Budget	Permanent	Permanent
	FTE	Full Time	Part Time
Executive Services	11	6	5
Corporate & Community Services	59	33	26
Sustainable Development	32	26	6
Works & Services	65	64	1
Total	166	129	37
Casuals and other	4		
Capitalised labour costs	19		
Total staff	189	129	37

4. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast			Strategic Resource Plan Projections			Trend + / o / -
			Actual 2015- 2016	Actual 2016- 2017	Budget 2017- 2018	2018- 2019	2019- 2020	2020- 2021	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-11.85%	-1.9%	2.0%	2.9%	4.3%	2.0%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	276.5%	239.4%	265.4%	257.4%	258.3%	258.9%	o
Unrestricted cash	Unrestricted cash / current liabilities		218.3%	156.4%	181.8%	166.3%	159.7%	152.8%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	16.3%	11.1%	0.0%	0.0%	0.0%	0.0%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		8.1%	5.5%	11.7%	0.0%	0.0%	0.0%	+
Indebtedness	Non-current liabilities / own source revenue		28.7%	24.6%	20.4%	20.0%	19.5%	19.1%	o
Asset renewal	Asset renewal expenditure / depreciation	4	117.4%	121.1%	113.4%	119.5%	100.7%	89.8%	-
Stability									
Rates concentration	Rate revenue / total revenue	5	49.2%	42.9%	47.1%	40.7%	49.6%	50.5%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.41%	0.36%	0.37%	0.37%	0.37%	0.37%	o
Efficiency									
Expenditure level	Total expenditure / no. of property assessments		\$4,099	\$4,574	\$4,015	\$4,090	\$4,199	\$4,311	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,177	\$1,131	\$1,164	\$1,190	\$1,220	\$1,250	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		9.5%	7.5%	7.5%	7.5%	7.6%	7.5%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period meaning council will not have to rely on cash reserves or borrowings to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

5. Other budget information (required by the Regulations)

This section presents other budget related information required by the Regulations

This section includes the following statements and reports:

- 5.1.1 Grants operating
- 5.1.2 Grants capital
- 5.1.3 Statement of borrowings

5.1.1 Grants - operating (\$4.0 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 28% or \$4.0 million compared to 2016-2017 predominately due to grants received for Flood Recovery. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - operating	Forecast	Budget	Variance
	Actual 2016-2017 \$'000	2017- 2018 \$'000	\$'000
<i>Recurrent - Commonwealth Government</i>			
Victorian Grants Commission	7,098	7,240	142
Family day care	70	67	(3)
Aged Care	711	770	59
Mobile child care	478	478	0
Immunisations	28	28	0
Veterans Home Care Program	75	58	(17)
<i>Recurrent - State Government</i>			
Disability Assistance	261	235	(26)
Youth	76	75	(2)
School crossing supervisors	14	16	2
Preschools	852	1,045	193
Maternal and child health	267	200	(67)
Environment	0	54	54
Total recurrent grants	9,929	10,265	9,684
<i>Non-recurrent - Commonwealth Government</i>			
Aged Care	100	0	(100)
<i>Non-recurrent - State Government</i>			
Recreation	208	20	(188)
Economic Development	14	8	(6)
Flood Funding	3,755	0	(3,755)
Mobile Child Care Reform	5	0	(5)
Environment	324	0	(324)
Training	3	0	(3)
Total non-recurrent grants	4,409	28	(4,381)
Total operating grants	14,338	10,292	(4,046)

5.1.2 Grants - capital (\$0.66 million increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 12% or \$0.66 million compared to 2016-2017 due mainly to specific funding for some large capital works projects. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - capital	Forecast	Budget	Variance
	Actual 2016-2017 \$'000	2017-2018 \$'000	\$'000
<i>Recurrent - Commonwealth Government</i>			
Roads	1,600	1,600	0
<i>Recurrent - State Government</i>			
	-	-	-
Total recurrent grants	1,600	1,600	0
<i>Non-recurrent - Commonwealth Government</i>			
Roads	1,357	1,354	(3)
Bridges	1,230	1,660	430
Buildings	0	60	60
Drainage	500	440	(60)
Recreation	30	70	40
Streetscapes	450	640	190
<i>Non-recurrent - State Government</i>			
Environment	145	0	(145)
Total non-recurrent grants	3,712	4,224	657
Total capital grants	5,312	5,824	657

5.1.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2016-2017 \$'000	2017-2018 \$'000
Total amount borrowed as at 30 June of the prior year	3,192	2,225
Total amount proposed to be borrowed	0	0
Total amount projected to be redeemed	(967)	(2,225)
Total amount of borrowings as at 30 June	2,225	0

6. Detailed list of Capital Works

This section presents a listing of the capital works projects that will be undertaken for the 2016-2017 year.

Capital works program
For the year ending 30 June 2018

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Trade In \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY										
Buildings										
Camperdown Theatre - Heritage Works	15	0	15	0	0	0	0	0	15	0
Solar Panel Installation for Killara Centre	30	30	0	0	0	0	0	0	30	0
Disability Access to Public Buildings	20	0	0	20	0	0	0	0	20	0
Camperdown Theatre Royal Redevelopment - Planning and design	40	0	40	0	0	0	0	0	40	0
Public Toilet Renewal (Escourt Street)	20	0	20	0	0	0	0	0	20	0
Swimming Pool Renewal	90	0	90	0	0	60	0	0	30	0
Camperdown Heritage Museum - Heritage works	22	0	22	0	0	0	0	0	22	0
Camperdown Courthouse - Heritage Works	18	0	18	0	0	0	0	0	18	0
Camperdown Clocktower - Heritage Works	115	0	115	0	0	0	0	0	115	0
Civic Centre Manifold St Building- Heritage Works	22	0	22	0	0	0	0	0	22	0
Cobden Senior Citizens - Internal Paint	9	0	9	0	0	0	0	0	9	0
Lismore Community Centre - Doors and Window Replacement	8	0	8	0	0	0	4	0	4	0
Skipton Hall - Internal Paint	15	0	15	0	0	0	5	0	10	0
Terang Civic Hall - Main Entrance & Toilet Renewal	150	0	150	0	0	0	75	0	75	0
Timboon Kindergarten - New Vinyl	3	0	3	0	0	0	0	0	3	0
Timboon Senior Citizens - Internal Paint	9	0	9	0	0	0	0	0	9	0
Timboon Sporting Centre - Replace ceiling Mezzanine Floor	3	0	3	0	0	0	0	0	3	0
Timboon Sporting Centre - New Vinyl	8	0	8	0	0	0	0	0	8	0
Camperdown Heritage Museum - Toilet Installation	45	45	0	0	0	0	5	0	40	0
Camperdown Preschool - Foyer replacement planning	5	0	5	0	0	0	3	0	3	0
Port Campbell Public Purpose Reserve - Design and Install Accessible Toilet	50	0	0	50	0	0	0	0	50	0
Lismore Croquet Club - Ceiling Replacement	5	0	5	0	0	0	0	0	5	0
Pound Audit Requirements	12	0	0	12	0	0	0	0	12	0
Total Buildings	713	75	556	82	0	60	91	0	562	0
TOTAL PROPERTY	713	75	556	82	0	60	91	0	562	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Trade In \$'000	Council cash \$'000	Borrowings \$'000
PLANT AND EQUIPMENT										
Plant, Machinery and Equipment										
Heavy Plant Replacement Program	1,790	0	1,790	0	0	0	0	446	1,345	0
Minor Plant and Equipment Purchases	30	0	30	0	0	0	0	0	30	0
Light Fleet Replacement Program	599	0	599	0	0	0	0	219	379	0
GPS Purchase and Install	30	30	0	0	0	0	0	0	30	0
Total Plant, Machinery and Equipment	2,449	30	2,419	0	0	0	0	665	1,784	0
Computers and Telecommunications										
Corporate Information System	100	0	0	100	0	0	0	0	100	0
HP Records Manager Upgrade	17	0	0	17	0	0	0	0	17	0
TechOne predictive assets modelling and mobile condition inspections	143	143	0	0	0	0	0	0	143	0
Server Infrastructure Renewal Program	20	0	20	0	0	0	0	0	20	0
Online Consultation Module	10	10	0	0	0	0	0	0	10	0
UPS Bypass Switch	4	4	0	0	0	0	0	0	4	0
Storage Area Network Upgrade	25	0	25	0	0	0	0	0	25	0
Total Computers and Telecommunications	318	156	45	117	0	0	0	0	318	0
TOTAL PLANT AND EQUIPMENT	2,767	186	2,464	117	0	0	0	665	2,102	0
INFRASTRUCTURE										
Roads										
Gravel Resheet	2,140	0	2,140	0	0	206	0	0	1,934	0
Patch Prior to Reseal	200	0	200	0	0	0	0	0	200	0
Ansons Road (3.02km to 4.02km) Rehab	217	0	217	0	0	217	0	0	0	0
Old Port Campbell Road (2.08km to 2.84km) Final Seal	22	0	22	0	0	0	0	0	22	0
Boorcan Road (0km to 0.68km) Rehab	96	0	96	0	0	96	0	0	0	0
Crawfords Road (4.43km to 5.44km & 7.14km to 7.67km) Final Seal	28	0	28	0	0	0	0	0	28	0
Street light improvements	5	5	0	0	0	0	0	0	5	0
Reseal Program	1,818	0	1,818	0	0	206	0	0	1,612	0
Roycrofts Road (5.3km to 6.28km) Rehab	213	0	213	0	0	213	0	0	0	0
Timboon Terang Rd (9.18km to 9.93km) Final Seal	23	0	23	0	0	0	0	0	23	0
East Hill Road (10.74km to 11.65km) Final Seal	17	0	17	0	0	0	0	0	17	0
Old Port Campbell Road (6.19km to 6.78km) Final Seal	17	0	17	0	0	0	0	0	17	0
Castle Carey Rd (5.09km to 6.04km) Rehab	220	0	220	0	0	220	0	0	0	0
Timboon Curdievale Road (12.0km to 14.22km) Final Seal	66	0	66	0	0	0	0	0	66	0
Baynes Street, Lyons Street to Pitt Street, Terang - Final Seal	23	0	23	0	0	0	0	0	23	0
Valley View Road (1.89km to 2.58km) Final Seal	13	0	13	0	0	0	0	0	13	0
Mount Bute Road (3.8km to 5.7km) Final Seal	35	0	35	0	0	0	0	0	35	0
Jancourt Road (0.0km to 1.0km) Rehab	217	0	217	0	0	217	0	0	0	0
Timboon Curdievale Road (9.5km to 12.0km) Widen & Rehab	690	0	690	0	0	690	0	0	0	0
Valley View Road (3.33km to 4.28km & 4.76km to 5.38km) Rehabs	220	0	220	0	0	220	0	0	0	0
Mount Bute Road (2.02km to 3.82km) Rehab	252	0	252	0	0	252	0	0	0	0
Dow Street, Emeny Street to The Parade, Terang Widening and K&C	300	0	0	300	0	0	15	0	285	0
Replacement of HPS Street Lights with LED on Local Roads	110	0	0	110	0	0	0	0	110	0
Ford & Fells Road Upgrade to Schulz Farm	60	0	0	60	0	45	0	0	15	0
N Robilliards Road/ Timboon-Nullawarre Road Road Intersection Improvements	300	0	0	300	0	200	0	0	100	0
Total roads	7,300	5	6,525	770	0	2,782	15	0	4,503	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Trade In \$'000	Council cash \$'000	Borrowings \$'000
Kerb and Channel										
Brooke St, Dowling St to Leura St, Camperdown, West side	42	0	42	0	0	42	0	0	0	0
Victoria St, Curdie St to Shenfield St, Cobden, East Side	25	0	25	0	0	25	0	0	0	0
William St, Brown St to West St, Lismore, North side	14	0	14	0	0	14	0	0	0	0
School St, Montgomery Service Road to Wright St, Skipton, west side	24	0	24	0	0	24	0	0	0	0
Dawson St, Morgan St to Rands St, Timboon, Both sides	33	0	33	0	0	33	0	0	0	0
Walker St, Main St to Fyans St, Derinallum, central median	34	0	34	0	0	34	0	0	0	0
(SCS) Barkly St. Camperdown Leura St to Curdie St.	120	120	0	0	0	0	78	0	42	0
Mackinnons Bridge Road Service Road, Noorat Widening and K&C Extension	25	25	0	0	0	0	8	0	17	0
Total Kerb and Channel	317	145	172	0	0	172	86	0	59	0
Bridges										
Bones Access Road Bridge (B084) Bridge Replacement	550	0	550	0	0	550	0	0	0	0
Castle Carey Road Bridge (B025) Realignment Stage 2	1,600	0	0	1,600	0	1,100	0	0	500	0
Timboon - Curdievale Road Bridge, Curdievale - Load Testing	15	0	15	0	0	10	0	0	5	0
Total Bridges	2,165	0	565	1,600	0	1,660	0	0	505	0
Footpaths										
High St, Terang, The Promenade to Civic Hall South Side	34	0	34	0	0	0	0	0	34	0
(SCS) The Parade, Strong St to Dow St, Terang south side	42	42	0	0	0	0	13	0	29	0
(SCS) Robinson Street, Footpath Connection to Hospital, Camperdown	16	16	0	0	0	0	2	0	14	0
Lavers Hill Cobden Road, Simpson Connection to Rec Reserve, Lake, General Store	15	15	0	0	0	0	0	0	15	0
Ewing Street, Strong Street to Terang Fitness Centre	7	7	0	0	0	0	0	0	7	0
Total Footpaths	114	80	34	0	0	0	15	0	99	0
Drainage										
Cobden Lake Downstream Improvements	200	0	0	200	0	0	0	0	200	0
Skipton Automated Flood Warning	53	53	0	0	0	40	0	0	13	0
Total Drainage	253	53	0	200	0	40	0	0	213	0
Playgrounds and Skateparks										
Playground Renewal - Port Campbell; Design	5	0	5	0	0	0	0	0	5	0
Total Playgrounds and Skateparks	5	0	5	0	0	0	0	0	5	0
Waste Management										
Landfill Pump Upgrade	80	0	0	80	0	0	0	0	80	0
Total Waste Management	80	0	0	80	0	0	0	0	80	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Trade In \$'000	Council cash \$'000	Borrowings \$'000
Streetscapes										
Camperdown Streetscape Stage 2A 17:18	24	0	24	0	0	0	0	0	24	0
Port Campbell - Construction	1,140	0	1,140	0	0	640	0	0	500	0
Total Streetscapes	1,164	0	1,164	0	0	640	0	0	524	0
Parks and Gardens										
Lakes Recreation Reserve - Tennis Hockey Pitch	45	0	0	45	0	30	0	0	15	0
Victoria St, Curdie St to Shenfield St, Cobden, East Side	65	0	0	65	0	40	0	0	25	0
Total Parks and Gardens	110	0	0	110	0	70	0	0	40	0
Artwork										
Public Art - Town 6	10	10	0	0	0	0	0	0	10	0
Total Artwork	10	10	0	0	0	0	0	0	10	0
TOTAL INFRASTRUCTURE	11,518	293	8,465	2,760	0	5,364	116	0	6,038	0
TOTAL NEW CAPITAL WORKS 2017-2018	14,998	554	11,485	2,959	0	5,424	207	665	8,702	0

7. Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges were identified as an important source of revenue, accounting for 47% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government have introduced a rate capping framework which sets out the maximum amount councils may increase rates in a year. For 2017-2018 the rate cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.

It is predicted that the 2017-2018 operating position will be significantly impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to achieve a breakeven operating position by 2020-2021 as set out in the Strategic Resource Plan.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate, municipal charge and kerbside collection will increase by 2.0%. This will raise total rates and charges for 2017-2018 of \$20.58 million.

7.1 The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2016-2017 cents/\$CIV	2017-2018 cents/\$CIV	Change
General rate	0.38130	0.39130	2.6%
Farm rate	0.35080	0.35608	1.5%
Vacant Industrial Land rate	0.45756	0.46956	2.6%
Cultural and Recreational Land rate	0.19065	0.19565	2.6%

7.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2016-2017 \$'000	2017-2018 \$'000	Change
General rate	7,503	7,720	2.9%
Farm rate	9,486	9,631	1.5%
Vacant Industrial Land rate	14	15	3.6%
Cultural and Recreational Land rate	6	6	2.6%
Total amount to be raised by general rates	17,010	17,373	2.1%

7.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2016-2017 Number	2017-2018 Number	Change
General rate	6,632	6,634	0.0%
Farm rate	2,931	2,927	-0.1%
Vacant Industrial Land rate	21	21	0.0%
Cultural and Recreational Land rate	3	3	0.0%
Total number of assessments	9,587	9,585	0.0%

7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

7.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2016-2017 \$'000	2017-2018 \$'000	Change
General rate	1,957,728	1,972,927	0.8%
Farm rate	2,700,574	2,704,849	0.2%
Vacant Industrial Land rate	2,895	3,178	9.8%
Cultural and Recreational Land rate	3,184	3,184	0.0%
Total value of land	4,664,380	4,684,137	0.42%

7.6 The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2016-2017 \$	Per Rateable Property 2017-2018 \$	Change
Municipal	189.5	193.3	2.0%

7.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2016-2017 \$'000	2017-2018 \$'000	Change
Municipal	1,597	1,629	2.0%

7.8 The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2016-2017 \$	Per Rateable Property 2017-2018 \$	Change
Kerbside collection	287	297	3.3%

7.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2016-2017 \$'000	2017-2018 \$'000	Change
Kerbside collection	1,524	1,577	3.5%

7.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2016-2017 \$'000	2017-2018 \$'000	Change
General rates	17,010	17,373	2.1%
Municipal charge	1,597	1,629	2.0%
Kerbside collection and recycling	1,524	1,577	3.5%
Rates and charges	20,131	20,578	2.2%

7.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes farm land and vice versa.

Differential rates

7.2.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.39130 cents in the dollar of CIV for all rateable properties (other than farm, vacant industrial land, cultural and recreational properties);
- A farm rate of 0.35608 cents in the dollar of CIV;
- A vacant industrial land rate of 0.46956 cents in the dollar of CIV;
- A Cultural and Recreational rate of 0.19565 cents in the dollar of CIV for all rateable cultural and recreational land properties.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

7.2.2 General Rate

Classification

All rateable property (other than farm, vacant industrial land or cultural and recreational properties).

Reasons for the Use and Level of Rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained.

7.2.3 Farm rate

Classification

Farmland means any rateable land –

- a) that is not less than 2 hectares in area; and
- b) that is used by a business –
 - i) that has a significant and substantial commercial purpose or character; and
 - ii) that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
 - iii) that is making profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

Reasons for the Use and Level of Rate

The farm rate is lower than for other classes of land because farming operations involve large properties which have significant value and which are often operated as family concerns. Agricultural producers are unable to pass on increases in costs like other businesses. Farm profitability is affected by the vagaries of weather and international markets. In this sense farms are seen to be more susceptible or fragile than other commercial and industrial operations. The farm rate will be set at 91% of the general rate for 2017-2018.

7.2.4 Vacant industrial land rate

Classification

The vacant industrial land classification is defined as land:

- a) Located within an Industrial zone under the Planning scheme; and
- b) Which is vacant or not developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services;

Reasons for the Use and Level of Rate

The vacant industrial land rate is higher than the general rate to promote responsible land management through appropriate maintenance and development of the land so that foregone community and economic development resulting from underutilisation of land is minimised. The vacant industrial land rate will be set at 120% of the general rate for 2017-2018.

7.2.5 Cultural and recreational rate

Classification

Property which is primarily used as Cultural and recreational lands means

- a) lands which are –
 - i) vested in or occupied by any body corporate or unincorporated which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members; and
 - ii) used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or
 - b) lands that are primarily used as agricultural showgrounds.
1. All cultural and recreational lands shall be exempt from the payment of municipal rates, except where:
 - a) the land is subject to a grazing lease, in which case it will attract the general rate (or farm rate if applicable); or
 - b) the land is used for housing gaming machines, in which case the portion of the premises used for housing gaming machines shall attract the commercial rate, and the balance of the property shall be exempt from the payment of municipal rates; or
 - c) the land is used as a horse racing venue, in which case the property shall attract the cultural and recreational lands rate.
 2. All cultural and recreational lands shall be liable for the annual service charges for the provision of specific services such as garbage collection, where Council makes those services available to the property.

Reasons for the Use and Level of Rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained between recreational land and other classes of land. The cultural and recreational land rate will be set at 50% of the general rate for 2017-2018.

Cultural and Recreational Land Act 1963

Land defined under the Cultural and Recreational Land Act as recreational shall be rated both differentially and under that Act in accordance with this statement.

Properties Charged Cultural and Recreational Rate

The following properties will be rated:

- . Terang Trotting Club;
- . Camperdown Racecourse;
- . Terang Racecourse.

Long Term Strategies

This section includes the following analysis and information

- 8 Strategic resource plan
- 9 Rating information
- 10 Other long term strategies

8. Strategic resource plan

This section details the Strategic Resource Plan (SRP) for the years 2017-2018 to 2020-2021 and provides information on the long term financial projections of the Council.

The following sections form part of the SRP:

- Financial statements contained within Section 3
- Financial performance indicators within Section 4
- The rating information contained in Section 9
- Other strategies contained in Section 10
- Summary of Planned Capital Works contained within Appendix C.

8.1 Plan development

The Act requires a SRP to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared a SRP for the four years 2017-2018 to 2020-2021 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Achieve a breakeven operating result within five to six years
- Maintain capital renewal to depreciation ratio of at least 100% on average over the plan
- Reduce Debt.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives. When updating the SRP Council considers:

- Asset management in accordance with Council's asset management plans
- Annual assessment of Council's financial position
- A borrowing strategy that maintains debt management ratios within State Government prudential limits
- A rating strategy that minimises annual rates increases
- A plan to use cash-backed reserves for future unfunded superannuation liability contributions and future landfill remediation works.

8.2 Financial resources

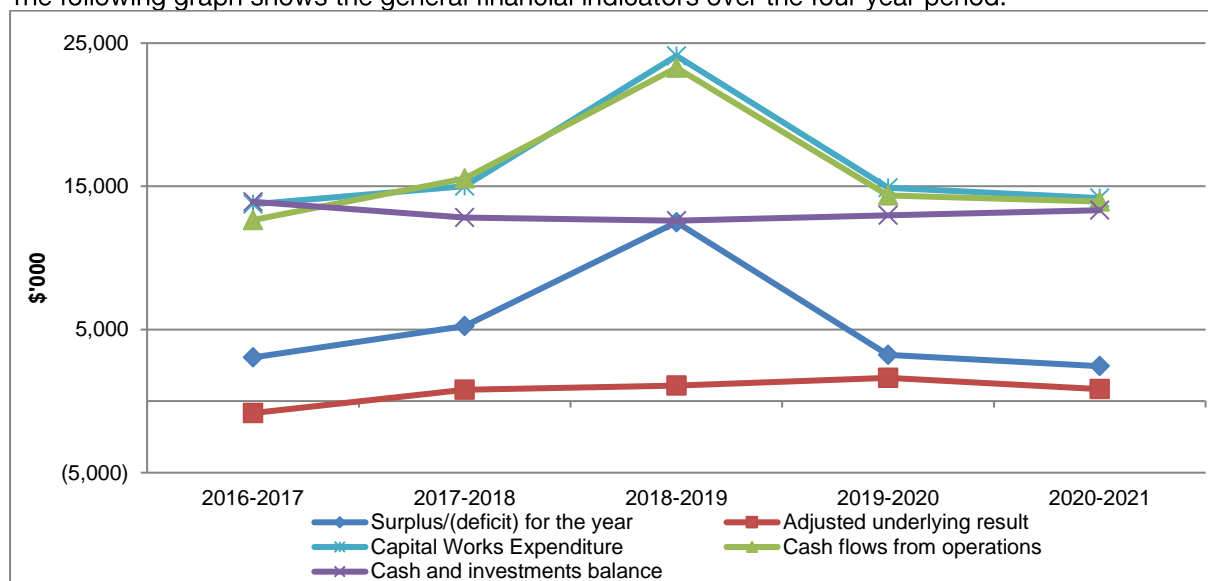
The following table summarises the key financial results for the next four years as set out in the SRP for years 2016-2017 to 2020-2021. Section 3 includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast	Budget	Strategic Resource Plan			Trend + / o / -
	Actual		Projections			
	2016- 2017 \$'000	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000	
Surplus/(deficit) for the year	3,056	5,235	12,490	3,223	2,440	-
Adjusted underlying result	(835)	794	1,080	1,623	840	+
Cash and investments balance	13,920	12,807	12,600	12,968	13,324	o
Cash flows from operations	12,645	15,553	23,281	14,368	13,932	-
Capital works expenditure	13,750	14,998	24,114	14,892	14,176	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

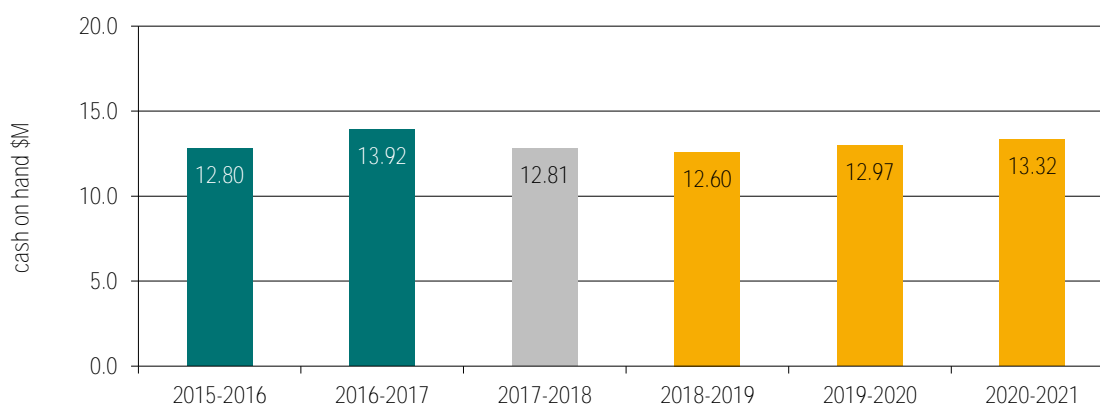
The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (Section 8)** - Cash and investments is forecast to increase marginally over the four year period from \$12.81 million to \$13.32 million, which indicates a balanced budget on a cash basis in each year.
- **Rating levels (Section 9)** – Modest rate increases are forecast over the four years at an average of 2.3%.
- **Service delivery strategy (Section 10)** – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast in years 2017-2018 to 2020-2021 as a result of significant capital grant revenue being received to fund the annual capital works program. However, excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result is a breakeven result over the four year period. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result.
- **Borrowing strategy (Section 10)** – Borrowings are forecast to reduce from \$2.2 million to Nil over the four year period. No new borrowings have been forecast over the period.
- **Infrastructure strategy (Section 10 and Appendix B)** - Capital expenditure over the four year period will total \$65.93 million at an average of \$16.48 million. Excluding the Twelve Apostles rail trail construction project the average is \$14.98 million. A full five year capital works budget has been included in Appendix B.
- **Financial performance indicators (Section 4)** – The indicators provide a useful analysis of Council’s financial position and performance and should be interpreted in the context of the organisations objectives.

8.3 Financial Sustainability



Cash and investments are forecast to increase by \$0.51 million over the four year period from \$12.81 million to \$13.32 million. This reflects ongoing financial stability on a cash basis and the early repayments of borrowings in 2017-2018.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resource requirements for the 2017-2018 year is shown below and further detail is included in the statement of Human Resources represented in Section 3.6 of this budget.

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016- 2017 \$'000	2017- 2018 \$'000	2018- 2019 \$'000	2019- 2020 \$'000	2020- 2021 \$'000
Staff expenditure					
Employee costs - operating	14,961	14,982	15,282	15,587	15,899
Employee costs - capital	1,309	1,342	1,375	1,410	1,445
Total staff expenditure	16,270	16,324	16,657	16,997	17,344
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees	188	189	189	189	189
Total staff numbers	188	189	189	189	189

Summary of planned human resources expenditure

Department	Budget 2017-2018 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
		Executive Services	1,170
Corporate & Community Services	5,019	2,819	2,200
Sustainable Development	3,292	2,688	604
Works & Services	5,268	5,199	69
Total permanent staff expenditure	14,749	11,366	3,383
Casuals and other expenditure	233		
Capitalised labour costs	1,342		
Total expenditure	16,324		

Directorate	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
		Executive Services	11
Corporate & Community Services	59	33	26
Sustainable Development	32	26	6
Works & Services	65	64	1
Total	166	129	37
Casuals and other	4		
Capitalised labour costs	19		
Total staff	189		

9. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

9.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges were identified as an important source of revenue, accounting for 47% in 2017-2018 and increasing to 50% of the total revenue received by Council annually in 2020-2021. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.

9.2 Current year rates and charges

The following table sets out future proposed increases in revenue from rates and charges and the total rates to be raised, based on the forecast position of Council as at 30 June 2017, and proposed rate caps set by the State Government.

Year	General Rate Increase %	Municipal Charge Increase \$'000	Garbage Charge Increase \$'000	Total Rates Raised \$'000
2016-2017	2.50	2.50	2.50	20,131
2017-2018	2.00	2.00	3.30	20,578
2018-2019	2.25	2.25	2.25	21,041
2019-2020	2.50	2.50	2.50	21,568
2020-2021	2.50	2.50	2.50	22,107

9.3 Rating structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, which form the central basis of rating under the *Local Government Act 1989*
- A 'user pays' component to reflect usage of certain services provided by Council
- A fixed municipal charge per property to cover some of the administrative costs of the Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used, that is, whether the property is used for general, vacant industrial, farming or cultural and recreational purpose.

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council does review its rating structure every four years.

The existing rating structure comprises four differential rates (general, vacant industrial, farming and cultural and recreational). These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to levy the rate for recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands". The farm rate is set at 91% of the general rate, vacant industrial land is set at 120% of the general rate and the rate concession for recreational land is set at 50% of the general rate. Council also levies a municipal charge, a kerbside collection charge and a recycling charge as allowed under the Act.

The following table summarises the rates to be determined for the 2017-2018 year. A more detailed analysis of the rates to be raised is contained in Section 7 'Statutory Disclosures'.

Rate type	How applied	2016-2017	2017-2018	Total Raised \$000's	Change
Residential rates	Cents/\$ CIV	0.38130	0.39130	7,720	2.6%
Farm Rate	Cents/\$ CIV	0.35080	0.35608	9,631	1.5%
Vacant Industrial Land rate	Cents/\$ CIV	0.45756	0.46956	15	2.6%
Cultural and Recreational Land rate	Cents/\$ CIV	0.19065	0.19565	6	2.6%
Municipal charge	\$/ property	\$190	\$193	1,629	2.0%
Kerbside collection charge	\$/ property	\$287	\$297	1,577	3.3%

Council has adopted a formal *Rating Strategy* that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

10. Summary of other strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

10.1 Borrowings

Council proposes to payout all borrowings within the 2017-2018 year. There are no new borrowings forecast within the next four years. Paying out all loan will allow council to leverage its strong financial position and absorb future financial shocks.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2016-2017	0	967	139	2,225
2017-2018	0	2,224	176	0
2018-2019	0	0	0	0
2019-2020	0	0	0	0
2020-2021	0	0	0	0

The table below shows information on borrowings specifically required by the Regulations for 2017-2018.

	2016-2017 \$'000	2017-2018 \$'000
Total amount borrowed as at 30 June of the prior year	3,192	2,225
Total amount proposed to be borrowed	0	0
Total amount projected to be redeemed	(967)	(2,225)
Total amount of borrowings as at 30 June	2,225	0

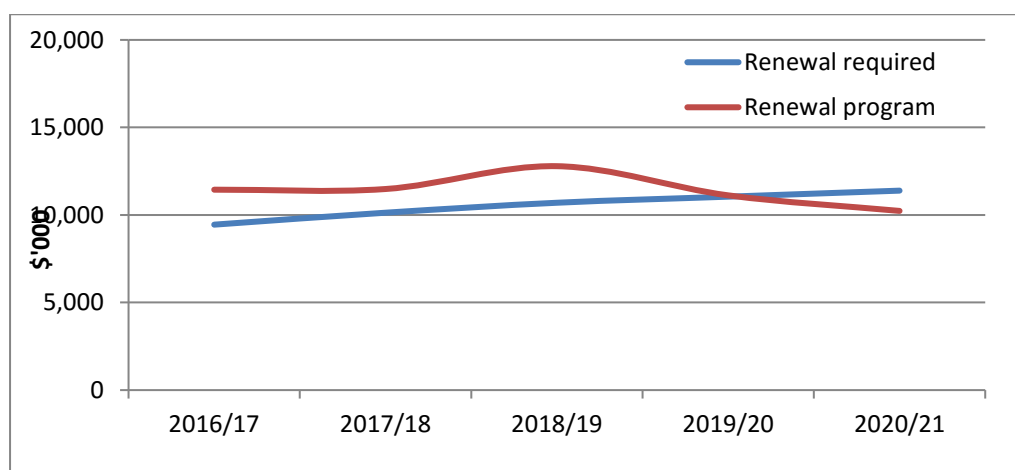
10.2 Infrastructure

The Council has developed various Asset Management Plans, which set out the capital expenditure requirements of Council for the next 10 years by class of asset, and is a key input to the SRP. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations. The Plans have been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes
- Identification of capital projects through the preparation of asset management plans
- Prioritisation of capital projects within classes on the basis of evaluation criteria
- Methodology for allocating annual funding to classes of capital projects
- Business Case template for officers to document capital project submissions.

A key objective of the infrastructure strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will increase over time due to higher maintenance requirements. This will leave the Council with reduced capacity to deliver services to the community.

The graph below sets out the required and actual asset renewal over the life of the current SRP.



At present, Council is fortunate in that it is able to fully fund asset renewal requirements identified in the Asset Management Plans. Work is currently being completed to ensure condition data is up to date which will allow more accurate depreciation estimates. These depreciation estimates have the ability to change the renewal gap and as such Council may not be able to fully fund the asset renewal required.

In updating the Asset Management Plans for the 2017-2018 year, the following influences have had a significant impact:

- Increased burden to meet changing regulations around operations of Councils current Landfill and legacy costs for existing decommissioned tip sites.
- Availability of significant Federal funding for upgrade of roads
- Decision by Victorian State Government to introduce “A fairer rating system” from 2016-2017
- Grant funding available from Victorian State Government and the Federal Government

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

Year	Summary of funding sources				
	Total Capital Program \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Trade Ins \$'000
2016-2017	13,750	5,312	64	7,500	874
2017-2018	14,998	5,824	207	8,301	665
2018-2019	24,114	13,010	94	10,453	557
2019-2020	14,704	3,784	193	10,055	672
2020-2021	14,176	3,055	213	10,325	582

In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has cash reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking, drainage and public resort and recreation. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose.

10.3 Service delivery

The key objectives in Council's Strategic Resource Plan (referred to in Section 8) which directly impact the future service delivery strategy are to maintain existing service levels and to achieve a breakeven cash position for the life of the SRP. The Rating Information (see Section 9) also refers to modest rate increases into the future. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The general influences affecting all operating revenue and expenditure include the following:

	2017-2018	2018-2019	2019-2020	2020-2021
	%	%	%	%
Consumer Price Index	2.00	2.50	2.50	2.50
Local Government Cost Index	3.00	3.00	3.50	3.50
Rate increases	2.00	2.25	2.50	2.50
Wages growth	2.00	2.00	2.00	2.00
Government funding	2.00	2.00	2.50	2.50
Statutory fees	2.50	2.25	2.50	2.50
Investment return	2.25	2.50	3.00	3.00

The service delivery outcomes measured in financial terms are shown in the following table.

Year	Surplus (Deficit) for the year \$'000	Adjusted Underlying Surplus (Deficit) \$'000	Net Service (Cost) \$'000
2016-2017	3,056	(835)	(20,035)
2017-2018	5,235	794	(18,275)
2018-2019	12,490	1,080	(18,264)
2019-2020	3,223	1,623	(18,669)
2020-2021	2,440	840	(19,108)

Service levels have been modified in 2017-2018 in order to absorb the impact of the State Government's rate capping framework and then maintained for the remainder of the SRP based on the rating assumptions above. Operating surpluses are forecast for all years as a result of capital grant revenue being received to fund the annual capital works program. Excluding the effects of items such as capital contributions, the adjusted underlying result is a small surplus over the four year period. The net cost of the services provided to the community increases from \$18.28 million to \$19.11 million over the four year period.

Appendix A Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2017-2018 year.

Corangamite Shire Council									
Budgeted Fees and Charges Schedule for the Financial Year 2017-2018									
Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change	
Information Services	Knowledge & Record Services	Freedom of Information Requests							
Information Services	Knowledge & Record Services	Freedom of Information request for access to document(s)	Depending on complexity of Specifications	No	Statutory	\$27.90	\$27.90	0.00%	
Information Services	Knowledge & Record Services	Supervision fee	per hour	No	Statutory	\$20.90	\$20.90	0.00%	
Information Services	Knowledge & Record Services	Freedom of Information request report cost	per A4 page	No	Statutory	\$0.40	\$0.40	0.00%	
Information Services	Knowledge & Record Services	Routine search for document	Hourly Rate	Yes	Statutory	\$20.90	\$20.90	0.00%	
Information Services	Information and Communications Technology	Printing							
Information Services	Information and Communications Technology	Plan Printing	A3 sheet	Yes	Discretionary	\$3.25	\$3.35	3.08%	
Information Services	Information and Communications Technology	Plan Printing	A1 & A2 sheet	Yes	Discretionary	\$6.50	\$6.70	3.08%	
Information Services	Information and Communications Technology	Plan Printing	A0	Yes	Discretionary	\$8.50	\$8.75	2.94%	
Information Services	Information and Communications Technology	Maps	A4	Yes	Discretionary	\$1.00	\$1.05	5.00%	
Community Relations	Community Relations	Advertising							
Community Relations	Community Relations	Warrnambool Standard advertising fee	per advertisement	Yes	Discretionary	\$280.00	\$290.00	3.57%	
Community Relations	Community Relations	Western District advertising fee	per advertisement	Yes	Discretionary	\$165.00	\$170.00	3.03%	
Community Relations	Community Relations	Colour Printing							
Community Relations	Community Relations	A4	A4 Single sided	Yes	Discretionary	\$1.00	\$1.10	10.00%	
Community Relations	Community Relations	A4 Double Sided	A4 Double sided	Yes	Discretionary	\$1.50	\$1.55	3.33%	
Community Relations	Community Relations	A3	A3 Single sided	Yes	Discretionary	\$1.50	\$1.55	3.33%	
Community Relations	Community Relations	A3 Double Sided	A3 Double sided	Yes	Discretionary	\$2.00	\$2.10	5.00%	
Community Relations	Community Relations	Laminating							
Community Relations	Community Relations	A4	Per page	Yes	Discretionary	\$0.50	\$0.55	10.00%	
Community Relations	Community Relations	A3	Per page	Yes	Discretionary	\$0.75	\$0.80	6.67%	
Community Relations	Community Relations	Photocopying							
Community Relations	Community Relations	Black & White	A4 Single sided	Yes	Discretionary	\$0.50	\$0.55	10.00%	
Community Relations	Community Relations	Black & White	A3 Single sided	Yes	Discretionary	\$0.75	\$0.80	6.67%	
Community Relations	Community Relations	Black & White	A4 Double sided	Yes	Discretionary	\$0.75	\$0.80	6.67%	
Community Relations	Community Relations	Black & White	A3 Double sided	Yes	Discretionary	\$1.00	\$1.10	10.00%	
Finance	Finance	Bad Debts							
Finance	Finance	Any account listed with Council's debt collectors	per debt listed	Yes	Discretionary	\$11.00	\$15.00	36.36%	
Finance	Rates	Land Information Certificates							
Finance	Rates	Land Information Certificates	each	No	Statutory	\$24.80	\$24.80	0.00%	
Finance	Rates	Land Information Certificates - Urgent request	each	No	Discretionary	\$50.00	\$80.00	60.00%	
Finance	Rates	Provision of sales data	Yearly	Yes	Discretionary	\$200.00	\$210.00	5.00%	
Community Services	Aged and Disability Services	Assessed -Planned Activity Group							
Community Services	Aged and Disability Services	Per client	per day	No	Discretionary				
Community Services	Aged and Disability Services	Transport - Community							
Community Services	Aged and Disability Services	To Geelong/Ballarat - from Terang	Per trip	No	Discretionary	\$60.00	\$62.10	3.50%	
Community Services	Aged and Disability Services	Around Town	Per trip	No	Discretionary	\$6.50	\$6.70	3.08%	
Community Services	Aged and Disability Services	To other local towns	Per trip	No	Discretionary	\$20.50	\$21.20	3.41%	
Community Services	Aged and Disability Services	To Warrnambool - from Terang	Per trip	No	Discretionary	\$20.50	\$21.20	3.41%	
Community Services	Aged and Disability Services	To Geelong/Ballarat - from Camperdown	Per trip	No	Discretionary	\$56.00	\$58.00	3.57%	
Community Services	Aged and Disability Services	Lismore to Derrinallum/Derrinallum to Lismore	Per trip	No	Discretionary	\$13.50	\$14.00	3.70%	
Community Services	Aged and Disability Services	To Geelong/Ballarat - from Lismore/Derrinallum	Per trip	No	Discretionary	\$48.00	\$49.70	3.54%	

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Community Services	Aged and Disability Services	To Melbourne/Portland - from Camperdown / Lismore / Derrinallum	Per trip	No	Discretionary	\$85.00	\$88.00	3.53%
Community Services	Aged and Disability Services	To Melbourne/Portland To Melbourne from Terang	Per trip	No	Discretionary	\$93.00	\$96.30	3.55%
Community Services	Aged and Disability Services	To Warrnambool - from Lismore/Derrinallum	Per trip	No	Discretionary	\$48.00	\$49.70	3.54%
Community Services	Aged and Disability Services	To Warrnambool - from Camperdown	Per trip	No	Discretionary	\$28.00	\$29.00	3.57%
Community Services	Aged and Disability Services	Assessed Domestic Assistance						
Community Services	Aged and Disability Services	Low Fee - individual < \$36,972; couple < \$56,589; family (1 child) < \$62,693 (plus \$6,104 per additional child)	per hour	No	Discretionary	\$5.90	\$6.10	3.39%
Community Services	Aged and Disability Services	Medium Fee - individual >\$36,972 and < \$81,194; Couple > \$56589 and < \$108,543; family (1 child) > \$62,693 and < \$111,941 (plus \$6,104 per additional child).	per hour	No	Discretionary	\$14.80	\$15.20	2.70%
Community Services	Aged and Disability Services	High Fee - individual > \$81,194; couple >\$108,543; Family (1 child) > \$111,941 (plus \$6,104 per additional child).	per hour	No	Discretionary	\$45.00	\$46.40	3.11%
Community Services	Aged and Disability Services	Assessed Personal Care						
Community Services	Aged and Disability Services	Low Fee - individual < \$36,972; couple < \$56,589; family (1 child) < \$62,693 (plus \$6,104 per additional child)	per hour	No	Discretionary	\$4.40	\$4.50	2.27%
Community Services	Aged and Disability Services	Medium Fee - individual >\$36,972 and < \$81,194; Couple > \$56589 and < \$108,543; family (1 child) > \$62,693 and < \$111,941 (plus \$6,104 per additional child).	per hour	No	Discretionary	\$8.90	\$9.20	3.37%
Community Services	Aged and Disability Services	High Fee - individual > \$81,194; couple >\$108,543; Family (1 child) > \$111,941 (plus \$6,104 per additional child).	per hour	No	Discretionary	\$45.00	\$46.40	3.11%
Community Services	Aged and Disability Services	Assessed Property Maintenance						
Community Services	Aged and Disability Services	Low Fee - individual < \$36,972; couple < \$56,589; family (1 child) < \$62,693 (plus \$6,104 per additional child) Plus cost of materials.	per hour	No	Discretionary	\$11.80	\$12.20	3.39%
Community Services	Aged and Disability Services	Medium Fee - individual >\$36,972 and < \$81,194; Couple > \$56589 and < \$108,543; family (1 child) > \$62,693 and < \$111,941 (plus \$6,104 per additional child). Plus cost of materials.	per hour	No	Discretionary	\$17.70	\$18.20	2.82%
Community Services	Aged and Disability Services	High Fee - individual > \$81,194; couple >\$108,543; Family (1 child) > \$111,941 (plus \$6,104 per additional child). Plus cost of materials.	per hour	No	Discretionary	\$46.70	\$48.10	3.00%
Community Services	Aged and Disability Services	Assessed Respite Care						
Community Services	Aged and Disability Services	Low Fee - individual < \$36,972; couple < \$56,589; family (1 child) < \$62,693 (plus \$6,104 per additional child)	per hour	No	Discretionary	\$3.00	\$3.10	3.33%
Community Services	Aged and Disability Services	Medium Fee - individual >\$36,972 and < \$81,194; Couple > \$56589 and < \$108,543; family (1 child) > \$62,693 and < \$111,941 (plus \$6,104 per additional child).	per hour	No	Discretionary	\$4.40	\$4.50	2.27%
Community Services	Aged and Disability Services	Group programs				\$10.20	\$10.50	2.94%
Community Services	Aged and Disability Services	Assessed - Meals on Wheels						
Community Services	Aged and Disability Services	Juice/Fruit	Per serve	No	Discretionary	\$0.75	\$0.80	6.67%
Community Services	Aged and Disability Services	Sweet	Per serve	No	Discretionary	\$1.35	\$1.40	3.70%
Community Services	Aged and Disability Services	Main Course	Per serve	No	Discretionary	\$6.20	\$6.40	3.23%
Community Services	Aged and Disability Services	Soup	Per serve	No	Discretionary	\$0.75	\$0.80	6.67%
Community Services	Aged and Disability Services	Full Meal	Per meal	No	Discretionary	\$8.90	\$9.20	3.37%
Community Services	Aged and Disability Services	Agency Fees						
Community Services	Aged and Disability Services	Domestic Assistance -core hours	per hour	No	Discretionary	\$46.50	\$51.20	10.11%
Community Services	Aged and Disability Services	Domestic Assistance -out of core hours	per hour	No	Discretionary	\$48.80	\$53.70	10.04%
Community Services	Aged and Disability Services	Domestic Assistance -weekends & public holidays	per hour	No	Discretionary	\$65.50	\$72.10	10.08%

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Community Services	Aged and Disability Services	Personal Care-core hours	per hour	No	Discretionary	\$46.50	\$51.20	10.11%
Community Services	Aged and Disability Services	Personal Care- out of core hours	per hour	No	Discretionary	\$53.50	\$58.90	10.09%
Community Services	Aged and Disability Services	Personal Care-weekends & public holidays	per hour	No	Discretionary	\$69.00	\$75.90	10.00%
Community Services	Aged and Disability Services	Respite Care -core hours	per hour	No	Discretionary	\$46.50	\$51.20	10.11%
Community Services	Aged and Disability Services	Respite Care -out of core hours	per hour	No	Discretionary	\$53.50	\$58.90	10.09%
Community Services	Aged and Disability Services	Respite Group Activities	per session	No	Discretionary	\$10.20	\$11.20	9.80%
Community Services	Aged and Disability Services	Respite Care -weekends & public holidays	per hour	No	Discretionary	\$69.00	\$75.90	10.00%
Community Services	Aged and Disability Services	Overnight /8 hour care (non active)	8 hours	No	Discretionary	\$160.00	\$176.00	10.00%
Community Services	Aged and Disability Services	24 hour care	24 hours	No	Discretionary	\$285.00	\$313.50	10.00%
Community Services	Aged and Disability Services	Property Maintenance	per hour	No	Discretionary	\$69.50	\$73.00	5.04%
Community Services	Aged and Disability Services	Meals	per meal	No	Discretionary	\$12.80	\$14.10	10.16%
Community Services	Aged and Disability Services	Travel over 10 kms	per km	No	Discretionary	\$1.25	\$1.40	12.00%
Community Services	Family Day Care	Assessed - Family Day Care (In Venue)						
Community Services	Family Day Care	Fee per hour for 'core hours' (8:00am-6:00pm Monday - Friday excluding public holidays)	per hour	No	Discretionary	Min \$6.00 Max \$10.00	Min \$6.00 Max \$10.00	
Community Services	Family Day Care	Fee per hour for 'non-core hours' (outside core hours, weekends and public holidays)	per hour	No	Discretionary	Min \$8.00 Max \$14.00	Min \$8.00 Max \$14.00	
Community Services	Family Day Care	Meals	per meal per child	No	Discretionary			
Community Services	Family Day Care	Breakfast	per meal per child	No	Discretionary	Min \$0.00 Max \$3.10	Min \$0.00 Max \$3.10	
Community Services	Family Day Care	Snack	per meal per child	No	Discretionary	Min \$0.00 Max \$2.10	Min \$0.00 Max \$2.10	
Community Services	Family Day Care	Lunch	per meal per child	No	Discretionary	Min \$0.00 Max \$5.20	Min \$0.00 Max \$5.20	
Community Services	Family Day Care	Dinner	per meal per child	No	Discretionary	Min \$0.00 Max \$7.25	Min \$0.00 Max \$7.25	
Community Services	Family Day Care	Transport	per km family	No	Discretionary	Min \$0.00 Max \$1.25	Min \$0.00 Max \$1.25	
Community Services	Mobile Child Care	Assessed - Mobile Child Care						
Community Services	Mobile Child Care	5 hour session (first child)	1st child	No	Discretionary	\$23.60	\$24.80	5.08%
Community Services	Mobile Child Care	5 hour session (first child) Health Care Card	1st child	No	Discretionary	\$18.70	\$19.60	4.81%
Community Services	Mobile Child Care	5 hour session (subsequent children)	per child	No	Discretionary	\$16.70	\$17.50	4.79%
Community Services	Mobile Child Care	5 hour session (subsequent children) Health Care Card	per child	No	Discretionary	\$9.90	\$10.30	4.04%
Community Services	Kindergartens	Pre-school - Fees						
Community Services	Kindergartens	Four year old programs, terms 3 and 4 (Q1 and Q2) per term	per child	No		\$210.00	\$231.00	10.00%
Community Services	Kindergartens	Four year old programs, terms 1 and 2 (Q3 and Q4) per term	per child	No		\$231.00	\$309.00	33.77%
Community Services	Kindergartens	Three year old programs (stand alone), terms 3 and 4 (Q1 and Q2) per term, 3 hours per week	per child		Discretionary	NA	\$200.00	
Community Services	Kindergartens	Three year old programs (stand alone), terms 1 and 2 (Q3 and Q4) per term, 3 hours per week	per child		Discretionary	NA	\$220.00	
Community Services	Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 3 hours per week	per child	No	Discretionary	\$92.00	\$100.00	8.70%
Community Services	Kindergartens	Three year old programs (integrated), terms 1 and 2 (Q3 and Q4), per term, 3 hours per week	per child	No	Discretionary	\$100.00	\$110.00	10.00%
Community Services	Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 5 hours per week	per child	No	Discretionary	\$126.00	\$146.00	15.87%

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Community Services	Kindergartens	Three year old programs (integrated), terms 1 and 2 (Q1 and Q2), per term, 5 hours per week	per child	No	Discretionary	\$146.00	\$160.00	9.59%
Facilities and Recreation	Senior Citizens	Senior Citizen Centre - Activity Community Activities – Dining Room						
Facilities and Recreation	Senior Citizens	Commercial Hirers & Government Depts.	Per hour (max. 3 hours)	Yes	Discretionary	\$61.00	\$63.00	3.28%
Facilities and Recreation	Senior Citizens	Single Bookings	per hour	Yes	Discretionary	\$31.00	\$32.00	3.23%
Facilities and Recreation	Senior Citizens	Regular Users (per year)	monthly users	Yes	Discretionary		See Property Officer to organise an agreement	
Facilities and Recreation	Senior Citizens	Regular Users (per year)	weekly users	Yes	Discretionary		See Property Officer to organise an agreement	
Facilities and Recreation	Senior Citizens	Senior Citizen Centre - Facility Whole Facility						
Facilities and Recreation	Senior Citizens	Hourly rate	per hour	Yes	Discretionary	\$61.00	\$63.00	3.28%
Community Services	Immunisation	Immunisation						
Community Services	Immunisation	Disease control - Immunisations Vaccines All vaccines given within the DHS state vaccination program guidelines are free to those persons. Council does not provide vaccines outside the program guidelines as they are provided at all local medical clinics.						
Community Services	Immunisation	Hepatitis A & B Vaccine (Adult)	Dose	Yes	Discretionary	\$100.00	NA	
Community Services	Immunisation	Hepatitis A & B Vaccine (Paediatric)	Dose	Yes	Discretionary	\$66.00	NA	
Community Services	Immunisation	Hepatitis B Vaccine (Adult)	Dose	Yes	Discretionary	\$29.00	NA	
Community Services	Immunisation	Hepatitis B Vaccine (Paediatric)	Dose	Yes	Discretionary	\$31.00	NA	
Community Services	Immunisation	Influenza Vaccine	Dose	Yes	Discretionary	\$15.50	NA	
Community Services	Immunisation	Chicken Pox Vaccine	Dose	Yes	Discretionary	\$76.50	NA	
Community Services	Immunisation	Meningococcal C Vaccine	Dose	Yes	Discretionary	\$80.50	NA	
Community Services	Immunisation	Pneumococcal – Pneumovax	Dose	Yes	Discretionary	\$56.00	NA	
Community Services	Immunisation	Gardasil (3 dose course required)	Schedule of 3 Doses	Yes	Discretionary	\$185.00	NA	
Community Services	Immunisation	Boostrix	Dose	Yes	Discretionary	\$54.00	NA	
Community Services	Immunisation	Adult Diphtheria and Tetanus Vaccine	Dose	Yes	Discretionary	\$80.50	NA	
Community Services	Immunisation	Administration and provision of user pays vaccines			Discretionary	100%	NA	
Environment and Emergency	Environmental Health	REGISTRATIONS						
Environment and Emergency	Environmental Health	Other - Other Health						
Environment and Emergency	Environmental Health	Transfer of Registration	per application 50% discount on full registration	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Environmental Health	Registered Premises (eg: Hairdressers, Skin Penetration, etc.)	per application	No	Discretionary	\$136.00	\$140.00	2.94%
Environment and Emergency	Environmental Health	Hairdressers (only providing hairdressing or non skin penetration cosmetics services)	Single Fee Ongoing	No	Statutory	\$2,000.00	\$2,000.00	0.00%
Environment and Emergency	Environmental Health	Solicitors or Purchasers (Requests or Purchase) 10 Business Days	per application	No	Discretionary	\$175.00	\$179.00	2.29%
Environment and Emergency	Environmental Health	Solicitors or Purchasers (Requests or Purchase) 5 Business Days or less	per application		Discretionary		\$250.00	

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Environment and Emergency	Environmental Health	New Premises Fitout Inspections prior to registration (includes 2 inspections prior to registration)	per application	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Environmental Health	Other - Other Health Registered Premises						
Environment and Emergency	Environmental Health	Class 1 - High	per application	No	Statutory	\$285.00	\$295.00	3.51%
Environment and Emergency	Environmental Health	Class 2 - Medium	per application	No	Statutory	\$251.00	\$265.00	5.58%
Environment and Emergency	Environmental Health	Class 2 - Medium Community Groups (not for profit)	per application	No	Statutory		\$200.00	
Environment and Emergency	Environmental Health	Class 3 - Low	per application	No	Statutory	\$136.00	\$140.00	2.94%
Environment and Emergency	Environmental Health	Class 4 - No Fee (except water transport)	per application	No	Statutory	nil	nil	
Environment and Emergency	Environmental Health	Community Group Fund Raising BBQ's and Sausage Sizzles	per application	No	Statutory	nil	nil	
Environment and Emergency	Environmental Health	Class 2-3 Community Groups Fund Raising (3 or less times per year)	per application	No	Statutory	nil	nil	
Environment and Emergency	Environmental Health	Water Transport Vehicles	per application	No	Discretionary	\$136.00	\$140.00	2.94%
		Single Event Community Group Registrations for Class 2 and 3			Discretionary			
Environment and Emergency	Environmental Health	Late registration fee (all categories and registrations)	per late registration	No	Discretionary	\$50.00	\$50.00	0.00%
Environment and Emergency	Environmental Health	Follow-up Inspection fees (all categories and registrations)	per inspection	No	Discretionary	\$100.00	\$100.00	0.00%
Environment and Emergency	Environmental Health	Note: Fees will be adjusted on a quarterly basis for new registrations				pro-rata	pro-rata	
Environment and Emergency	Environmental Health	Prescribed premises - Prescribed Accommodation						
Environment and Emergency	Environmental Health	Caravan Parks – In accordance with Statutory Fee Number of Sites 0-25 = 17 Fee Units 26-50 = 34 Fee Units 51-100 = 68 Fee Units 101-150 = 103 Fee Units 151-200 = 137 Fee Units 201-250 = 171 Fee Units 251-300 = 205 Fee Units	Fee Units are based on monetary Units Act	No	Statutory	100%	100%	0.00%
Environment and Emergency	Environmental Health	B & B's, Self-Contained, Camps, Hotels & Motels	per application	No	Discretionary	\$214.00	\$220.00	2.80%
Environment and Emergency	Environmental Health	Water Sampling Fee (Collection and Sample)	per sample		Discretionary		\$200.00	
Environment and Emergency	Environmental Health	Septic Tank						
Environment and Emergency	Environmental Health	Permit to Alter - Fees Septic Tanks						
Environment and Emergency	Environmental Health	Alterations to System	per application	No	Discretionary	\$375.00	\$385.00	2.67%
Environment and Emergency	Environmental Health	Permit to Install - Fees Septic Tanks						
Environment and Emergency	Environmental Health	Septic Tank Applications – Including 2 site inspections	per application	No	Discretionary	\$482.00	\$494.00	2.49%
Environment and Emergency	Environmental Health	Additional Septic Tank Inspections	per inspection	No	Discretionary	\$160.00	\$164.00	2.50%
Environment and Emergency	Local Laws	Permits						
Environment and Emergency	Local Laws	Permits Local Laws No.1 and No. 2	per application	No	Discretionary	\$101.00	\$104.00	2.97%
Environment and Emergency	Local Laws	Roadside Grazing permit	per application	No	Discretionary	\$50.50	\$52.00	2.97%
Environment and Emergency	Local Laws	Disabled Parking Permit	per permit	No	Discretionary	\$10.00	\$10.30	3.00%
Environment and Emergency	Local Laws	Droving of Livestock						
Environment and Emergency	Local Laws	Application Fee - Non refundable	per application	No	Discretionary	\$101.00	\$104.00	2.97%
Environment and Emergency	Local Laws	Bond	per application	No	Discretionary	\$1,000.00	\$1,000.00	0.00%
Environment and Emergency	Local Laws	Daily Fee - cattle	per head	No	Discretionary	\$0.200	\$0.200	0.00%
Environment and Emergency	Local Laws	Daily Fee - sheep	per head	No	Discretionary	\$0.060	\$0.060	0.00%
Environment and Emergency	Local Laws	Daily Fee - other livestock	per head	No	Discretionary	\$0.060	\$0.060	0.00%
Environment and Emergency	Local Laws	Road Leasing Agreement (Policy)	per application	No	Discretionary	\$170.00	\$174.00	2.35%
Environment and Emergency	Local Laws	Pound fees - Fines Impounding Fees - All other animals, including Poultry and Birds (but not dogs or cats)						

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Environment and Emergency	Local Laws	For every head	Sustenance per head per day	Yes	Discretionary	\$4.15	\$4.15	0.00%
Environment and Emergency	Local Laws	For every head	per head impound	No	Discretionary	\$15.30	\$15.30	0.00%
Environment and Emergency	Local Laws	Pound Fees - Fines Impounding Fees - Cats						
Environment and Emergency	Local Laws	Daily Rate	per animal	No	Discretionary	\$10.60	\$10.60	0.00%
Environment and Emergency	Local Laws	Release Fee	per animal	No	Discretionary	\$60.50	\$60.50	0.00%
Environment and Emergency	Local Laws	Pound Fees - Fines Impounding Fees - Dogs						
Environment and Emergency	Local Laws	Daily Rate	per animal	No	Discretionary	\$10.60	\$10.60	0.00%
Environment and Emergency	Local Laws	Release Fee	per animal	No	Discretionary	\$89.50	\$92.00	2.79%
Environment and Emergency	Local Laws	Pound Fees - Fines Impounding Fees - Cattle						
Environment and Emergency	Local Laws	For every head of cattle	Sustenance per head per day	Yes	Discretionary	\$15.40	\$15.40	0.00%
Environment and Emergency	Local Laws	For every head of cattle	For each extra	No	Discretionary	\$15.40	\$15.40	0.00%
Environment and Emergency	Local Laws	For every head of cattle	For first	No	Discretionary	\$89.50	\$89.50	0.00%
Environment and Emergency	Local Laws	Pound Fees - Fines Impounding Fees - Goats and Pigs						
Environment and Emergency	Local Laws	For every head	Sustenance per head per day	Yes	Discretionary	\$9.10	\$9.10	0.00%
Environment and Emergency	Local Laws	For every head	For each extra	No	Discretionary	\$16.20	\$16.20	0.00%
Environment and Emergency	Local Laws	For every head	For first	No	Discretionary	\$47.80	\$47.80	0.00%
Environment and Emergency	Local Laws	Pound Fees - Fines Impounding Fees - Horses						
Environment and Emergency	Local Laws	For every head	Sustenance per head per day	Yes	Discretionary	\$15.40	\$15.40	0.00%
Environment and Emergency	Local Laws	For every head	For each extra	No	Discretionary	\$15.40	\$15.40	0.00%
Environment and Emergency	Local Laws	For every head	For first	No	Discretionary	\$89.50	\$89.50	0.00%
Environment and Emergency	Local Laws	Pound Fees - Fines Impounding Fees - Sheep						
Environment and Emergency	Local Laws	For every head of sheep	Sustenance per head per day	Yes	Discretionary	\$6.10	\$6.10	0.00%
Environment and Emergency	Local Laws	For every head of sheep	For each extra	No	Discretionary	\$6.10	\$6.10	0.00%
Environment and Emergency	Local Laws	For every head of sheep	For first	No	Discretionary	\$30.70	\$30.70	0.00%
Environment and Emergency	Local Laws	Pound Fees - Transport costs Other Ranger Services						
Environment and Emergency	Local Laws	Transport – total transport costs incurred	per circumstance	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Registrations - Dog Fees						
Environment and Emergency	Local Laws	Full Registration Includes \$3.50 Govt. levy	per animal	No	Discretionary	\$90.00	\$92.00	2.22%
Environment and Emergency	Local Laws	Reduced fee Includes \$3.50 Govt. levy	per animal	No	Statutory	\$30.00	\$31.00	3.33%
Environment and Emergency	Local Laws	Concession (not applicable to Menacing, Dangerous and Restricted breed)	per animal 50% Discount on registration	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Local Laws	Menacing, Dangerous and Restricted Breeds Includes \$3.50 Govt. levy	per animal	No	Discretionary	\$172.00	\$177.00	2.91%
Environment and Emergency	Local Laws	Registrations - Cat Fees						
Environment and Emergency	Local Laws	Full Registration Includes \$2.00 Govt. levy	per animal	No	Discretionary	\$47.00	\$48.00	2.13%
Environment and Emergency	Local Laws	Reduced fee Includes \$2.00 Govt. levy	per animal	No	Statutory	\$15.50	\$16.00	3.23%
Environment and Emergency	Local Laws	Concession	per animal 50% Discount on registration	No	Discretionary	50%	50%	0.00%
Environment and Emergency	Local Laws	Registrations - Registration Fees Registration						
Environment and Emergency	Local Laws	Animal business Includes \$10.00 Govt. levy	per site	No	Discretionary	\$172.00	\$177.00	2.91%
Environment and Emergency	Local Laws	Equipment Hire						

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Environment and Emergency	Local Laws	Animal Trap hire	per week	No	Discretionary	\$10.40	\$10.50	0.96%
Environment and Emergency	Local Laws	Local Laws						
Environment and Emergency	Local Laws	Infringement Notices Offences and Codes - Control of Livestock Violations Other Ranger Services						
Environment and Emergency	Local Laws	Charged at hourly rate applicable for Ranger, Vehicle, Transport	per hour full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Permits - Inspections Local Law						
Environment and Emergency	Local Laws	Inspections	per 1/4 hour at full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Permit fee plus all inspection and reinstatement costs where applicable	per application	No	Discretionary	\$101.00	\$104.00	2.97%
Environment and Emergency	Local Laws	Reinstatements	per opening at full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Permits - Inspections Other Ranger Services						
Environment and Emergency	Local Laws	Ranger Services to VicRoads	per hour per ranger-full cost recovery	Yes	Discretionary	100%	100%	0.00%
Environment and Emergency	Local Laws	Vehicle Charge – charged at rate as costed out against the unit	per hour- full cost recovery	Yes	Discretionary	100%	100%	0.00%
Economic Development	Saleyards	Saleyards						
Economic Development	Saleyards	Animal sales - Camperdown Agents/Auctioneers Fees Per Sale – Including Store and Special Sales						
Economic Development	Saleyards	Sundry	per Sale	Yes		\$89.50	\$91.50	2.23%
Economic Development	Saleyards	Permit to Operate - New Agents	per application	No		\$210.00	\$215.00	2.38%
Economic Development	Saleyards	Animal sales - Camperdown Agents/Auctioneers Throughput Fees including store & special sales						
Economic Development	Saleyards	Bulls	per head	Yes		\$2.09	\$2.15	2.87%
Economic Development	Saleyards	Bobby Calves	per head	Yes		\$0.29	\$0.32	10.00%
Economic Development	Saleyards	Other Cattle	per head	Yes		\$1.23	\$1.25	1.63%
Economic Development	Saleyards	Animal Sales - Camperdown Vendor – Weighing Fees (on sale day)						
Economic Development	Saleyards	Bulls	per head	Yes		\$9.16	\$9.40	2.62%
Economic Development	Saleyards	Other Cattle	per head	Yes		\$4.90	\$5.00	2.04%
Economic Development	Saleyards	Vendor Private Weigh/head - on non-sale day						
Economic Development	Saleyards	Private weighing of cattle	per head	Yes		\$2.97	\$3.05	2.69%
Economic Development	Saleyards	Animal Sales - Camperdown Vendor - Yard Fees						
Economic Development	Saleyards	Bulls	per head	Yes		\$15.08	\$15.50	2.79%
Economic Development	Saleyards	Bobby Calves	per head	Yes		\$4.10	\$4.50	9.76%
Economic Development	Saleyards	Other Cattle	per head	Yes		\$9.50	\$9.75	2.63%
Economic Development	Saleyards	Store Cattle (sold at a special sale)	per head	Yes		\$7.95	\$8.15	2.50%
Economic Development	Saleyards	Animal drop off fees - Transport Operator						
Economic Development	Saleyards	All cattle dropped off on-site	per head per 24 hour period	Yes		\$2.60	\$10.00	284.62%
Economic Development	Saleyards	Ear Tags						
Economic Development	Saleyards	Replacement ear tags	per tag	Yes		\$26.00	\$26.65	2.50%
Economic Development	Saleyards	Facility Use - Camperdown Saleyard Facility Hire						
Economic Development	Saleyards	Truck Wash	per minute	Yes		\$1.10	\$1.20	9.50%
Economic Development	Saleyards	Canteen Rent	per week	Yes		\$152.00	\$156.00	2.63%
Economic Development	Saleyards	Agents Office Rent	per week	Yes		\$43.60	\$44.50	2.06%

Corangamite Shire Council
Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Works	Private Works	Private Works						
Works	Private Works	Direct cost and overhead recovery plus margin	% of cost	Yes				
Building and Planning	Building Services	Building Fees						
Building and Planning	Building Services	Fees set by Building Regulations 2006						
Building and Planning	Building Services	Application for Report and Consent (Section 29A Demolition) - Regulation 312(1)	per application	No	Statutory	\$60.90	\$64.10	5.25%
Building and Planning	Building Services	Application for Report and Consent - Regulation 312(2)	per application	No	Statutory	\$244.00	\$256.90	5.29%
Building and Planning	Building Services	Request for report on Legal Point of Discharge under regulation 610 - Regulation 312(3)	per application	No	Statutory	\$60.90	\$64.10	5.25%
Building and Planning	Building Services	Report and Consent for building over an easement under regulation 310	per application	No	Statutory	\$60.90	\$64.10	5.25%
Building and Planning	Building Services	Fee for lodgement of building permit documents when building work is greater than \$5000 - Regulation 320	per application	No	Statutory	\$36.40	\$38.30	5.22%
Building and Planning	Building Services	Fees for requests for information under regulation 326(1), 326(2) or 326(3) - Regulation 327 (Building Information Certificate)	per application	No	Statutory	\$48.60	\$51.20	5.35%
Building and Planning	Building Services	State Government Levy - Section 205G Building Act 1993						
			Note the levy paid under this section is paid into the Building account of the Victorian Building Authority Fund					
Building and Planning	Building Services	Building Permit Levy payable 0.128 cents in every dollar of the cost of building work for which a permit is sought when cost of building work is over \$16,000	per application	No	Statutory	0.128% of the cost of building work	0.128% of the cost of building work	0.00%
Building and Planning	Building Services	Building Permit Applications for Domestic Works (Class 1 and 10) Fees for Construction/Alteration/Demolition Permits based on value of work						
			The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993					
Building and Planning	Building Services	0-\$5,000		Yes	Discretionary	\$214.00	\$220.00	2.80%
Building and Planning	Building Services	5,001-10,000		Yes	Discretionary	\$545.00	\$559.00	2.57%
Building and Planning	Building Services	10,001-25,000		Yes	Discretionary	\$686.00	\$703.00	2.48%
Building and Planning	Building Services	25,001-50,000		Yes	Discretionary	\$825.00	\$846.00	2.55%
Building and Planning	Building Services	50,001-150,000		Yes	Discretionary	\$1,180.00	\$1,210.00	2.54%
Building and Planning	Building Services	150,001-250,000		Yes	Discretionary	\$2,361.00	\$2,420.00	2.50%
Building and Planning	Building Services	250,001-500,000		Yes	Discretionary	value divided by 109 or by quote	value divided by 100 or by quote	
Building and Planning	Building Services	500,001+		Yes	Discretionary	by quote		

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Building and Planning	Building Services	Building Permit Applications for Commercial Works (Class 2 to 9) Fees for Construction/Alteration/Demolition Permits based on value of work	The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993					
Building and Planning	Building Services	0-\$5,000		Yes	Discretionary	\$214.00	\$220.00	2.80%
Building and Planning	Building Services	5,001-10,000		Yes	Discretionary	\$650.00	\$666.00	2.46%
Building and Planning	Building Services	10,001-25,000		Yes	Discretionary	\$825.00	\$846.00	2.55%
Building and Planning	Building Services	25,001-50,000		Yes	Discretionary	\$1,227.00	\$1,258.00	2.53%
Building and Planning	Building Services	50,001-150,000		Yes	Discretionary	\$1,890.00	\$1,937.00	2.49%
Building and Planning	Building Services	150,001-250,000		Yes	Discretionary	\$2,830.00	\$2,900.00	2.47%
Building and Planning	Building Services	250,001-500,000		Yes	Discretionary	value divided by 88 or by quote	value divided by 80 or by quote	
Building and Planning	Building Services	500,001+ by quotation		Yes		by quote		
Building and Planning	Building Services	Other Building Fees						
Building and Planning	Building Services	Historical Building Permit Search (3-7 days)	per permit plus printing costs see photocopying function	Yes	Discretionary	\$113.00	\$116.00	2.65%
Building and Planning	Building Services	Historical Building Permit URGENT Search (1-2 days)	per permit plus printing costs see photocopying function	Yes	Discretionary	\$339.00	\$347.00	2.36%
Building and Planning	Building Services	For each inspection additional to statutory inspections included in building permit application fee	per inspection	Yes	Discretionary	\$235.00	\$241.00	2.55%
Building and Planning	Building Services	Administration fee for assessing and processing lapsed building permits	per inspection	Yes	Discretionary	\$235.00	\$241.00	2.55%
Building and Planning	Building Services	Erection of a fence (if value of work is less than \$5,000 otherwise use fee schedule for building permit applications)	per application	Yes	Discretionary	\$176.00	\$180.00	2.27%
Building and Planning	Building Services	Essential Services Inspections	per request	Yes	Discretionary	\$287 (max) or by quote	300 max or by quote	
Building and Planning	Building Services	Inspection fees for Private Building Surveyors	per inspection plus travel	Yes	Discretionary	\$287 (max) or by quote	300 max or by quote	
Building and Planning	Building Services	Extension of Time Request	per request	Yes	Discretionary	\$123.00	\$126.00	2.44%
Building and Planning	Building Services	Application to Amend Plans	per application	Yes	Discretionary	\$123.00	\$126.00	2.44%
Building and Planning	Building Services	Title Search	per application	Yes	Discretionary	\$53.00	\$55.00	3.77%
Building and Planning	Building Services	POPE permits	per application	Yes	Discretionary	\$517.00	\$600.00	16.05%
Building and Planning	Building Services	Temporary Structures Permit	per application	Yes	Discretionary	\$454.00	\$500.00	10.13%
Building and Planning	Building Services	Resolution of works without a building permit - based on the cost of works and multiplying fee that would have been charged under building application fees by 2		Yes	Discretionary	cost of work x 2		
Building and Planning	Planning Services	Planning Fees						

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change	
Building and Planning	Planning Services	Planning and Environment (Fees) Interim Regulations 2014 Planning and Environment (Fees) Regulations 2016 came into operation on the 13 October 2016.							
Building and Planning	Planning Services	Fees for amendment to Planning Scheme (Regulation 6)							
Building and Planning	Planning Services	Giving notice of approval of an amendment	per application	No	Statutory	\$798.00			
Building and Planning	Planning Services	Adopting an amendment	per application	No	Statutory	\$524.00			
Building and Planning	Planning Services	Considering submissions	per application	No	Statutory	\$798.00			
Building and Planning	Planning Services	Consideration of a Planning Scheme Amendment	per application	No	Statutory	\$798.00			
Building and Planning	Planning Services	Stage 1: a) Considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987 (the Act); and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment. <i>Paid to the Planning Authority</i>	per application		Statutory		\$2,929.30		
Building and Planning	Planning Services	Stage 2: a) Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel:	based on number submissions		Statutory				
Building and Planning	Planning Services	i. up to 10 submissions					\$14,518.60		
Building and Planning	Planning Services	ii. 11 to (and including) 20 submissions					\$29,008.80		
Building and Planning	Planning Services	iii. submissions that exceed 20 submissions b) providing assistance to a panel in accordance with Section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with Section 27 of the Act; and e) after considering submission and the panel's report, abandoning the amendment. <i>Paid to the Planning Authority</i>					\$38,778.00		
Building and Planning	Planning Services	Stage 3: a) Adopting an amendment or a part of an amendment in accordance with Section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with Section 31 of the Act; and c) giving the notice of approval of the amendment required by section 36(2) of the Act. <i>Paid to the Planning Authority</i>	per application		Statutory		\$462.20		
Building and Planning	Planning Services	Stage 4: a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act. <i>Paid to the Minister for Planning (DELWP)</i>	per application		Statutory		\$462.20		
Building and Planning	Planning Services	Fees for applications for Planning Permits under section 47 of the Planning and Environment Act 1987 (Regulation 7) 13/10/2016 changed to Regulation 9							
Building and Planning	Planning Services	Use Only	per application	No	Statutory	\$502.00	\$1,265.60	152.11%	
Building and Planning	Planning Services	Use and/or development single dwelling and ancillary buildings if value of development \$10,001-\$100,000	per application	No	Statutory	\$239.00			
Building and Planning	Planning Services	Use and/or development single dwelling and ancillary buildings if value of development over \$100,001	per application	No	Statutory	\$490.00			

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Building and Planning	Planning Services	To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the development included in the application is:						
Building and Planning	Planning Services	\$0 - \$10,000	per application		Statutory		\$192.00	
Building and Planning	Planning Services	\$10,001 - \$100,000	per application		Statutory		\$604.40	
Building and Planning	Planning Services	\$100,001 - \$500,000	per application		Statutory		\$1,237.10	
Building and Planning	Planning Services	\$500,001 - \$1,000,000	per application		Statutory		\$1,336.70	
Building and Planning	Planning Services	\$1,000,001 - \$2,000,000	per application		Statutory		\$1,436.20	
Building and Planning	Planning Services	If cost for a single dwelling is greater than \$2,000,000 the fee will be calculated by adding fee from other development plus half of the use fee if applicable.						
Building and Planning	Planning Services	To develop land (other than for a single dwelling or to subdivide) if the cost of the development is:						
Building and Planning	Planning Services	\$0 - \$10,000	per application	No	Statutory	\$102.00		
Building and Planning	Planning Services	\$10,001 - \$250,000	per application	No	Statutory	\$604.00		
Building and Planning	Planning Services	\$250,001 - \$500,000	per application	No	Statutory	\$707.00		
Building and Planning	Planning Services	\$500,001 - \$1,000,000	per application	No	Statutory	\$815.00		
Building and Planning	Planning Services	\$1,000,001 - \$7,000,000	per application	No	Statutory	\$1,153.00		
Building and Planning	Planning Services	\$7,000,001 - \$10,000,000	per application	No	Statutory	\$4,837.00		
Building and Planning	Planning Services	\$10,000,001 - \$50,000,000	per application	No	Statutory	\$8,064.00		
Building and Planning	Planning Services	\$50,000,001 +	per application	No	Statutory	\$16,130.00		
Building and Planning	Planning Services	\$0 - \$100,000	per application		Statutory		\$1,102.00	
Building and Planning	Planning Services	\$100,001 - \$1,000,000	per application		Statutory		\$1,486.00	
Building and Planning	Planning Services	\$1,000,001 - \$5,000,000	per application		Statutory		\$3,277.70	
Building and Planning	Planning Services	\$5,000,001 - \$15,000,000	per application		Statutory		\$8,354.30	
Building and Planning	Planning Services	\$15,000,001 - \$50,000,000	per application		Statutory		\$24,636.20	
Building and Planning	Planning Services	\$50,000,001 +	per application		Statutory		\$55,372.70	
Building and Planning	Planning Services	Subdivide existing building	per application	No	Statutory	\$386.00	\$1,265.60	227.88%
Building and Planning	Planning Services	Subdivide land into two lots	per application	No	Statutory	\$386.00	\$1,265.60	227.88%
Building and Planning	Planning Services	Realignment or consolidation	per application	No	Statutory	\$386.00	\$1,265.60	227.88%
Building and Planning	Planning Services	Subdivide land into three or more Lots	per 100 lots created	No	Statutory	\$781.00	\$1,265.60	62.05%
Building and Planning	Planning Services	Remove restriction over land if the land has been used or developed for more than two years	per application	No	Statutory	\$249.00		
Building and Planning	Planning Services	To create, vary or remove a restriction or to create or remove a right of way	per application	No	Statutory	\$541.00		
Building and Planning	Planning Services	To create, vary or remove an easement other than a right of way or to vary or remove a condition in the nature of an easement in a Crown grant	per application	No	Statutory	\$404.00		
Building and Planning	Planning Services	A permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	per application		Statutory		\$1,265.60	
Building and Planning	Planning Services	VicSmart application if the estimated cost of the development is:						
Building and Planning	Planning Services	\$0 - \$10,000	per application		Statutory		\$192.00	
Building and Planning	Planning Services	\$10,001 +	per application		Statutory		\$412.40	
Building and Planning	Planning Services	VicSmart application to subdivide or consolidate land	per application		Statutory		\$192.00	

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Building and Planning	Planning Services	A permit not otherwise provided for in this regulation	per application		Statutory		\$1,265.60	
Building and Planning	Planning Services	Fees for applications to amend planning permits under section 72 of the Planning and Environment Act 1987 (Regulation 10) 13/10/2016 changed to Regulation 11						
Building and Planning	Planning Services	Change Statement of what Permit allows	per application	No	Statutory	\$502.00		
Building and Planning	Planning Services	Change any or all conditions which apply to the permit	per application	No	Statutory	\$502.00		
Building and Planning	Planning Services	In any other way not provided for in the regulations	per application	No	Statutory	\$502.00		
Building and Planning	Planning Services	To amend a permit (other than a permit to use and/or develop land for a single dwelling per lot) to change a statement of what the permit allows or change any or all conditions which apply to the permit	per application		Statutory		\$1,265.60	
Building and Planning	Planning Services	To amend a permit to change the use of the land allowed by the permit or to allow a new use	per application		Statutory		\$1,265.60	
Building and Planning	Planning Services	To amend a permit for use and/or development single dwelling and ancillary buildings, if the additional cost of any development is between \$10,001 - \$100,000	per application	No	Statutory	\$239.00		
Building and Planning	Planning Services	To amend a permit for use and/or development single dwelling and ancillary buildings, if the additional cost of any development is over \$100,001	per application	No	Statutory	\$490.00		
Building and Planning	Planning Services	To amend a permit to use and/or develop land for a single dwelling per lot or to undertake ancillary development if the estimated cost is:						
Building and Planning	Planning Services	\$0 - \$10,000	per application		Statutory		\$192.00	
Building and Planning	Planning Services	\$10,001 - \$100,000	per application		Statutory		\$604.40	
Building and Planning	Planning Services	\$10,001 - \$500,000	per application		Statutory		\$1,237.10	
Building and Planning	Planning Services	\$500,001 - \$2,000,000	per application		Statutory		\$1,336.70	
Building and Planning	Planning Services	To amend a permit to develop land (other than for a single dwelling or to subdivide) if the additional development to be permitted is:						
Building and Planning	Planning Services	\$0 - \$10,000	per application	No	Statutory	\$102.00		
Building and Planning	Planning Services	\$10,001 - \$250,000	per application	No	Statutory	\$604.00		
Building and Planning	Planning Services	\$250,001 - \$500,000	per application	No	Statutory	\$707.00		
Building and Planning	Planning Services	\$500,001 +	per application	No	Statutory	\$815.00		
Building and Planning	Planning Services	To amend a permit to develop land (other than a permit to use and/or develop land for a single dwelling per lot) if the estimated cost is:						
Building and Planning	Planning Services	\$0 - \$100,000	per application		Statutory		\$1,102.00	
Building and Planning	Planning Services	\$100,001 - \$1,000,000	per application		Statutory		\$1,486.00	
Building and Planning	Planning Services	\$1,000,001 +	per application		Statutory		\$3,277.70	
Building and Planning	Planning Services	Subdivide an existing building	per application	No	Statutory	\$386.00	\$1,265.60	227.88%
Building and Planning	Planning Services	Subdivide land into two lots	per application	No	Statutory	\$386.00	\$1,265.60	227.88%
Building and Planning	Planning Services	Realignment or consolidation	per application	No	Statutory	\$386.00	\$1,265.60	227.88%
Building and Planning	Planning Services	Subdivide land into three or more Lots	per 100 lots created		Statutory		\$1,265.60	
Building and Planning	Planning Services	To amend a permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	per application		Statutory		\$1,265.60	
Building and Planning	Planning Services	Amendment to a VicSmart permit if the estimated cost of development is:						
Building and Planning	Planning Services	\$0 - \$100,000	per application		Statutory		\$192.00	
Building and Planning	Planning Services	\$10,001 +	per application		Statutory		\$412.40	

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Building and Planning	Planning Services	VicSmart permit to subdivide or consolidate land	per application		Statutory		\$192.00	
Building and Planning	Planning Services	An amendment to a permit not otherwise provided for in this regulation	per application		Statutory		\$1,102.10	
Building and Planning	Planning Services	Other Statutory Planning Fees						
Building and Planning	Planning Services	Amend an application for a permit or an application for an amendment to a permit after notice has been given (except those with development cost of less than \$10,000) - Reg 9	per application	No	Statutory	\$102.00		
Building and Planning	Planning Services	Amendment to an application under section 57A(3) of the Act after notice is given (Regulation 12): a) for an application for a permit b) for an application to amend a permit c) If an application to amend an application has the effect of changing the class of that permit to a new class, having a higher application fee set out in the tables to regulation 9 or 11, the applicant must pay an additional fee being the difference between the original class of permit and the amended class of permit.	per application		Statutory		40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	
Building and Planning	Planning Services	Application for certificate of compliance (S97 of the Act) - Reg 13	per application	No	Statutory	\$147.00		
Building and Planning	Planning Services	Application for certificate of compliance (S97 of the Act) - Regulation 15	per application		Statutory		\$312.80	
Building and Planning	Planning Services	Application for planning certificate (S198 of the Act) - Reg 14	per application	No	Statutory	\$18.20		
Building and Planning	Planning Services	Application for planning certificate (S198 of the Act) - Regulation 17, if:						
Building and Planning	Planning Services	a) application not made electronically	per application		Statutory		\$21.30	
Building and Planning	Planning Services	b) made electronically	per application		Statutory		\$7.00	
Building and Planning	Planning Services	Fee for determining a matter where the Planning Scheme specifies that the matter must be done to the satisfaction of the Responsible Authority (e.g. development plan) - Reg 15	per application	No	Statutory	\$102.00		
Building and Planning	Planning Services	Fee for determining a matter where the Planning Scheme specifies that the matter must be done to the satisfaction of the responsible authority, Minister, public authority or municipal council - Regulation 18	per application		Statutory		\$312.80	
Building and Planning	Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act - Regulation 7	per application		Statutory		\$3,839.40	
Building and Planning	Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act - Regulation 8	per application		Statutory		\$924.30	
Building and Planning	Planning Services	Amend or end an agreement under section 173 of the Act - Regulation 16	per application		Statutory		\$632.80	
Building and Planning	Planning Services	Combined Permit Applications - Regulations 8 and 11						

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Building and Planning	Planning Services	The fee for an application for any combination of matters set out in the separate classes in regulations 7 and 10	per application	No	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.		
Building and Planning	Planning Services	Combined Permit Applications - Regulations 10 and 13						
Building and Planning	Planning Services	The fee for an application for any combination of matters set out in the separate classes in regulations 9 and 11.	per application		Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.		
Building and Planning	Planning Services	Combined Permit Application and Planning Scheme Amendment - Regulation 12						

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Building and Planning	Planning Services	Fee for an application for a planning permit combined with a request for an amendment to the planning scheme in accordance with section 96A of the Planning and Environment Act 1987. NOTE: If the application includes a number a matters listed under regulation 7 the fee for the planning permit for the purpose of calculating the above is the highest of the fees which would have applied if separate applications for the planning permit had been made.	per application	No	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.		
Building and Planning	Planning Services	Combined Permit Application and Planning Scheme Amendment - Regulation 14						
Building and Planning	Planning Services	Fee for an application for planning permit when a planning scheme amendment is requested section 96A of the Planning and Environment Act 1987. NOTES: This fee is in addition to any fee/s for the amendment to the planning scheme prescribed under regulation 6. If the application for permit is for more than one class of permit the fee for the permit is the highest of the fees which would have applied if separate applications for the permits had been made.	per application		Statutory		50% of the fee which would have applied if the application for permit had been made separately	
Building and Planning	Planning Services	Subdivision (Fees) Interim Regulations 2014 Subdivision (Fees) Regulations 2016 came into operation on 13 October 2016.						
Building and Planning	Planning Services	Other Subdivision Fees						
Building and Planning	Planning Services	Supervision of works - Regulation 8, as of 13/10/2016 refer to Regulation 11	per application % of value of works	Yes	Statutory	2.5% of the estimated cost of constructing the works	2.5% of the estimated cost of constructing the works	0.00%
Building and Planning	Planning Services	Check engineering plans - Regulation 9	per application % of value of works	Yes	Statutory	0.75% of the estimated cost of constructing the works	0.75% of the estimated cost of constructing the works	0.00%
Building and Planning	Planning Services	Engineering plan prepared by Council - Regulation 7, as of 13/10/2016 refer to Regulation 10	per application % of value of works	Yes	Statutory	3.5% of the estimated cost of constructing the works	3.5% of the estimated cost of constructing the works	0.00%

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
						g the works	g the works	
Building and Planning	Planning Services	Fees for applications - Regulation 6						
Building and Planning	Planning Services	Application to certify a Plan of Subdivision under Subdivision Act 1988	per application	Yes	Statutory	\$100.00		
Building and Planning	Planning Services	Additional cost per lot created under application to certify a Plan of Subdivision	additional cost per lot per subdivision	Yes	Statutory	\$20.00		
Building and Planning	Planning Services	Processing application to certify a plan other than a Plan of Subdivision under Subdivision Act 1988	per application	Yes	Statutory	\$100.00		
Building and Planning	Planning Services	Application to certify plan and for statement of compliance - Regulation 6	per application		Statutory		\$167.80	
Building and Planning	Planning Services	Fee for alteration of plan - Regulation 7	per application		Statutory		\$106.70	
Building and Planning	Planning Services	Amendment to certified plan - Regulation 8	per application		Statutory		\$135.10	
Building and Planning	Planning Services	Discretionary Planning Fees						
Building and Planning	Planning Services	Historical planning permit search (3-7 days)	per application plus copy costs	Yes	Discretionary	\$114.00	\$117.00	2.63%
Building and Planning	Planning Services	Historical planning permit URGENT search (1-2 days)	per application plus copy costs	Yes	Discretionary	\$339.00	\$235.00	-30.68%
Building and Planning	Planning Services	Extension of Time Request - First request	Per application	Yes	Discretionary	\$123.00	\$300.00	143.90%
Building and Planning	Planning Services	Extension of Time Request - Second request	Per application	Yes	Discretionary	\$202.00	\$600.00	197.03%
Building and Planning	Planning Services	Extension of Time Request - Any subsequent request	Per application	Yes	Discretionary	\$271.00	\$1,200.00	342.80%
Building and Planning	Planning Services	Secondary consent application	Per application	Yes	Discretionary	\$123.00	\$126.00	2.44%
Building and Planning	Planning Services	Written information requests	per request	Yes	Discretionary	\$61.00	\$62.00	1.64%
Building and Planning	Planning Services	Notification signage	per sign	Yes	Discretionary	\$50.00	\$51.00	2.00%
Building and Planning	Planning Services	Notification costs	base charge	Yes	Discretionary	\$40.00	\$41.00	2.50%
Building and Planning	Planning Services	Notification costs for over 10 letters	per letter >10	Yes	Discretionary	\$4.00	\$4.00	0.00%
Building and Planning	Planning Services	Urgent Planning Certificate - request to be process next business day	per application	Yes	Discretionary	\$99.00	\$100.00	1.01%
Building and Planning	Planning Services	Section 173 Agreement checking and approval	per application	Yes	Discretionary	\$350.00	N/A	
Building and Planning	Planning Services	Section 173 Agreement review by Solicitor (if required at Councils discretion)	per application	Yes	Discretionary	at cost	at cost	
Environment and Emergency	Waste Management	Landfill - General Industrial Category						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$173.70	\$178.05	2.50%
Environment and Emergency	Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$165.71	\$169.85	2.50%
Environment and Emergency	Waste Management	Bricks and Concrete	per tonne	Yes	Discretionary	\$10.35	\$10.61	2.51%
Environment and Emergency	Waste Management	Cover Material (Clean)	per tonne	Yes	Discretionary	\$54.63	\$55.73	2.01%
Environment and Emergency	Waste Management	Landfill - General Municipal Category						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$150.43	\$154.19	2.50%
Environment and Emergency	Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$142.43	\$145.99	2.50%
Environment and Emergency	Waste Management	Landfill - Green Waste and Kitchen Organics						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$82.54	\$84.60	2.50%
Environment and Emergency	Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$82.54	\$84.60	2.50%
Environment and Emergency	Waste Management	Contaminated Green Waste	per tonne	Yes	Discretionary	\$150.43	\$154.19	2.50%
Environment and Emergency	Waste Management	Transfer Stations - General Industrial Category						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$209.51	\$214.74	2.50%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	\$5.10	\$5.20	1.96%
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$7.90	\$8.10	2.53%
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$30.40	\$31.10	2.30%

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$47.20	\$48.40	2.54%
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$50.30	\$51.60	2.58%
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$81.80	\$83.80	2.44%
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$41.54	\$42.48	2.26%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$62.85	\$64.42	2.50%
Environment and Emergency	Waste Management	Transfer Stations - General Municipal Category						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$186.23	\$190.88	2.50%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	\$4.50	\$4.60	2.22%
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$7.00	\$7.20	2.86%
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$28.00	\$28.70	2.50%
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$42.00	\$43.00	2.38%
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$44.70	\$45.90	2.68%
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$72.70	\$74.50	2.48%
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$27.93	\$28.63	2.51%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$55.87	\$57.27	2.51%
Environment and Emergency	Waste Management	Transfer Stations - Green Waste and Kitchen Organics						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$103.17	\$105.75	2.50%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary	\$3.40	\$3.40	0.00%
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$5.20	\$5.30	1.92%
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$20.70	\$21.20	2.42%
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$31.00	\$31.80	2.58%
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$33.10	\$33.90	2.42%
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$53.50	\$55.00	2.80%
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$20.70	\$21.20	2.42%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$41.30	\$42.30	2.42%
Environment and Emergency	Waste Management	Landfill and Transfer Stations- Recycling						
Environment and Emergency	Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$47.77	\$48.96	2.49%
Environment and Emergency	Waste Management	Bag	per unit	Yes	Discretionary			
Environment and Emergency	Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary			
Environment and Emergency	Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary			
Environment and Emergency	Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary			
Environment and Emergency	Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary			
Environment and Emergency	Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary			
Environment and Emergency	Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$7.20	\$7.40	2.78%
Environment and Emergency	Waste Management	Compacted	per cubic meter	Yes	Discretionary			
Environment and Emergency	Waste Management	Dead Animal Composting						
Environment and Emergency	Waste Management	Dogs /Cats/Sheep		Yes		\$8.50	\$8.70	2.35%
Environment and Emergency	Waste Management	Yearling		Yes		\$20.50	\$21.00	2.44%
Environment and Emergency	Waste Management	Heifer/Alpaca		Yes		\$34.80	\$35.70	2.59%
Environment and Emergency	Waste Management	Cow/bulls and horses		Yes		\$77.50	\$79.40	2.45%
Environment and Emergency	Waste Management	Steel and Co-mingled Recycling Municipal Category						
Environment and Emergency	Waste Management	Steel		Yes		\$0.00	\$0.00	
Environment and Emergency	Waste Management	Co-mingled Recycling		Yes		\$0.00	\$0.00	
Environment and Emergency	Waste Management	Silage Wrap (Plasback bags)						
Environment and Emergency	Waste Management	Price per bag (clean)		Yes		\$2.00	\$2.00	0.00%
Environment and Emergency	Waste Management	Price per bag (contaminated)		Yes		\$3.00	\$3.00	0.00%
Environment and Emergency	Waste Management	Mattresses						

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Environment and Emergency	Waste Management	Single Mattress	per unit	Yes		\$21.70	\$22.20	2.30%
Environment and Emergency	Waste Management	Double Mattress	per unit	Yes		\$32.60	\$33.40	2.45%
Environment and Emergency	Waste Management	Waste Oil Municipal Category						
Environment and Emergency	Waste Management	Used motor oil		Yes		\$0.00		
Environment and Emergency	Waste Management	E-Waste Recycling						
Environment and Emergency	Waste Management	Small Items	per unit	Yes		\$0.00		
Environment and Emergency	Waste Management	Medium Items	per unit	Yes		\$0.00		
Environment and Emergency	Waste Management	Large	per unit	Yes		\$0.00		
Environment and Emergency	Waste Management	Garbage Charge		Yes		\$287.00	\$296.50	3.31%
Environment and Emergency	Waste Management	Kerbside Collection Waste 120l (Schools and Businesses)	Annual per service				\$131.50	
Environment and Emergency	Waste Management	Kerbside Collection Waste 240l (Schools and Businesses)	Annual per service				\$221.50	
Environment and Emergency	Waste Management	Kerbside Collection Organics (Schools and Businesses)	Annual per service				\$108.00	
Environment and Emergency	Waste Management	Kerbside Collection Recycling (Schools and Businesses)	Annual per service				\$58.00	
Environment and Emergency	Waste Management	Kerbside Collection Waste 120l (Community Groups)	Annual per service				\$80.00	
Environment and Emergency	Waste Management	Kerbside Collection Waste 240l (Community Groups)	Annual per service				\$119.00	
Environment and Emergency	Waste Management	Kerbside Collection Organics (Community Groups)	Annual per service				\$67.50	
Environment and Emergency	Waste Management	Kerbside Collection Recycle (Community Groups)	Annual per service				\$58.00	
Works	Works Management	Cobden - Airfield						
Works	Works Management	Commercial Operators - unlimited use	per year	Yes		\$250.00	\$260.00	4.00%
Community Relations	Killara / Theatre Complex	Killara Centre						
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Yes		\$465.00	\$480.00	3.23%
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Yes		\$92.50	\$95.00	2.70%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Yes		\$245.00	\$255.00	4.08%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes		\$50.00	\$52.00	4.00%
Community Relations	Killara / Theatre Complex	McCabe Room/Playhouse						
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Yes		\$320.00	\$330.00	3.13%
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Yes		\$62.50	\$65.00	4.00%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Yes		\$160.00	\$165.00	3.13%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes		\$32.50	\$34.00	4.62%
Community Relations	Killara / Theatre Complex	THEATRE						
Community Relations	Killara / Theatre Complex	Managed by Council - Fees Camperdown Community Centre - Theatre Royal						
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and table cloths	full day	Yes		\$686.00	\$705.00	2.77%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	full day	Yes		\$375.00	\$385.00	2.67%
Community Relations	Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and table cloths	per hour	Yes		\$125.00	\$128.00	2.40%
Community Relations	Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes		\$65.00	\$66.50	2.31%
Community Relations	Killara / Theatre Complex	Set Up Theatre (optional)	per booking	Yes		\$81.00	\$85.00	4.94%
Community Relations	Killara / Theatre Complex	Managed by Council - Fees Camperdown Community Centre - Old Sports Stadium						
Community Relations	Killara / Theatre Complex	General Hire	per hour	Yes		\$42.00	\$44.00	4.76%

Corangamite Shire Council

Budgeted Fees and Charges Schedule for the Financial Year 2017-2018

Department	Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2016-2017 Fees	2017-2018 Fees	% Change
Community Relations	Killara / Theatre Complex	General Hire	full day	Yes		\$195.00	\$200.00	2.56%
Community Relations	Cultural Development	Theatre Royal movie ticket prices						
Community Relations	Cultural Development	Adult	per person	Yes		\$5.00	NA	
Community Relations	Cultural Development	Child (under 15 years of age)	per person	Yes		\$5.00	\$5.00	0.00%
Facilities and Recreation	Stadiums	Camperdown Community Sports Stadium						
Facilities and Recreation	Stadiums	All Sports - Senior Fee	per person per session	Yes	Discretionary	\$6.20	\$6.50	4.84%
Facilities and Recreation	Stadiums	All Sports - Junior Fee	per person per session	Yes	Discretionary	\$4.20	\$4.50	7.14%
Facilities and Recreation	Other Council Buildings	Heritage - Clock Tower Visit						
Facilities and Recreation	Other Council Buildings	Adult	per person	Yes	Discretionary	\$2.50	\$2.50	0.00%
Facilities and Recreation	Other Council Buildings	Concession and Students	per person	Yes	Discretionary	\$1.50	\$1.50	0.00%
Facilities and Recreation	Other Council Buildings	Child	per person	Yes	Discretionary	\$1.00	\$1.00	0.00%
Facilities and Recreation	Swimming Pools	Swimming Pools - Managed by Contractor for Council						
Facilities and Recreation	Swimming Pools	Child	per child	Yes	Discretionary	\$3.50	\$3.60	2.86%
Facilities and Recreation	Swimming Pools	Adult	per person	Yes	Discretionary	\$4.20	\$4.50	7.14%
Facilities and Recreation	Swimming Pools	Family (defined 2 adults and 2 children < 16)	per family (defined)	Yes	Discretionary	\$13.00	\$13.50	3.85%
Facilities and Recreation	Swimming Pools	School Swim (Non Members)	per person	Yes	Discretionary	\$2.20	\$2.30	4.55%
Facilities and Recreation	Swimming Pools	Day Hire	per day	Yes	Discretionary	\$190.00	\$195.00	2.63%
Facilities and Recreation	Swimming Pools	Season Ticket - Child	per season	Yes	Discretionary	\$70.00	\$72.00	2.86%
Facilities and Recreation	Swimming Pools	Season Ticket - Adult	per season	Yes	Discretionary	\$80.00	\$82.00	2.50%
Facilities and Recreation	Swimming Pools	Season Ticket - Family (defined 2 adults and children < 16)	per season	Yes	Discretionary	\$155.00	\$160.00	3.23%
Facilities and Recreation	Recreation Management	Recreation Equipment Hire Small Marquee / BBQ						
Facilities and Recreation	Recreation Management	Council Organised Events	per day	Yes	Discretionary	\$0.00	\$0.00	
Facilities and Recreation	Recreation Management	Commercial Hirers	per day	Yes	Discretionary	\$100.00	\$100.00	0.00%
Facilities and Recreation	Recreation Management	Not for Profit Community Groups	per day	Yes	Discretionary	\$0.00	\$0.00	
Facilities and Recreation	Ed Gym	Ed Gym						
Facilities and Recreation	Ed Gym	1 child	per session	Yes	Discretionary	\$5.20	\$5.50	5.77%
Facilities and Recreation	Ed Gym	2 children	per session	Yes	Discretionary	\$9.50	\$10.00	5.26%
Facilities and Recreation	Ed Gym	3 children	per session	Yes	Discretionary	\$13.00	\$13.50	3.85%
Asset Planning	Assets	Road Permits						
Asset Planning	Assets	Road opening permit application	per application	No	Discretionary	\$101.00	\$104.00	2.97%
Asset Planning	Assets	Urban vehicle crossing permit application	per application	No	Discretionary	\$101.00	\$104.00	2.97%
Asset Planning	Assets	Rural vehicle crossing permit application	per application	No	Discretionary	\$101.00	\$104.00	2.97%

Appendix B

Five year capital works program For the year ended 30 June 2021

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Artworks					
Public Art - Town 6	\$ 10,000				
Bridges					
Bones Access Road Bridge (B084) Bridge Replacement	\$ 550,000				
Bridges & Major Culverts Condition Assessments					\$ 40,000
Castle Carey Road Bridge (B025) Realignment Stage 2	\$ 1,600,000				
Castle Carey Road Bridge (B025) Realignment Stage 3		\$ 2,000,000			
Timboon - Curdievale Road Bridge, Curdievale - Load Testing	\$ 15,000				
Various Bridge Rehabilitations				\$ 300,000	\$ 300,000
Widening of Vite Vite Road Bridge at Pura Pura			\$ 410,000		
Buildings					
Botanic Gardens - New Toilet Facility			\$ 200,000		
Camperdown Clock tower - Heritage Works	\$ 115,000	\$ 26,000	\$ 3,500	\$ 17,500	\$ 7,000
Camperdown Court House - External Cladding			\$ 10,000		
Camperdown Courthouse					\$ 58,325
Camperdown Courthouse - Heritage Works	\$ 18,200		\$ 32,250	\$ 32,250	
Camperdown Depot - Additional Shedding		\$ 20,000			
Camperdown Depot - Seal Yard				\$ 100,000	
Camperdown Heritage Centre - External Cladding			\$ 12,000		
Camperdown Heritage Museum - Heritage works	\$ 22,000				\$ 11,000
Camperdown Heritage Museum - Toilet Installation	\$ 45,000				
Camperdown Historical Museum - Heritage Works		\$ 43,600	\$ 22,800	\$ 11,500	
Camperdown Killara Centre/Senior Citizens/ McCabe - Replace floorcoverings		\$ 30,000			
Camperdown Pre-school - External Cladding			\$ 12,000		
Camperdown Preschool - Foyer replacement planning	\$ 5,000				
Camperdown Saleyards - Weather cover sub structure					\$ 7,000
Camperdown Saleyards Toilet - Roof renewal					\$ 7,000
Camperdown Theatre - Heritage Works	\$ 15,000	\$ 13,900	\$ 25,600	\$ 22,500	
Camperdown Theatre Mechanics/Toy Store - External Cladding			\$ 6,000		
Camperdown Theatre Royal - Replace floor		\$ 90,000			

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Camperdown Theatre Royal Redevelopment		\$ 500,000			
Camperdown Theatre Royal Redevelopment - Planning and design	\$ 40,000				
Civic Centre Manifold St Building - Heritage Works		\$ 33,500		\$ 16,000	
Civic Centre Manifold St Building- Heritage Works	\$ 21,600				
Cobden - Building Replacements sign shed					\$ 40,000
Cobden Civic Hall - Electrical Upgrade		\$ 20,000			
Cobden Civic Hall - External Cladding			\$ 50,000		
Cobden Library - Replace Front Window				\$ 15,000	
Cobden Senior Citizens - Internal Paint	\$ 9,000				
Cobden Senior Citizens - Kitchen Floor Replacement			\$ 15,000		
Disability Access to Public Buildings	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
Energy and Water Savings		\$ 100,000	\$ 100,000		
Escourt Street Toilets - Super Structure				\$ 40,000	
Facilities - External Cladding		\$ 20,000			
Facilities - Roof Renewal		\$ 4,500			
Facilities - Spaces				\$ 78,000	\$ 56,174
Facilities - Super Structure		\$ 65,000			
Lismore Community Centre - Doors and Window Replacement	\$ 7,500				
Lismore Community Centre - Super Structure				\$ 35,000	
Lismore Croquet Club - Ceiling Replacement	\$ 5,000				
Lismore Pre-school - Super structure					\$ 72,000
Lismore Public Toilet - Sub Structure				\$ 8,000	
Lismore Public Toilet - Super Structure					\$ 24,000
Port Campbell Community Centre - Internal Paint		\$ 14,000			
Port Campbell Public Purpose Reserve - Design and Install Accessible Toilet	\$ 50,000				
Pound Audit Requirements	\$ 12,000				
Public Toilet Renewal		\$ 20,000	\$ 20,000	\$ 20,000	
Public Toilet Renewal (Escourt Street)	\$ 20,000				
Simpson Depot Shed - Roof renewal			\$ 2,500		
Skipton Depot - Super Structure				\$ 15,000	
Skipton Depot Office - Super Structure				\$ 10,000	
Skipton Hall - Internal Paint	\$ 15,000				
Skipton Jubilee Park Toilets - Super Structure				\$ 12,000	
Skipton Pre-school - Roof renewal					\$ 40,000
Skipton Swimming Pool Shelter - Roof renewal					\$ 10,000
Swimming Pool Renewal	\$ 90,000	\$ 30,000	\$ 30,000	\$ 30,000	
Swimming Pools - Changerooms - External Cladding			\$ 50,000		
Terang Civic Hall - Main Entrance & Toilet Renewal	\$ 150,000				
Terang MCH Building - Sub structure renewal			\$ 20,000		

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Theatre Shop - External Cladding			\$ 8,000		
Timboon Childcare Centre - Internal Paint		\$ 6,000			
Timboon Depot - External Cladding			\$ 5,000		
Timboon Hall - Steel Beams Replacement		\$ 35,000			
Timboon Kindergarten - New Vinyl	\$ 3,000				
Timboon Pre-school - External Cladding			\$ 10,000		
Timboon Senior Citizens - Internal Paint	\$ 9,000				
Timboon Sporting Centre - New Vinyl	\$ 7,500				
Timboon Sporting Centre - Replace ceiling Mezzanine Floor	\$ 3,000				
Timboon Swimming Pool Plant Room - Roof Renewal				\$ 10,000	
Solar Panel Installation for Killara Centre	\$ 30,000				
Drainage					
Cobden Lake Downstream Improvements	\$ 200,000				
Skipton Automated Flood Warning	\$ 53,000				
Footpaths					
(SCS) Prince St, Estcourt St to Strong St, Terang, north side		\$ 33,000			
(SCS) Main St, Ligar St to Robertson St, Derrinallum South side			\$ 74,000		
(SCS) High St, Brown St to golf club, Lismore, north side					\$ 60,000
(SCS) High St, Lismore Footpath Extension to Cunningham St South Side				\$ 20,000	
(SCS) Hodson St, Chatsworth Rd to School Path, Derrinallum, west side				\$ 30,000	
(SCS) Johnson St, Montgomery St to Smythe St, Skipton, west side					\$ 35,000
(SCS) Jones St, Church St to Cole St, Camperdown, south side		\$ 17,000			
(SCS) Mitchell St, Dover St to Adams St, Cobden north side				\$ 72,000	
(SCS) Robertson St, Main St to Fyans St, Derrinallum, west side				\$ 17,000	
(SCS) Robinson Street, Footpath Connection to Hospital, Camperdown	\$ 16,000				
(SCS) Spring St, Harrison St to Church St, Camperdown south side					\$ 37,000
(SCS) The Parade, Strong St to Dow St, Terang south side	\$ 42,000				
(SCS) William St, extension to school, Lismore, south side			\$ 33,000		
(SCS)Dover St, Silvester St to Mitchell St, Cobden east side		\$ 57,000			
Cressy St Median Crossings, Camperdown (2 no.)			\$ 9,000		
Ewing Street, Strong Street to Terang Fitness Centre	\$ 7,000				
Footpath Renewals		\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000
High St, Terang, The Promenade to Civic Hall South Side	\$ 34,000				
Highway Median Crossing at Meiklejohn Street, Camperdown			\$ 5,000		
Lavers Hill Cobden Road, Simpson Connection to Rec Reserve, Lake, General Store	\$ 15,000				
Thompson St Median Crossing at Baynes St, Terang			\$ 5,000		

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Furniture and equipment					
DR Room Air conditioner Replacement					\$ 2,500
Heavy Fleet and Minor Plant					
GPS Purchase and Install	\$ 30,000	\$ 60,000			
Heavy Plant Replacement Program	\$ 1,790,400	\$ 1,290,500	\$ 2,162,000	\$ 1,857,500	\$ 2,730,000
Minor Plant and Equipment Purchases	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
I.T. Hardware/Software					
Corporate Information System	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Data Storage Renewal program			\$ 90,000		
DR SAN Infrastructure Renewal		\$ 25,000			
DR Server Infrastructure Renewal program		\$ 30,000			
HP Records Manager Upgrade	\$ 17,000				
Migration to Cloud based delivery of Technology One				\$ 75,000	
Network Infrastructure Renewal program		\$ 10,000			\$ 10,000
New Intranet		\$ 10,000			
Online Consultation Module	\$ 10,000				
Server Infrastructure Renewal program	\$ 20,000		\$ 55,000		\$ 10,000
Storage Area Network Upgrade	\$ 25,000				
Technology One predictive assets modelling and mobile condition inspections	\$ 142,500				
UPS Bypass Switch	\$ 3,500				
Zerto VM replication		\$ 20,000			
Kerb and channel					
(SCS) Adeney St Lawrence to Campbell, Camperdown				\$ 97,300	
(SCS) Barkly St. Camperdown Leura St to Curdie St.	\$ 120,000				
(SCS) Curdie Street Camperdown Scott to Campbell St. East side			\$ 40,000		
(SCS) Dunn Street Derrinallum Chadsworth St. to Logan St. Both sides			\$ 40,000		
(SCS) Dunn Street Derrinallum Logan St. to Lloyed St. Both sides				\$ 49,000	
(SCS) Egan Street, Timboon McLeod St to 520m North .				\$ 43,000	
(SCS) Ewing St McKinnon St to Strong St, Terang		\$ 36,000			
(SCS) Ower Street, Camperdown Pike to Cressy St.				\$ 52,000	
(SCS) Robertsons St Derrinallum Fyans to Wilson St					\$ 9,000
(SCS) Shadforth St Terang Grey to Swanston St			\$ 72,000		
(SCS) Tobin St Terang, High to Seymour St			\$ 46,000		
(SCS) William St Lismore Cunningham to Heroit St					\$ 36,000
(SCS) William St Lismore Heroit to Ferrers St			\$ 36,000		

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
(SCS) Talbot St., Camperdown, Erry St to 630m south.					\$ 206,000
Brooke St, Dowling St to Leura St, Camperdown, West side	\$ 42,000				
Dawson St, Morgan St to Rands St, Timboon, Both sides	\$ 33,000				
Kerb and channel renewals		\$ 172,000	\$ 172,000	\$ 172,000	\$ 172,000
Mackinnons Bridge Road Service Road, Noorat Widening and K&C Extension	\$ 25,000				
School St, Montgomery Service Road to Wright St, Skipton, west side	\$ 24,000				
Victoria St, Curdie St to Shenfield St, Cobden, East Side	\$ 25,000				
Walker St, Main St to Fyans St, Derinallum, central median	\$ 34,000				
William St, Brown St to West St, Lismore, North side	\$ 14,000				
Light Fleet					
Light Fleet Replacement Program	\$ 598,500	\$ 627,500	\$ 594,000	\$ 599,500	\$ 625,500
Parks and gardens					
Lakes Recreation Reserve - Tennis Hockey Pitch	\$ 45,000				
Skipton Tennis Courts - Reseal	\$ 65,000				
Twelve Apostles Trail - Stage 1 Timboon to Port Campbell		\$ 6,000,000			
Playgrounds and Skateparks					
Playground Renewal - Jubilee Park Skipton				\$ 80,000	
Playground Renewal - Noorat		\$ 20,000			
Playground Renewal - Port Campbell; Construction		\$ 105,000			
Playground Renewal - Port Campbell; Design	\$ 5,000				
Playground Renewal - Simpson Playground					\$ 20,000
Playground Renewal - Unallocated			\$ 20,000		
Roads					
(SCS) Dow Street North, Terang sealing of road		\$ 11,600			
(SCS) Neil Avenue Terang Cameron to S.W.W. Gate. 480m		\$ 45,250			
Alsops Road (0km to 0.8km) Rehab					\$ 112,000
Ansons Road (3.02km to 4.02km) Rehab	\$ 217,000				
Ansons Road (4.02km to 4.8km) Final Seal		\$ 22,000			
Baynes Street, Lyons Street to Pitt Street, Terang - Final Seal	\$ 23,000				
Bicycle Strategy Implementation		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Boorcan Road (0km to 0.68km) Final Seal		\$ 12,500			
Boorcan Road (0km to 0.68km) Rehab	\$ 96,000				
Boorook Road (2.15km to 2.87km) Final Seal			\$ 20,000		
Boorook Road (2.15km to 2.87km) Rehab		\$ 157,000			
Castle Carey Rd (5.09km to 6.04km) Final seal		\$ 35,000			

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Castle Carey Rd (5.09km to 6.04km) Rehab	\$ 220,000				
Centre Rd (5.1km to 5.86km) Final Seal			\$ 21,000		
Centre Rd (5.1km to 5.86km) Rehab		\$ 163,000			
Chatsworth Rd (0.5 to 0.9km,1.41 to 2.04km,2.49 to 3.0km,3.47 to 3.99km) Rehab				\$ 511,000	
Chatsworth Rd (6.88km to 7.39km) Rehab					\$ 72,000
Chatsworth Road (0.5 to 0.9km,1.41 to 2.04km,2.49 to 3.0km,3.47 to 3.99km)Final Seal					\$ 58,000
Chatsworth Road (3.99km to 4.24km) Final Seal					\$ 7,000
Chatsworth Road (3.99km to 4.24km) Rehab				\$ 55,000	
Coorimungle Rd (11.45km to 11.91km) Final Seal				\$ 17,000	
Coorimungle Rd (11.45km to 11.91km) Rehab			\$ 107,000		
Crawfords Road (4.43km to 5.44km & 7.14km to 7.67km) Final Seal	\$ 28,000				
Curdies River Rd. (South of Curdies River)		\$ 90,000			
Depot Road Upgrade from Old Geelong Road to Depot Road Entrance		\$ 60,000			
Digneys Bridge Road (0km to 0.95km) Final Seal				\$ 23,500	
Digneys Bridge Road (0km to 0.95km) Rehab			\$ 183,000		
Dow Street, Emery Street to The Parade, Terang Widening and K&C	\$ 300,000				
East Hill Road (10.74km to 11.65km) Final Seal	\$ 16,500				
Ford & Fells Road Upgrade to Schulz Farm	\$ 60,000				
Fosters Road Access (0km to 0.4km) Final Seal					\$ 7,500
Fosters Road Access (0km to 0.4km) Rehab				\$ 56,000	
Foxhow Berrybank Road Widening, Berrybank Stage 1				\$ 828,000	
Foxhow-Berrybank Road Widening, Berrybank Stage 2					\$ 828,000
Gallum Road Widening & Intersection Improvements to Apostle Whey		\$ 72,000			
Goonans Road (0km to 0.85km) Rehab					\$ 119,000
Gravel Resheet	\$ 2,140,000	\$ 2,140,000	\$ 2,140,000	\$ 2,140,000	\$ 2,140,000
Jancourt Road (0.0km to 1.0km) Final Seal		\$ 28,000			
Jancourt Road (0.0km to 1.0km) Rehab	\$ 217,000				
Keilambete Road (3.36km to 4.86km) Rehab					\$ 210,000
Kerrs Road (0.69km to 1.08km) Final Seal					\$ 7,100
Kerrs Road (0.69km to 1.08km) Rehab				\$ 55,000	
Kilnoorat Road (Ch. 0.97km to 1.76km) Rehab			\$ 111,000		
Kilnoorat Road (Ch.0.97km to 1.76km) Final Seal				\$ 14,500	
Koallah Road (Heytesbury) (1.84km to 2.68km)				\$ 115,000	
Koallah Road (Heytesbury) (1.84km to 2.68km) Final Seal					\$ 15,000
Latrobe Road (0km to 0.73km) Final Seal				\$ 13,500	
Latrobe Road (0km to 0.73km) Rehab			\$ 103,000		
Lismore-Pittong Road (15.91km to 17.80km)			\$ 279,000	\$ 36,000	
Lower Darlington East Road (7.77km to 8.03km) Final Seal				\$ 5,000	
Lower Darlington East Road (7.77km to 8.03km) Rehab			\$ 37,000		

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Melrose Rd (10.14km to 10.89km) Final Seal				\$ 21,000	
Melrose Road (10.14km to 10.89km) Rehab			\$ 163,000		
Milangil Estate Road (1.64km to 2.56km) Final Seal					\$ 17,000
Milangil Estate Road (1.64km to 2.56km) Rehab				\$ 129,000	
Mount Bute Road (2.02km to 3.82km) Rehab	\$ 252,000				
Mount Bute Road (3.8km to 5.7km) Final Seal	\$ 35,000				
Mount Bute Road (Ch. 2.02km to 3.82km) Final Seal		\$ 33,000			
N Robilliards Road/ Timboon-Nullawarre Road Intersection Improvements	\$ 300,000				
Noogee Road Widening West of Terang			\$ 630,000		
Old Port Campbell Road (2.08km to 2.84km) Final Seal	\$ 21,500				
Old Port Campbell Road (6.19km to 6.78km) Final Seal	\$ 16,500				
Patch Prior to Reseal	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Pomberneit Foxhow Road (3.24km to 3.73km) Final Seal					\$ 14,000
Pomberneit Foxhow Road (3.24km to 3.73km) Rehab				\$ 107,000	
Replacement of HPS Street Lights with LED on Local Roads	\$ 110,000				
Replacement of HPS Street Lights with LED on Main Roads		\$ 297,000			
Reseal Program	\$ 1,818,000	\$ 1,792,000	\$ 1,892,500	\$ 1,882,500	\$ 1,890,900
Roycrofts Road (3.85km to 5.30km) Widen & Rehab					\$ 405,000
Roycrofts Road (5.3km to 6.28km) Final Seal		\$ 27,500			
Roycrofts Road (5.3km to 6.28km) Rehab	\$ 213,000				
Signs and Linemarking Improvements		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Spring Dam Road (1.49km to 2.5km) Rehab				\$ 142,000	
Spring Dam Road (Ch. 1.49km to 2.5km) Final Seal					\$ 18,500
Street light improvements	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Timboon Curdievale Road (12.0km to 14.22km) Final Seal	\$ 66,000				
Timboon Curdievale Road (9.5km to 12.0km) Final Seal		\$ 75,000			
Timboon Curdievale Road (9.5km to 12.0km) Widen & Rehab	\$ 690,000				
Timboon Terang Rd (9.18km to 9.93km) Final Seal	\$ 22,500				
Timboon-Curdievale Road (6.41km to 7.98km) Final Seal				\$ 47,000	
Timboon-Curdievale Road (6.41km to 7.98km) Widen & rehab			\$ 415,000		
Timboon-Curdievale Road (7.98km to 9.50km) Final Seal			\$ 46,000		
Timboon-Curdievale Road (7.98km to 9.50km) Widen & rehab		\$ 402,000			
Urches Road (6.26km to 7.26km) Final Seal			\$ 18,000		
Urches Road (6.26km to 7.26km) Rehab		\$ 140,000			
Valley View Road (1.89km to 2.58km) Final Seal	\$ 13,000				
Valley View Road (3.33km to 4.28km & 4.76km to 5.38km) Final Seal		\$ 29,000			
Valley View Road (3.33km to 4.28km & 4.76km to 5.38km) Rehabs	\$ 220,000				
Vite Vite Rd (1.00km to 2.01km) Rehab		\$ 234,000			
Vite Vite Road (1.00km to 2.01km) Final Seal			\$ 30,000		

Project	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Vite Vite Skipton Rd (7.0km to 8.700km) Widen & rehab					\$ 470,000
Walshs Road (2.46km to 2.99km) Final Seal			\$ 9,500		
Walshs Road (2.46km to 2.99km) Rehab		\$ 80,000			
Wemeth Rd (0.71km to 1.29km) Final Seal			\$ 11,000		
Wemeth Rd (0.71km to 1.29km) Rehab		\$ 82,000			
Williams Road (12.04km to 12.43km) Final Seal			\$ 12,000		
Williams Road (12.04km to 12.43km) Rehab		\$ 91,000			
Williams Road (16.75km to 17.57km) Final Seal					\$ 25,000
Williams Road (16.75km to 17.57km) Rehab				\$ 190,000	
Strategic Local Road Upgrades		\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
Streetscapes					
Camperdown Stage 2B - Town Square		\$ 340,000			
Camperdown Stage 3 - War Memorial					\$ 356,000
Camperdown Streetscape Stage 2A 17:18	\$ 24,000				
Cobden - Construction				\$ 300,000	
Cobden - Design			\$ 50,000		
Derrinallum - Construction			\$ 200,000		
Derrinallum - Design		\$ 50,000			
Port Campbell - Construction	\$ 1,140,000	\$ 3,000,000	\$ 1,000,000		
Skipton - Design					\$ 50,000
Waste					
Composting Improvements Naroghid Landfill		\$ 1,000,000	\$ 300,000		
Corangamite Landfill - Litter Fences		\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
Corangamite Landfill - Office Facility			\$ 250,000		
Corangamite Landfill - Security Fencing			\$ 40,000	\$ 35,000	
Corangamite Landfill - Workshop Upgrade				\$ 120,000	
Landfill Pump Upgrade	\$ 80,000				
Simpson Tip Site - Reinstatement			\$ 50,000		
Transfer Station Improvements and capital renewal		\$ 100,000			
Stage 3 Waste Management Innovation Options Implementation				\$ 1,000,000	\$ 1,000,000
Grand Total	\$ 14,997,700	\$ 23,641,350	\$ 14,063,650	\$ 13,228,050	\$ 12,875,499

Appendix C

Capital works program

For the year ending 30 June 2018

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Trade In \$'000	Council cash \$'000	Borrowings \$'000
Property										
Land improvements	0	0	0	0	0	0	0	0	0	0
Total land	0	0	0	0	0	0	0	0	0	0
Buildings	713	75	556	82	0	60	91	0	562	0
Total buildings	713	75	556	82	0	60	91	0	562	0
Total property	713	75	556	82	0	60	91	0	562	0
Plant and equipment										
Plant, machinery and equipment	2,449	30	2,419	0	0	0	0	665	1,784	0
Computers and telecommunications	318	156	45	117	0	0	0	0	318	0
Total plant and equipment	2,767	186	2,464	117	0	0	0	665	2,102	0
Infrastructure										
Kerb & Channel	317	145	172	0	0	172	86	0	59	0
Roads	7,300	5	6,525	770	0	2,782	15	0	4,503	0
Bridges	2,165	0	565	1,600	0	1,660	0	0	505	0
Footpaths	114	80	34	0	0	0	15	0	99	0
Drainage	253	53	0	200	0	40	0	0	213	0
Parks & Gardens	110	0	0	110	0	70	0	0	40	0
Waste Management	80	0	0	80	0	0	0	0	80	0
Streetscapes	1,164	0	1,164	0	0	640	0	0	524	0
Artwork	10	10	0	0	0	0	0	0	10	0
Playgrounds	5	0	5	0	0	0	0	0	5	0
Total infrastructure	11,518	293	8,465	2,760	0	5,364	116	0	6,038	0
Total capital works expenditure	14,998	554	11,485	2,959	0	5,424	207	665	8,702	0

Capital works program

For the year ending 30 June 2019

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Trade In	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Land improvements	0	0	0	0	0	0	0	0	0	0
Total land	0	0	0	0	0	0	0	0	0	0
Buildings	1,091	20	951	120	0	250	0	0	841	0
Total buildings	1,091	20	951	120	0	250	0	0	841	0
Total property	1,091	20	951	120	0	250	0	0	841	0
Plant and equipment										
Plant, machinery and equipment	2,008	60	1,948	0	0	0	0	546	1,462	0
Computers and telecommunications	195	30	65	100	0	0	0	0	195	0
Total plant and equipment	2,203	90	2,013	100	0	0	0	546	1,657	0
Infrastructure										
Kerb & Channel	208	36	172	0	0	0	23	0	185	0
Roads	7,374	35	5,743	1,596	0	2,365	37	0	4,972	0
Bridges	2,000	0	0	2,000	0	1,500	0	0	500	0
Footpaths	141	107	34	0	0	0	32	0	109	0
Drainage	0	0	0	0	0	0	0	0	0	0
Parks & Gardens	6,000	6,000	0	0	0	5,400	0	0	600	0
Waste Management	1,109	1,000	109	0	0	500	0	0	609	0
Streetscapes	3,390	0	3,390	0	0	2,670	0	0	720	0
Artwork	0	0	0	0	0	0	0	0	0	0
Playgrounds	125	0	125	0	0	70	0	0	55	0
Total infrastructure	20,347	7,178	9,573	3,596	0	12,505	92	0	7,750	0
Total capital works expenditure	23,641	7,288	12,537	3,816	0	12,755	92	546	10,248	0

Capital works program

For the year ending 30 June 2020

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Trade In	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Land improvements	0	0	0	0	0	0	0	0	0	0
Total land	0	0	0	0	0	0	0	0	0	0
Buildings	655	200	335	120	0				655	0
Total buildings	655	200	335	120	0	0	0	0	655	0
Total property	655	200	335	120	0	0	0	0	655	0
Plant and equipment										
Plant, machinery and equipment	2,786	0	2,786	0	0	0	0	643	2,143	0
Computers and telecommunications	245	0	145	100	0	0	0	0	245	0
Total plant and equipment	3,031	0	2,931	100	0	0	0	643	2,388	0
Infrastructure										
Kerb & Channel	406	234	172	0	0	0	153	0	253	0
Roads	7,483	35	5,798	1,650	0	2,519	0	0	4,964	0
Bridges	410	0	0	410	0	0	0	0	410	0
Footpaths	160	126	34	0	0	0	32	0	128	0
Drainage	0	0	0	0	0	0	0	0	0	0
Parks & Gardens	0	0	0	0	0	0	0	0	0	0
Waste Management	649	300	99	250	0	0	0	0	649	0
Streetscapes	1,250	0	1,250	0	0	1,100	0	0	150	0
Artwork	0	0	0	0	0	0	0	0	0	0
Playgrounds	20	0	20	0	0	0	0	0	20	0
Total infrastructure	10,378	695	7,373	2,310	0	3,619	185	0	6,574	0
Total capital works expenditure	14,064	895	10,639	2,530	0	3,619	185	643	9,617	0

Capital works program

For the year ending 30 June 2021

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources				
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Trade In	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Land improvements	0	0	0	0	0	0	0	0	0	0
Total land	0	0	0	0	0	0	0	0	0	0
Buildings	493	0	373	120	0	0	0	0	493	0
Total buildings	493	0	373	120	0	0	0	0	493	0
Total property	493	0	373	120	0	0	0	0	493	0
Plant and equipment										
Plant, machinery and equipment	2,487	0	2,487	0	0	0	0	543	1,944	0
Computers and telecommunications	175	75	0	100	0	0	0	0	175	0
Total plant and equipment	2,662	75	2,487	100	0	0	0	543	2,119	0
Infrastructure										
Kerb & Channel	413	0	172	241	0	0	157	0	256	0
Roads	7,643	35	5,760	1,848	0	2,651	0	0	4,992	0
Bridges	300	0	300	0	0	0	0	0	300	0
Footpaths	173	139	34	0	0	0	42	0	131	0
Drainage	0	0	0	0	0	0	0	0	0	0
Parks & Gardens	0	0	0	0	0	0	0	0	0	0
Waste Management	1,164	1,120	44	0	0	0	0	0	1,164	0
Streetscapes	300	0	300	0	0	150	0	0	150	0
Artwork	0	0	0	0	0	0	0	0	0	0
Playgrounds	80	0	80	0	0	50	0	0	30	0
Total infrastructure	10,073	1,294	6,690	2,089	0	2,851	199	0	7,023	0

Appendix D Budget process

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2017-2018 budget, which is included in this report, is for the year 1 July 2017 to 30 June 2018 is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ending 30 June 2018 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	Dec/Jan
2. Officers prepare operating and capital budgets	Jan/Feb
3. Councillors consider draft budgets at informal briefings	Mar
4. Proposed budget submitted to Council for approval	Apr
5. Public notice advising intention to adopt budget	Apr/May
6. Budget available for public inspection and comment	Apr/May
7. Public submission process undertaken	Apr/May
8. Submissions period closes (28 days)	Jun
9. Submissions considered by Council/Committee	Jun
10. Budget and submissions presented to Council for adoption	Jun
11. Copy of adopted budget submitted to the Minister	Jun
12. Revised budget where a material change has arisen	

Glossary

Term	Definition
Act	Local Government Act 1989
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. Local Government (Planning and Reporting) Regulations 2014 - Schedule 3
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items. Local Government (Planning and Reporting) Regulations 2014 - Schedule 3
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability. Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life. Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.

Term	Definition
Balance sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial Statements	Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements: -Strategic resource plan -Budget -Annual report The financial statements to be included in the Budget include: - Comprehensive Income Statement - Balance Sheet - Statement of Changes in Equity - Statement of Cash Flows - Statement of Capital Works The financial statements must be in the form set out in the Local Government Model Financial Report.
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9. Local Government (Planning and Reporting) Regulations 2014 – Regulation 9
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year. The Local Government Amendment (Performance Reporting and Accountability) Bill 2013 amends the date the budget must be adopted to 30 June each year – refer section 11(1) of the Bill. This amends section 130 (3) of the Act

Term	Definition
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2015/16 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	Means a Council Plan prepared by the Council under Section 125 of the Local Government Act 1989. This document sets out the strategic objectives of the Council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.
Community Plan/Vision	A "community owned" document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP). It was previously part of the former: <ul style="list-style-type: none"> • Department of Transport, Planning and Local Infrastructure (DTPLI). • Department of Planning and Community Development (DPCD). • Department of Victorian Communities (DVC)
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control e.g. change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Four way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	Non-current property, plant and equipment excluding land

Term	Definition
Infrastructure strategy	An infrastructure strategy is the process by which current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes which set a Council's governance, planning and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	Regulations, made under Section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report (d) Other matters required to be prescribed under Parts 6 and 7 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist. Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Non-financial resources	Means the resources other than financial resources required to deliver the services and initiatives in the budget. SRP Better Practice Guide - Glossary
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan. SRP Better Practice Guide - Glossary
Revised budget	The revised budget prepared by a Council under Section 128 of the Act. Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act	The purpose of this Act which operates from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the local Government Act 1989.

Term	Definition
Services, Initiatives and Major Initiatives	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives means significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
Statement of Capital Works	<p>Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report. Refer also Commentary Financial Statements Appendix A. SRP Better Practice Guide - Glossary</p>
Statement of Human Resources	<p>Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Financial Statements Appendix A. SRP Better Practice Guide - Glossary</p>
Statutory reserves	<p>Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.</p>

Term	Definition
Strategic resource plan (SRP)	<p>Section 125(2)(d) of the Act requires that a Council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in Section 126. Section 126 of the Act states that.</p> <ul style="list-style-type: none"> • the strategic resource plan is a plan of the resources required to achieve the Council Plan strategic objectives • the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years • the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years • the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan • council must review their strategic resource plan during the preparation of the Council Plan • Council must adopt the strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website. <p>In preparing the strategic resource plan, councils should comply with the principles of sound financial management (Section 136) as prescribed in the Act being to:</p> <ul style="list-style-type: none"> • prudently manage financial risks relating to debt, assets and liabilities • provide reasonable stability in the level of rate burden • consider the financial effects of council decisions on future generations • provide full, accurate and timely disclosure of financial information. <p>In addition to Section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.</p>
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years. Valuations of Land Act 1960 – Section 11

End of Corangamite Shire Budget Report